



STAFF REPORT
Finance

Title: 2021 Budget
Report Number: CORP2020-054
Author: Filipa Reynolds, Brad Witzel
Meeting Type: Council Meeting
Council/Committee Date: December 7, 2020
File: N/A
Attachments: Appendix A - 2020 Capital Projects Deferred to 2021
Appendix B-I – Tax Based User Fee Schedules
Ward No.: City-wide

Recommendation:

1. That Council approve report CORP2020-054.
2. That council re-adopt the 2021 operating budget, as previously approved by council on February 10, 2020, with a tax increase of 1.9% for base budget and operating impacts of capital and 1.6% for service level changes and infrastructure investment, resulting in a tax levy of \$83,282,305.
3. That council re-adopt the 2021 capital budget previously approved by council on February 10, 2020 and as adjusted by Table 5 in report CORP2020-054.
4. That council approve providing additional relief to the community by reducing previously approved tax based fee increases for 2021 to 0% as set out in the 2021 Customer Information & Price List attached as Appendix “B-I” to the report, with an effective date of January 1, 2021 and that the Fees and Charges By-law is updated accordingly.
5. That council approve an additional 10% facility rental discount (FRD) on fees and charges during prime time use for a total FRD of 60%, applicable to City of Waterloo Affiliated Organizations during any time period the Region of Waterloo is in the Control (Red) status per COVID-19 Response Framework: Keeping Ontario Safe & Open and that it be administered through a grant approval process in a form similar to the current grant process with the grant amount equal to the percentage discount, allocated pending confirmation at the time of booking.

A. Executive Summary

In February 2020, council approved a three-year operating and capital budget, covering the years 2020-2022. The Municipal Act requires that if a municipality passes a multi-year budget, it must review and re-adopt the budget for every second or subsequent year, either in the year that the budget applies, or in the preceding year. The multi-year

budget process and approval allows for a variety of benefits including, administrative efficiencies and stability of long term planning while simultaneously providing flexibility to respond to a dynamic environment. The City now finds itself approaching the second year of the three year approved budget.

Staying the course for the 2021 budget as previously approved by council in February 2020 as part of comprehensive three-year vision, is recommended, in order to continue to advance council's strategic priorities for the community. The pandemic has further underscored the importance of continuing to advance and improve in the areas of equity, inclusion, affordable housing, sustainability/environment, safe sustainable transportation, healthy community, resilient neighbourhoods, infrastructure renewal and economic growth and development.

In addition to re-confirming the 2021 budget, council will consider advancing its work on Indigenous initiatives, equity, anti-racism, and accessibility through the creation of a dedicated staff team that which will provide senior level leadership and internal staff expertise in these areas (see report COM2020-033 for more information).

Despite the financial challenges encountered due to the COVID-19 pandemic in 2020, the extent of potential future challenges related to the pandemic are not easily predicted and are expected to be relatively short-term in nature. This suggests that amending the operating budget in a more permanent way, is premature at this time. As the year progresses, and through ongoing monitoring, should it be discovered that there would be permanent impacts as to how the city conducts business in the future (service delivery models and revenue streams), these permanent revisions will be considered as part of the 2022 budget confirmation or beyond as appropriate.

Should the financial impacts of the pandemic continue to extend into 2021, various measures to ensure financial stability for the corporation will be activated, much as they were in 2020; grant funding if available, the use of Tax Rate Stabilization (TRS) and other reserves/reserve funds, temporary re-allocation of specific operating budget lines, and other cost mitigation efforts.

There were 20 relief options offered to residents and employers/businesses by the City of Waterloo in 2020. In addition, short-term relief for affiliated groups is also being recommended for 2020-21 as a result of Waterloo Region being moved into the Red Control category by the Province effective November 23rd, 2020 through an increased Facility Rental Discount (FRD) while operating under the Control (Red) status.

A variety of relief is also being recommended for 2021. Council already approved a parking rate freeze for 2021 back in September. It is recommended that further financial relief be provided in 2021 by way of freezing various enterprise rates and several tax-based fees. Uptown BIA funding to assist businesses/employers and the creation of a new city-wide COVID-19 Business Assistance Community Improvement Plan, are also being recommended via report CAO2020-019. All of these additional relief measures are being considered by council on December 7, 2020 in various reports. These

additional measures from the city complement a variety of other Federal and Provincial relief programs and grants for individuals and businesses.

The City's capital budget is an engine of local economic stimulus and in these current times, it is particularly critical for local economic recovery to continue. Now, more than ever, it is clear that achieving council's strategic priorities is key to improving the quality of life for the citizens of Waterloo. Whether through new builds or through the rehabilitation of existing assets, continuing to invest in projects that;

- promote mental and physical health
- tackle disparities brought about by lack of equity/inclusion
- support environmental sustainability and climate adaptation
- promote economic growth in the community

continues to be of the utmost importance and in line with council's goals. Although the financial investments via the capital budget are key to bringing projects to life, ongoing annual operating dollars are equally important to properly support and maintain the asset into the future. As council contemplates the re-affirmation of the budget, continuing to support the 2021 operating and capital budget, will allow for important strides in infrastructure renewal to continue as well as continuing to bring council's strategic priorities to life.

B. Financial Implications

The budget funds all 100+ services provided by the City of Waterloo as well as asset development and rehabilitation. The 2020-2022 Moving Forward Together budget aims to support an inclusive, healthy, green and vibrant Waterloo. If approved, the recommendations in this report along with the recommended water and sanitary sewer rate freeze (IPPW2020-072) will reduce the 2021 annual average household impact by \$31.44 (or 34%), to \$60.17.

Approved 2021 budget highlights include:

- Gross operating budget value \$196.3M
- Tax levy \$83M
- 2021 operating budget key spending in the areas of:
 - Increased Infrastructure renewal funding for Parks, Transportation, Facilities and IMTS, and to enable the addition of an Asset Management Analyst
 - Increased preventative maintenance for Transportation
 - WMRC and East Side Branch Library Operating Funding
 - Neighbourhood Strategy implementation and AMCC Customer Service
 - Living wage phase-in for hourly/part-time
 - Affordable Housing (Annual Contribution)
- Efficiencies/savings/improvements of \$2.7M over 2020-2022
- 2021 Capital Budget originally comprised of 155 capital projects with a budgeted value of \$79M, due to shifts in timing of some of the 2020 projects along with

strategic deferrals due to COVID-19, the 2021 revised capital budget is made up of 194 projects with a value of \$140M.

C. Technology Implications

N/A

D. Link to Strategic Plan

(Strategic Objectives: Equity, Inclusion and a Sense of Belonging; Sustainability and the Environment; Safe, Sustainable Transportation; Healthy Community & Resilient Neighbourhoods; Infrastructure Renewal; Economic Growth & Development)

(Guiding Principles: Equity and Inclusion; Sustainability; Fiscal Responsibility; Healthy and Safe Workplace; Effective Engagement; Personal Leadership; Service Excellence)

Fiscal Responsibility - Fiscal responsibility entails operating within a framework of policies and processes intended to improve fiscal outcomes and support longer-term financial health, in an environment of transparency and objective measurement.

Service Excellence - Through a commitment to service excellence, the City of Waterloo will create and reinforce an internal and external culture that is founded on responsiveness and is customer centric. Embedded in this principle are service standards, performance measurements and a commitment to continuous improvement.

E. Previous Reports on this Topic

2020 Year-end forecast reports

- CORP2020-043-Financial Impact of COVID19 – Update Report #4 & Mid-year Surplus/Deficit Projection (Sept 21, 2020)
- CORP2020-037-Financial Impact of COVID19 - Update Report #3 (Jun 22, 2020)
- CORP2020-029-Financial Impact of COVID19- Update Report #2 (May 25, 2020)
- CORP2020-026-Financial Impact of COVID19 - Update Report (Apr 27, 2020)

2020-2022 Budget Related reports

- CAO2019-031 Efficiencies and Continuous Improvement Efforts
- CAO2019-040 Strategic Plan Implementation Update
- CORP2019-025 Capital Budget and Capital Overhead Policy Updates
- CORP2019-060 Reserves and Reserve Funds Annual Update
- CORP2019-061 2020 to 2022 Budget Strategy Update
- CORP2019-070 Development Charge Background Study and Update
- CORP2019-075 Long Term Financial Plan - Update
- CORP2019-080 Early Approval of Capital Projects
- CORP2019-081 Development Charge Update - Formal Public Meeting
- CORP2019-085 2020 Annual Debt and Financial Obligation Limit Calculation
- CORP2019-088 2020 to 2022 Budget Summary
- CORP2020-001 Routine Capital Projects

- CORP2020-004 2020 to 2022 Draft Budget Survey Results

2020-2022 Department rate or fees/charges reports

- CAO2019-020 Office of CAO - Ec Dev and Legal Fees and Charges 2020 to 2022
- CAO2019-022 Parking Rates 2020
- COM2019-020 Cemetery Services 2020 Fee Adjustments
- COM2019-023 Community Services Fees and Charges 2020 to 2022
- COM2019-024 Rental Housing and Business Licensing Fee and Charges Report
- CORP2019-040 Corporate Services 2020 to 2022 Fees and Charges
- IPPW2019-037 Building Standards Fees and Charges 2020
- IPPW2019-038 IPPW 2020 to 2022 Fees and Charges
- IPPW2019-069 City Utilities 2020 Rates Release
- IPPW2020-001 City Utilities 2020 Rates

F. Approvals

Name	Signature	Date
Author: Filipa Reynolds		
Author: Brad Witzel		
Director: Filipa Reynolds		
Commissioner: Olga Smith		
Finance: Filipa Reynolds		

CAO



**2021 Budget
CORP2020-054**

This report provides a refresher of the previously approved 2021 budget and staff's recommended strategy in relation to the budget. The report will also provide an update of the projected surplus/deficit to year-end, and highlight other emerging areas of interest that may impact future budgets.

The report has been broken into three sections as follows:

- **Section 1: Summary of 2020-2022 Moving Forward Together**
 - Strategic Plan Investments
 - Efficiencies/Savings/Improvements
 - Operating & Capital Budget Highlights
- **Section 2: 2021 Budget Strategy**
 - 2019-2022 Strategic Plan Progress Update
 - 2020 Asset Management Plan Update
 - 2021 Budget Strategy
 - Grants & Tax Rate Stabilization (TRS)
 - Cost Mitigation measures
 - 2020 Relief measures
 - Proposed 2021 Relief measures
 - Updated projected 2020 year-end forecast
 - Inflationary Measures
- **Section 3: Other Budget Related Work in Progress**
 - Municipal Comparators
 - Ongoing cash flow monitoring & 2021 Year-end forecast
 - Policy/Process review

Section 1: Summary of 2020-2022 – Moving Forward Together

2020-2022 budget – Moving Forward Together, is a comprehensive three-year plan that aims to bring council's strategic priorities to life, while continuing to deliver core services, through four main goals:

1. Support for existing programs and services
2. Operating funding to support new capital assets
3. Service delivery enhancements and additions as supported by the new Strategic Plan
4. Increased investment in infrastructure renewal

Strategic Plan Investments

The 2020-2022 operating budget includes an investment of \$16.1 million towards the strategic priority areas by providing ongoing annual funding. These commitments are supported through a combination of tax base and enterprise funding. Investments include but are not limited to:

- Truth and Reconciliation Action Plan Implementation
- SWR evolGREEN Funding Support
- Funding for affordable housing
- Traffic Technician
- Neighbourhood Strategy Implementation
- Preventative maintenance funding to help assets reach their intended useful life and reduce the risk of premature asset failure
- Increased infrastructure funding to assist closing the average annual funding gap for tax-based assets
- Funding for the future operating expenses of the new east side branch library and for existing library branches
- Phased funding that will allow the city to pay a living wage
- Physician recruitment

In addition, the 2020-2022 capital budget includes an investment of \$275M towards bringing the strategic plan to life through capital works. Investments include but are not limited to:

- Four action sports and splash pad park developments
- Completion of Waterloo Trail
- RIM Park Ball diamonds reconfiguration and lighting
- Button Factory elevator
- Retrofit city facilities with energy upgrades and green initiatives to reduce green house gas emissions
- Begin the implementation of the corporate climate change adaptation plan
- Fifteen road reconstruction and paving projects
- Install a new collector road on Ira Needles Boulevard
- Extend watermain, sanitary and storm servicing and upgrade two sanitary pumping stations to service new residential development lands

By 2022 there will be a combined (operating & capital) investment in strategic priorities of \$291M as illustrated in Table 1. The operating contributions noted accumulate to the total amount shown by 2022 and from that point are generally available annually with changes to the annual contribution beyond 2022 to be contemplated by future councils. The capital contributions are one time and additional contributions beyond 2022 are identified in the forecast and would be determined by future councils.

Table 1 – Investments in strategic priorities:

Strategic Pillar (\$'s in 000's)	2020-2022		Total
	Operating	Capital	Combined
Equity, inclusion and a sense of belonging	\$ 625	\$ 1,477	\$ 2,102
Sustainability and the environment	\$ 3,834	\$ 21,553	\$ 25,387
Safe, sustainable transportation	\$ 161	\$ 9,692	\$ 9,853
Healthy community & resilient neighbourhoods	\$ 2,805	\$ 37,541	\$ 40,346
Infrastructure renewal	\$ 7,459	\$ 133,301	\$ 140,760
Economic growth & development	\$ 359	\$ 42,780	\$ 43,139
Supporting the Strategic Plan Guiding Principles	\$ 829	\$ 29,101	\$ 29,930
Total	\$ 16,072	\$ 275,445	\$ 291,517

Efficiencies & Improvements

As part of each budget cycle, staff identify sustainable efficiencies and revenue opportunities to help deliver the important day-to-day services our residents have come to expect while maintaining a moderate tax rate increase. For 2020-2022, \$2.7 million in budget efficiencies and revenue opportunities have been included in the budget.

Highlights include:

- Increased Investment Income Revenue \$(300,000)
- Facilities Utilities/Energy Savings \$(300,000)
- Vacancy Rebate Program \$(160,000)
- Administrative Monetary Penalties Program \$(126,800)
- Streetlight Electricity Savings from LED Implementation \$(83,000)
- Telephone Contract Savings \$(48,000)

Other Key facts/figures

Table 2 - Operating Budget Funding Sources:

Description	2020 (millions)	2021 (millions)	2022 (millions)
Gross operating expenditures	\$190.6	\$196.3	\$203.1
Enterprise revenues (including transfer from Reserves)	(\$66.9)	(\$68.0)	(\$70.1)
User fees & other revenue	(\$44.2)	(\$45.0)	(\$46.0)
Net operating budget	\$79.4	\$83.3	\$87.0

Table 3 – Property Tax % Change:

Budget Category	2020 Budget (%)	2021 Budget (%)	2022 Budget (%)
Base Budget ¹	0.9%	1.1%	1.3%
Operating Impact of Capital	0.7%	0.8%	0.5%
Sub-Total	1.6%	1.9%	1.8%
Service Level Changes	1.1%	0.4%	0.1%
Infrastructure Investment	0.7%	1.2%	1.2%
TOTAL	3.4%	3.5%	3.1%

¹ Includes Assessment Growth

Average Household Impact

The previously approved 2021 operating budget and the 2021 forecasted City Utility rates would have resulted in a total annual average household impact of \$91.61 (including \$18.47 of the Region's portion for City Utilities). If approved, the recommendations in this report along with the recommended water and sanitary sewer rate freeze (IPPW2020-072) will reduce the 2021 annual average household impact by \$31.44 (or 34%), to \$60.17.

Table 4 - Average Household Impact:

Original		
Property tax		\$ 46.05
City Utilities - City Portion	\$ 27.09	
City Utilities - Region Portion	\$ 18.47	\$ 45.56
Total		<u>\$ 91.61</u>
Revised		
Property tax		\$ 46.05
City Utilities - City Portion	\$ 14.12	
City Utilities - Region Portion	\$ -	\$ 14.12
Total		<u>\$ 60.17</u>
Reduction		<u>-\$ 31.44</u>

To provide context, while this reduction of \$31.44 is part of the City Utilities bill (user fee), it is the equivalent of a property tax reduction of 2.5%. It should also be noted that other enterprise rate freezes and various tax-based freezes recommended for 2021, will also have a financial benefit to residents. However, given the specificity of each rate and fee, and to what extent members of a household access the various services, the impact is difficult to ascertain and quantify for the average household.

Key 2021 operating budget spending is in the areas of:

- Increased Infrastructure renewal funding for Parks, Transportation, Facilities and IMTS, and to enable the addition of an Asset Management Analyst
- Increased preventative maintenance for Transportation
- WMRC and East Side Branch Library Operating Funding
- Neighbourhood Strategy implementation and AMCC Customer Service
- Living wage phase-in for hourly/part-time
- Affordable Housing (Annual Contribution)

The full listing of 2021 operating budget requests approved by council in February 2020 can be located by clicking the “2020 to 2022 Operating Budget” link on the [city’s budget webpage](#) (PDF pages 41-45, 55-56, 63)



The screenshot shows a webpage menu with the following items:

- [2020 to 2022 Operating Budget](#)
- [Base Budget Requests \(B1-B75\)](#)
- [Operating Impacts of Capital and Growth Budget Requests \(G1-G23\)](#)
- [Service Level Changes Budget Request \(S1-S8\)](#)
- [Infrastructure Budget Request \(I1-I7\)](#)
- [Menu Budget Request \(M1R-M11R\)](#)
- [Menu Papers](#)
- [Issue Papers \(IP1-IP4\)](#)
- [Discussion Papers \(D1-D3\)](#)

Ten-Year Capital Budget & Forecast

The total ten-year capital budget and forecast consists of 334 projects with a total value of \$655M. It is an engine of local economic stimulus and in these current times, it is particularly critical for local economic recovery. The majority of capital project dollars flow to external organizations through the purchase of goods, materials, and labour in various industries including construction, engineering, design/architecture, and consulting.

Now, more than ever, it is clear that achieving council’s priorities (strategic plan) is key to improving the quality of life for the citizens of Waterloo. Whether through new builds or through the rehabilitation of existing assets, continuing to invest in projects that;

- promote mental and physical health (e.g. recreation, parks, trails, bike lanes, sidewalks)
- tackle disparities brought about by lack of equity/inclusion
- support environmental sustainability and climate adaptation
- promote economic growth in the community

continues to be of the utmost importance and in line with council's goals (strategic plan). Although the financial investments via the capital budget are key to bringing projects to life, ongoing annual operating dollars are equally important to properly support and maintain the asset into the future.

The capital budget and forecast balances growth and reinvestment in existing infrastructure with an increased focus on rehabilitation.

- 2020-2022: 260 projects are proposed with a total value of \$275 million
- 2023-2029: 232 projects are proposed with a value of \$379 million

Approximately 70% of the capital budget is allocated to the following types of projects:

- | | |
|-------------------------|-----|
| • Roads | 18% |
| • Facilities | 16% |
| • Active Transportation | 12% |
| • Parks | 12% |
| • Stormwater | 7% |
| • Fleet | 7% |

Capital - Non-Routine Project Approval & Procurement Awards

As a reminder to council, projects are classified as "routine" or "non-routine". Non-routine projects are those that have a cumulative value greater than \$5M over the years 2020-2022, high public/council interest, or requested by council. The classification of projects as routine/non-routine determines whether those projects can be initiated immediately after council approval on budget day or whether that project must return to council at a future date with a report for council's consideration. Only with that secondary approval can a non-routine project funding be released and the project initiated. Specifically in the three years (2020-2022), there are 201 routine projects with a value of \$118M and 59 non-routine projects with a value of \$157M. Council can expect to see at a minimum, 59 council reports over 2020-2022 for further capital project consideration (subject to timing shifts).

In addition, as defined in the delegated authority by-law, council will also be required to approve procurement awards for projects regardless of whether they are routine/non-routine when the procurement award value is greater than \$600,000 (\$1M for construction projects).

Capital Budget 2020-2022

The 2020-2022 capital budget is made up of 260 projects with a value of \$275M. Specifically, in 2021 there were originally 155 projects budgeted with a value of \$79M.

As council is aware, there are a variety of reasons for project initiation or completion not always aligning with the timing of when funds are budgeted for. In some cases, it is by design to ensure that the budget is there in order to plan the project from start to finish, allow the city to act quickly and leverage opportunities should they arise (e.g. land purchase, coordinating work with other entities) and provide the budget approval needed for the procurement award to occur. In other cases, there can be uncontrollable factors that may cause delays including, timing of development, changing regulations, resource constraints within the organization and/or from external parties, lengthy public consultations, and Class Environmental Assessment process. In any regular budget year, there will be some projects that are deferred to a subsequent year and council is formally made aware of changes through the annual Capital Year-End Report, through individual project status reports or more informal communication if limited in nature. In 2020, some of the movement of projects would be expected; however, the COVID-19 pandemic was also a significant factor impacting some projects from moving forward along with strategic capital deferrals in some cases to assist with cash flow management. At the time of writing this report, there were two projects that have had full 2021 funding advanced from 2021 to 2020, two projects that were partially advanced, and 41 projects deferred from 2020 to 2021 (see Table 5).

Table 5 - 2021 Capital Project Summary:

Summary		# of Projects	\$ ('000s)
2021 Approved Capital Budget		155	79,364
Less			
Advanced to 2020:			
	226-Park Infrastructure Replacement and Rehabilitation Ne	-1	(133)
	233-Roger St Parks Development		(50)
	242-Outdoor Sports Field Strategy Implementation	-1	(286)
	265-Cemeteries Roadway Resurfacing (partial)		(25)
	Total Advanced to 2020	-2	(494)
2021 Adjusted Capital Budget		153	78,870
Add			
2020 Deferred to 2021 (see-Appendix A)		41	61,056
	Total Estimated 2020 Deferred to 2021	41	61,056
Total Available to be Released in 2021		194	139,926

Despite some deferrals in 2020, a tremendous amount of capital work has continued to be undertaken in 2020 with 96 projects totalling \$42.4M being released and an additional 7 projects totalling \$12.6M being partially released. Many other projects with

budgeted funds from 2019 or previous years have also been worked on in 2020. Examples include:

- AMCC Action Sports Park, Waterloo Park Splash Pad
- Waterloo Memorial Recreation Complex Expansion
- Laurel Creek and Silver Lake Rehabilitation
- East Side Branch Library Project
- Heasley Park pathway, trail and tennis/basketball court improvements
- Hillside Ball Diamonds improvements
- West Side Employment Lands (including the extension of Platinum Drive)
- Various surface asphalt (Albert St., Dale Cr/Carlaw Pl, Forsyth Dr/Aberdeen Rd, Marsland Dr)
- Maple Hill Creek Bank Stabilization
- Moccasin/Longwood/Albert surface works and creek improvements
- Atlantic Park to New Hampshire Park Trail Reconstruction
- Watermain Crossing – Highway 85 at Lexington

The full listing of 2021 capital projects approved by council in February 2020 can be located by clicking the “2020 to 2022 Approved Capital Budget and 2023 to 2029 Capital Forecast” link on the [city’s budget webpage](#) (PDF pages 21-55)



Capital budget

- [2020 to 2022 Approved Capital Budget and 2023 to 2029 Capital Forecast](#)
- [Appendix A - Summary of Capital Expenditures by Strategic Priority](#)
- [Appendix B - Summary of Capital Expenditures by Theme](#)
- [Appendix C - Summary of Gas Tax Expenditures](#)
- [Appendix D - Capital Policies and Assumptions](#)
- [Appendix E - 2020-2029 Capital with Funding Sources](#)
- [Office of CAO - Project Sheets \(101-143\)](#)
- [Community Services - Project Sheets \(201-337\)](#)
- [Corporate Services - Project Sheets \(401-470\)](#)
- [Integrated Planning and Public Works - Project Sheets \(501-727\)](#)
- [Library - Project Sheets \(801-811\)](#)

Section 2: 2021 Budget Strategy

Strategic Plan

On November 2, 2020, council received report CAO2020-017 2019-2022 Strategic Plan Progress Report. This report provided an update to council on the progress of the implementation of council's strategic plan to date, and presented a reporting framework to monitor progress over the next two years and possibly beyond. There has been significant progress on a number of key initiatives within the Business Plans (45 of 79 initiatives), despite the COVID-19 pandemic. Although a number of projects were delayed due to the pandemic, work is anticipated to continue into 2021 to recover from those delays.

The pandemic has illustrated how interconnected we are and how our environmental, social and economic systems are reliant on each other to maintain sustainability. Staff have adjusted to address the challenges of the pandemic, and although some of the work that was not anticipated was to address the pandemic itself, some new initiatives surfaced which also served to further the goals and objectives of the strategic plan. Some of these initiatives include, the Support Our Local Economic Recovery (SOLER) initiative, and the various other relief measures provided to citizens, businesses and the community. In addition, there are various initiatives underway that are not specifically identified in the business plans but which are in alignment with the strategic priorities. For example, the Corporate Climate Change Adaptation Plan, the Corporate Climate Action Plan, the Indigenous Reconciliation Action Plan and Anti-racism initiative.

By continuing to support the 2021 operating and capital budget, progress to bring council's strategic priorities to life, can continue to forge forward. In addition, also on December 7th, council will be considering the development of a new dedicated staff team to lead change in the areas of Indigenous initiatives, equity, anti-racism, and accessibility (see report COM2020-033 for more information).

Asset Management Plan Updates

On November 2, 2020, council received report CAO2020-009 2020 Asset Management Plan (AMP). This report provided an update to council on the status of the City's infrastructure assets, the annual infrastructure funding gap, and it sought council's endorsement of the 2020 AMP.

As identified earlier in CORP2020-054, one of the four areas of focus for the 2020-2022 operating budget was increased investment in infrastructure renewal. The increased infrastructure investment builds on the actions of prior councils whereby the Capital Infrastructure Reinvestment Reserve Fund (CIRRF) was first established in 2008 and subsequent decisions were made to commit ongoing funding to the reserve fund. In February 2020, Council approved increased infrastructure funding as part of the 2020-2022 budget process with a cumulative annual infrastructure increase of \$2.1 million by 2022. The increase in funding means that there is \$4 million in additional funding for

asset rehabilitation or replacement activities in the 2020-2022 timeframe and \$15 million over the 2023-2029 timeframe. The funding was allocated to four areas, Transportation, Parks, Information Technology and Facilities. Each area is responsible for bringing capital plans for these funds to Council when the funding request is made.

The rehabilitation and replacement activities that Parks will be undertaking as a result of the additional funding in 2020-2022 is:

- rehabilitate the parking lot and retaining wall within Hillside Park
- accelerate the replacement of playgrounds throughout the City

Transportation and Engineering have worked together to develop a plan for 2020-2022 as well as a proposal for 2023-2029 using the assumption that the increased Transportation funding will be approved as part of future budgets. This resulted in plans to:

- rehabilitate 14 walkway links
- resurface 4.5 KM of trails
- advance 14 road reconstructions – nine within the original forecast and five being brought in from the over target list

While the impacts of increased funding are not always immediate, council took bold and necessary steps with the approval of the 2020-2022 budget back in February to ensure future generations are not left with a significant accumulation of infrastructure with a very poor performance profile. The 2020 AMP report demonstrated how actions taken now, can have long lasting impacts. This was highlighted in the AMP presentation received by council on November 2, 2020 that illustrated how funding from the 2020-2029 capital budget and forecast impacted the performance of stormwater management ponds over a 25-year period. In the 2016, nearly 90% of stormwater management ponds reflected a poor or very poor performance profile, however due to the funding council approved and work completed by staff over the past few years, the 2020 graph reflects approximately 30% of stormwater management ponds reflecting a poor or very poor performance profile.

As council contemplates the re-affirmation of the budget, continuing to support the 2021 operating and capital budget, will allow for these important strides in infrastructure renewal to continue.

2021 Budget Implementation Strategy

Staying the course for the 2021 budget as previously approved by council in February 2020 is recommended in order to continue to advance council's strategic priorities for the community. Despite the financial challenges encountered due to the COVID-19 pandemic in 2020, the extent of these challenges are not easily predicted for 2021 and are expected to be limited to 2021. This suggests that amending the operating budget in a more permanent way, is premature at this time. As the year progresses, should

there be permanent impacts to how the city conducts business in the future (service delivery models and revenue streams), these permanent revisions will be considered as part of the 2022 budget confirmation or beyond as appropriate.

Should the financial impacts of the pandemic continue to extend into 2021; various measures to ensure financial stability for the corporation will be activated, much as they were in 2020:

- Access grant funding where possible
- Utilizing Tax Rate Stabilization (TRS) and other reserves/reserve funds where necessary
- Temporary re-allocation of specific operating budget lines – specifically, a one-time reduction to the Waterloo Public Library Levy of \$114,000, \$410,000 in operating impacts of capital savings due to deferred capital projects in 2020
- Other cost mitigation efforts

In addition to recommending short-term relief for affiliated groups via an increased Facility Rental Discount (FRD) while operating under the Control (Red) status in 2020-21 as a result of Waterloo Region moving into Red Control on November 23rd, it is also recommended that further financial relief be provided in 2021 by way of freezing various enterprise rates and several tax-based fees. In addition, the development of a new \$1M city-wide Community Improvement Plan, and financial relief of \$100,000 of City costs to the Uptown BIA so that they may provide critical support to Uptown businesses, is also being recommended for council consideration.

Should COVID-19 continue to present challenges for the community, other temporary financial relief measures may again be considered by council in 2021.

Grants & Tax Rate Stabilization

The City of Waterloo received \$2.9M from the Federal/Provincial Safe Restart Phase 1 program. This allocation helped to partially offset the projected \$9M of additional costs and revenue reductions experienced in 2020 due to COVID-19 (further reduced to \$4.6M as a result of cost mitigation and surpluses not related to COVID-19). In late October, Staff applied for additional funding via the Safe Restart Phase 2 program. Additional Federal/Provincial funding if approved, will further address the 2020 financial challenges, offering increased flexibility heading into 2021.

Fiscally prudent policy has enabled the projected 2020 ending balance in Tax Rate Stabilization (TRS) of \$4.4M. Report CORP2020-053 - Annual Reserves & Reserve Funds Report also on the December 7th agenda, requests council approval to lift the cap of TRS once more, allowing for increased flexibility heading into 2021. Council previously approved that the cap be lifted temporarily in April 2020 to provide additional flexibility to manage the pandemic impact. There may also be future recommendations related to TRS for council's consideration as part of the annual year-end surplus/deficit allocation report (April 2021).

Should short-term financial challenges materialize in 2021, the city is well positioned to 'weather the storm' through the following actions/opportunities:

- Safe Restart Phase 1 funding
- Potential Safe Restart Phase 2 funding (application for \$1.68M pending)
- Council's lifting of the TRS cap earlier in 2020 which allowed increased funds to remain in TRS instead of being transferred to the Capital Infrastructure Reinvestment Reserve Fund (CIRRF) as per policy
- Council's pragmatic policies that set aside funds regularly in TRS for unforeseen events, and in other reserves/reserve funds

Cost Mitigation Measures

In 2020, the city implemented various mitigation measures to limit the financial burden at different stages of the pandemic, resulting in projected savings of \$3.5M:

- Strategic vacancy recruitment
- Implemented unpaid status for part-time and casual employees
- Reduced utility expenses as a result of facility closures
- Temporary service adjustments
- Reduced discretionary spending
- Closely monitored cash flows and the need for investment draws
- Deferral of some capital projects where appropriate, resulting in increased cash flow and the further delay of associated operating impacts

Should the pandemic continue to persist well through 2021, staff will review and extend cost mitigation measures where appropriate.

2020 Relief Measures

Various relief measures were implemented for 2020 to assist Waterloo citizens, businesses and community groups. These include:

1. Waiving of penalties and interest and NSF fees for property taxes and city utilities (March 25 - June 30)
2. Waiving of monthly permit parking fees (April, May, June)
3. Reduced parking enforcement (March, April, May, June)
4. Phased-in approach to parking enforcement in July with emphasis on warnings versus tickets
5. Reduced monthly permit parking fees (75% discount in July, 50% in August, 25% in September)
6. Collection activities for property taxes and city utilities suspended (March 25-August 31)
7. Tax deferral application program to extend property tax deferral by an additional 60 days beyond July
8. Adjusting staff support to enable recovery of affiliated organizations

9. Development of Home and Neighbourhood Gardening Program
10. Additional neighbourhood support funding \$5,000
11. 25% discount for Business & Licenses renewal fee
12. Free portable sign permits (June, July, August)
13. Development of Digital Main Street's ShopHere program
14. HeyLocal web and mobile marketplace
15. Open Restaurant Map
16. Open Retail Map
17. Small Business Outreach Program
18. BIA Graffiti removal program funding \$9,500
19. Launch of Digital Art Market
20. SOLER program

Based on requests from several affiliated sport organizations, and in recognition of a more broad perspective, whereas similar requests are being presented to other regional Council's for consideration, staff are recommending additional relief to City Affiliated Organizations in the form of an increased FRD in 2020-21 while operating under a Control (Red) status within the COVID-19 Response Framework: Keeping Ontario Safe and Open, in recognition of the health/wellness benefits these programs may provide to the community during these extraordinary times. Additionally staff recognize the challenges these organizations face when delivering a modified programming associated with the restrictions and regulations while the Region of Waterloo is in a Control (Red) status.

Affiliated organizations currently receive a 50% discount on facility rentals. The proposed recommendation is to provide an additional 10% relief on the full rate. The discounted rate would apply to all City Affiliates amenities that are utilized.

It is currently estimated that an additional 10% discount would represent an approximate 25K – 45K financial impact per month, noting it is difficult to provide a detailed assessment of the financial implications associated with further discounting facility rentals as there are many variables including but not limited to:

1. What groups may suspend program activity under a Control (Red) status.
2. Some groups have indicated that as they progress in a modified form, they are interested in additional time to support a modified program.

To avoid some administrative challenges with the City's recreation accounting software and related processes, as well as eliminating the requirement to update the fees and charges by-law, staff are recommending that any additional financial relief provided in the Control (Red) category be advanced in a form similar to the current grant process, with the grant amount equal to the percentage discount, allocated pending confirmation at the time of booking. The additional support would be tracked via the Facility Rental Discount account.

Proposed 2021 Relief Measures

In the meantime, relief is recommended for 2021 in relation to various rates/fees. On September 21st, council approved a parking rate freeze for 2021 (CAO2020-011). On December 7th the rest of the enterprise rate/fee reports are being tabled for council's consideration with the majority of enterprise rates/fees recommended to be frozen (0% increases) for 2021:

- Water & Sanitary Sewer
- Building Standards
- Business Licensing
 - report also recommends additional relief for the food shop licenses sector (waiving 3 months of the license renewal fee) as this group has been disproportionately affected by COVID-19 economic impacts
- Rental Housing
- Cemetery

It should be noted that Building Standards is undertaking a fee review over the next few months with an external consultant. The results of the fee review will be brought forward to council in a separate staff report in 2021. Should the review work indicate that changes to Building Permit Fees and/or the Building Standards Reserve levels are warranted, appropriate recommendations for the Fees and Charges By-law will be made for council's consideration. In the mean time, and until completion of the comprehensive fee review, staff are recommending that rates remain unchanged at current levels.

In addition, various community facing tax-based fees were approved back in 2019 for the years 2020-2022. These previously approved fees are now being recommended with a 0% increase for 2021. Examples of these fees include:

- Waterloo Public Square Site & Equipment rental fees
- Finance fees; e.g. Change of Occupancy
- Municipal Enforcement fees; e.g. Permits & Inspections

Due to the cyclical nature of some fees, the previously approved inflationary increases were already made effective September 1, 2020 or October 1, 2020. As a result, those fees with September 1st or October 1st activation dates will be adjusted on September 1, 2021/October 1, 2021, which will provide relief for the latter part of 2021 and into to 2022. Examples of fees in this category are:

- Passive park rentals
- Ball diamond rentals
- Swimming
- Indoor Track rentals
- Ice rentals

Appendix B-I lists the tax-based fees and charges that are recommended to be frozen (0% increase) for January 1, 2021 or frozen (0% increase) at the next opportunity (September 1, 2021/October 1, 2021).

Staff are also bringing forward report CAO2020-019 COVID Relief Programs - CIP and BIA support funding on December 7, 2020. Staff are recommending that a new City-wide COVID-19 Business Assistance Community Improvement Plan (CIP) be created funded through the redirection of remaining funding within the Uptown Community Improvement Plan, in the amount of \$1,000,000. This initial funding would allow the program to get up and running quickly after public consultation, to help address the pressing needs of the business community during this difficult time. The preliminary uptake on the program will allow staff to determine the success and benefits of the program and make recommendations on whether further resources may be needed later in 2021. In addition to the CIP program noted above, staff are also seeking the support of Council to provide additional assistance to the Uptown Waterloo Business Improvement Area (BIA). The financial support of \$100,000, will aim to offset maintenance and the Uptown beautification costs incurred by the BIA as well as enable the BIA to initiate additional programs aimed at providing critical support to Uptown businesses. Additional funding provided to the BIA will demonstrate collaboration with City staff and the BIA to assist businesses who have been disproportionately impacted. The funding provided to the BIA will further revitalize the City's Uptown core and boost economic well-being, in alignment with the City's strategic goals.

These additional measures from the City complement a variety of other Federal and Provincial relief programs and grants for individuals and businesses including but not limited to:

- Reducing business education tax rates
- Reducing electricity bills for medium and large industrial commercial users
- Supporting tourism through a 20% discount on eligible staycation expenses
- Various small business grants
- Temporary property tax and energy cost rebate grants for businesses during Red Control and lockdown
- A one-time \$200 payment per child up to 12 years of age, and \$250 for those with special needs

Updated Projected Year-end Forecast

Staff reported to council on September 21st (CORP2020-043) that the projected tax based deficit was \$4.1M based on July Actuals and August-December projections. Staff have since undertaken a review of the assumptions from the September forecast and layered in three more months of actuals - August-October. On that basis, the analysis continues to support a similar projected tax based year-end deficit of approximately \$4.1M and deficits in parking of \$0.459M and in business licensing of \$0.050M.

As of mid November 2020, \$1,066,283 or 97% has been achieved of the 2020 Assessment Growth target of 1.5%. The remaining \$33,717 will be rolled over and added to the 2021 target (\$1,100,000 + \$33,717 = \$1,133,717) and by policy TRS will provide one-time funding of \$33,717 in 2021. Staff will look to find a sustainable funding source as part of the next budget cycle (2023), which may include exceeding the Assessment Growth target (1.5% annually) in 2021 or 2022.

Final year-end results will be reported to council in April 2021.

For context, should similar financial challenges materialize in 2021, there is sufficient funding in TRS and other tax based reserves/reserve funds to withstand the financial pressure in the short-term. Depleting TRS in its entirety, could result in exposure should other unforeseen events occur in the near future. It is for this reason that additional federal/provincial support to cover the remaining portion of incurred COVID costs and revenue reductions is being sought as part of the Safe Restart Phase 2, and if successful would provide increased flexibility in order for the city to build TRS back up. Staff applied for \$1.68M of Safe Restart Phase 2 funding and are awaiting a response from the Province.

Inflationary Measures

There are various published inflationary measures that may be considered by council as part of budget decision making. While these indicators are results that have occurred in the past, they may provide context to assist council in making decisions that will impact the future. Future inflation may in actual fact be higher or lower than the previous year and therefore the indicators are used as a guideline. Current inflation statistics are as follows:

Table 6 - Inflation:

	12 mth. average ¹			
Year	CPI Canada	CPI Ontario	CPIX	Construction Price Index (3rd Qrt.) ²
2020	0.95%	0.83%	1.28%	2.3%

¹ Based on a rolling 12 mth average, Nov. 2019 to Oct. 2020

² Construction price index based on 3rd quarter data, Q3 2019 to Q3 2020

Future forecasts

It is widely known that forecasting future inflation is complex and uncertain. This complexity and uncertainty is magnified during these times as COVID-19 continues into 2021. However both [TD Bank](#) and [CIBC](#) are predicting that inflation rates will climb back up to 2% later in 2021 (*contingent on more government stimulus and that the vaccine is available and distributed*).

Section 3: Other Budget Related Work in Progress

Municipal Comparators

It is helpful to be aware of when other cities are having budget related meetings and accompany their draft decision points and final approvals, for comparison purposes. There are ten cities in Ontario that are lower tier, have a population of 100,000, and do not operate a transit system. These cities are:

- Markham
- Vaughan
- Kitchener
- Richmond Hill
- Oshawa
- St. Catharines
- Whitby
- Cambridge
- Waterloo
- Clarington

In addition, to these cities, staff will also monitor the status of the budget process of other local municipalities (Region of Waterloo, Woolwich, Wilmot, Wellesley, and North Dumfries). At the time of writing this report, relevant information about these municipalities is contained in Table 7.

Table 7 – Municipal Comparators:

Municipal Comparators			
Comparable Cities	Proposed Tax Increase %	Date Proposed % Published	Budget Approval Date
Markham	1.80%	Nov. 17, 2020	Dec. 9, 2020
Vaughan	0.00%	Nov. 10, 2020	Dec. 15, 2020
Kitchener	1.10%	Nov. 30, 2020	Jan. 18, 2021
Richmond Hill	0.50%	Oct. 6, 2020	early 2021
Oshawa	2.39%	Nov. 13, 2020	Dec. 11, 2020
St. Catharines	5.42%	Oct. 21, 2020	Dec. 14, 2020
Whitby	TBD	Jan. 25, 2021	Feb. 25, 2021
Cambridge	1.00%	Nov. 24, 2020	Dec. 15, 2020
Waterloo	3.50%	Feb. 10, 2020	Dec. 7, 2020
Clarington	3.55%	Sep. 14, 2020	Feb. 8, 2021
Local Comparators	Proposed Tax Increase %	Date Proposed % Published	Budget Approval Date
Region of Waterloo (incl. police)	1.10%	Nov. 25, 2020	Jan. 20, 2021
Township of Woolwich	TBD	Jan. 5, 2021	Feb. 16, 2021
Township of Wilmot	TBD	Dec. 14, 2020	Feb. 8, 2021
Township of Wellesley	TBD	Dec. 14, 2020	Jan. 5, 2021
Township of North Dumfries	TBD	Dec. 14, 2020	Jan/Feb 2021

Cash Flow Monitoring & 2021 Year-end forecasting

Staff will continue to forecast and diligently monitor cash inflows and outflows on a weekly basis and maintain positive cash flow, if needed, through the continued management of the investment portfolio.

In 2020, due to COVID-19, staff monitored the year-end forecast and reported to council with more frequency (April, May, June, September, December and Final - April) than a typical year (August, November, Final – April). In 2021, staff will continue to monitor the financial impacts of COVID-19 and report to council with more frequency, should the affects of the pandemic persist.

Policy/Process

Reviewing policy/process ahead of a full budget process is one of the many benefits of multi-year budgeting. Staff intend to review various topics in 2021, including:

- Debt Policy
- Cash flow budgeting
- Development Charges/Community Benefits Charge Implementation Plan
- Linkage of capital projects to climate Corporate Climate Action Plan

CORP2020-054 - Appendix A - 2020 Capital Projects Deferred to 2021

REF	Project Description	2020 Budget - Deferred to 2021	Comments - Partially Funded
101	Comprehensive Asset Management Plan	130	
110	Uptown Community Improvement Plan Implementation (CIP)	51	
113	Public Art Implementation	122	154 originally budgeted, but partially funded in 2020
115	Public Square Digital Projector & Screen	41	
117	Public Square Outdoor Speakers	10	
118	Public Square Furnishings and Equipment Replacement	11	
119	Uptown Parking Expansion General (Structure & Surface Spaces)	3,129	5,029 originally budgeted, but partially funded in 2020
120	Re-Purposing of the Carnegie Library - Interior	602	
121	East Side Employment Lands	515	
122	Industrial Land Account Minor Requests	26	
123	West Side Employment Lands Servicing	10,126	18,334 originally budgeted, but partially funded in 2020
124	Uptown Parkade - Capital Repairs	102	
131	Dupont Lot Resurfacing	140	
133	Parking Lot Rehabilitation	20	
137	Parking Utilization Study	31	
141	Grant Opportunities	243	
142	Lean Six Sigma	250	
201	Community Services Contribution to Post-Secondary Recreation Facility Expansion	5,000	
202	Community Services In Camera	1,000	3,000 originally budgeted, but partially funded in 2020
211	Accessibility Facility Upgrades (AODA)	39	
213	Truth and Reconciliation Implementation	25	
224	Bechtel Park Bridge Removal	61	
227	Pedestrian Bridge Replacements	136	
228	West Side Recreation Facility - Land Acquisition	5,439	
229	Alexandra Park Expansion	750	
230	Leash Free Dog Park	57	
241	Bechtel Park Stadium Rehabilitation	450	
251	Waterloo Park Lake Frontage Reconstruction	2,339	
252	Waterloo Park - Master Plan Implementation	500	
282	Facility Infrastructure Replacement and Rehabilitation Needs	31	
306	Storage Facility Space	327	
320	Rental Housing Vehicle Replacement	31	
321	External Call Centre Support-Enforcement Services Pilot	100	
330	Master Plan Implementation	73	
331	Facility and Programming Equipment	50	
332	Facility Banquet and Meeting Room Furnishings and Equipment	44	
334	Facility Marquee Sign Purchases, Refurbishing and Replacement	31	
335	Facility Scoreclock Refurbishing and/or Replacements	370	
337	Master Plan and Recreational Trends Study	243	
401	Public Engagement Capacity Initiative	51	
413	Peoplesoft Financials & HRMS Upgrades and Enhancements	258	
433	Employee Traffic Demand Management Initiatives	35	
446	IMTS Infrastructure Replacement and Rehabilitation Needs	36	
501	Technology Upgrades and Refresh	21	
503	Mobile Solutions	49	
510	Sanitary Master Plan Update	303	
511	City Wide - Development Driven Sanitary Sewer Upgrades	945	
512	Core Area Development Driven Upgrades-Sanitary	645	
518	Black Pipes Rehabilitation - Proactive	521	721 originally budgeted, but partially funded in 2020
530	Core Area Development Driven Upgrades-Stormwater	1,981	
531	Development Driven Storm Sewer Upgrades - City Wide	398	
532	Correction of Lot Drainage Problems	57	
533	Creek Bank Stabilization - City Wide	103	
535	SWM Pond Sediment Removal	1,132	
536	Bechtel Park Woodlot - Creek Rehabilitation	355	
539	Clair Creek North Reach 1-Stormwater System Rehab	34	
541	Keatsway Storm Bypass & Creek Bank Stabilization	409	
550	Non-potable Water Supply Well Assessment	54	
553	City Utilities Financial Plan	38	
555	City Wide Development Driven Upgrades - Water	451	
556	Core Area Development Driven Upgrades - Water	1,283	
580	City Wide - Var. Neighborhood New Park Dev.	248	
582	Hydro Corridor Trail - South of Columbia St.	69	
583	Trails in New Development Areas-NW Waterloo	207	257 originally budgeted, but partially funded in 2020
584	Uptown Neighbourhoods Public Space Additions	226	
593	Ira Needles Boulevard - By-pass	6,115	
600	Northlands Sanitary Pumping Station Upgrade	177	
610	Completion of the Waterloo Public Square	106	
621	Northdale Community Improvement Plan (CIP) Implementation	252	
623	University Avenue Gateway Implementation	579	
624	Uptown Public Realm Implementation	1,750	
631	Station Area Planning Implementation	3,106	
634	Community Visioning	82	
637	Cultural Heritage Landscape Study and Plan	139	
639	DC Funded Growth Studies	30	
645	Existing District Plan Updates	15	
647	Growth Management Policy	103	
649	Hydro Burial Study	31	
650	Natural System Inventory and Strategy	340	

CORP2020-054 - Appendix A - 2020 Capital Projects Deferred to 2021

REF	Project Description	2020 Budget - Deferred to 2021	Comments - Partially Funded
653	Reurbanization Initiatives	83	
661	Bridges (Road/Culvert) Rehabilitation	80	
676	King St. – Central St to University Ave	3,928	
695	Core Area Development Driven Upgrades-Roads	92	
698	Road Widening & Intersection Improvements - City Wide	21	
710	Municipal Trail - Former Waterloo Inn Lands	1,349	1,580 originally budgeted, but partially funded in 2020
726	Intersection Collision Review and Implementation	51	
809	Computer Server Replacement	31	
811	Replacement of RFID System	36	
	2020 \$ Identified Deferred to 2021	61,056	
Projects with dollars deferred		88	
Deferred that also have budgeted 2021 dollars (no project count impact)		-47	
Total project count impact to 2021		41	

Appendix B - Fees and Charges
CAO Department- Economic Development Division

PUBLIC SQUARE

Vending Space Fees at events run by Waterloo Public Square (10' x 10' area) - does not include business license

Fees are based on single day events. Multiple day or reoccurring events to be priced on an individual basis.

Food* and Non-Food Vending Spaces	Effective		Effective		% Change	Effective		% Change
	Fee	Date	Fee	Date		Fee	Date	
1-1,000 participants expected								
(Events with over 1,000 participants expected will be priced on an individual basis.)								
Event length 1-2 hours	\$ 35.00	1-Jan-2020	\$ 35.00	1-Jan-2021	0.0%	\$ 36.00	1-Jan-2022	2.9%
Event length 3-5 hours	\$ 90.00	1-Jan-2020	\$ 90.00	1-Jan-2021	0.0%	\$ 92.00	1-Jan-2022	2.2%
Event length 6+ hours	\$ 181.00	1-Jan-2020	\$ 181.00	1-Jan-2021	0.0%	\$ 185.00	1-Jan-2022	2.2%

* Subject to Waterloo Region Public Health permit

Waterloo Public Square Site Rental

Not-For-Profit - Ticketed, restricted access:

Upper Terrace (4 hours)	\$ 84.00	1-Jan-2020	\$ 84.00	1-Jan-2021	0.0%	\$ 86.00	1-Jan-2022	2.4%
Seat Step amphitheater (4 hours)	\$ 165.00	1-Jan-2020	\$ 165.00	1-Jan-2021	0.0%	\$ 168.00	1-Jan-2022	1.8%
Main Courtyard (6 hours)	\$ 249.00	1-Jan-2020	\$ 249.00	1-Jan-2021	0.0%	\$ 254.00	1-Jan-2022	2.0%
Full Square (8 hours)	\$ 275.00	1-Jan-2020	\$ 275.00	1-Jan-2021	0.0%	\$ 281.00	1-Jan-2022	2.2%
Full Square (additional hour)	\$ 84.00	1-Jan-2020	\$ 84.00	1-Jan-2021	0.0%	\$ 86.00	1-Jan-2022	2.4%

Commercial - All uses:

Upper Terrace (4 hours)	\$ 110.00	1-Jan-2020	\$ 110.00	1-Jan-2021	0.0%	\$ 112.00	1-Jan-2022	1.8%
Seat Step amphitheater (4 hours)	\$ 275.00	1-Jan-2020	\$ 275.00	1-Jan-2021	0.0%	\$ 281.00	1-Jan-2022	2.2%
Main Courtyard (6 hours)	\$ 497.00	1-Jan-2020	\$ 497.00	1-Jan-2021	0.0%	\$ 507.00	1-Jan-2022	2.0%
Full Square (8 hours)	\$ 552.00	1-Jan-2020	\$ 552.00	1-Jan-2021	0.0%	\$ 563.00	1-Jan-2022	2.0%
Full Square (additional hour)	\$ 220.00	1-Jan-2020	\$ 220.00	1-Jan-2021	0.0%	\$ 224.00	1-Jan-2022	1.8%

Visitor and Heritage information Centre

Venue Rental (4 hours)	\$ 165.00	1-Jan-2020	\$ 165.00	1-Jan-2021	0.0%	\$ 168.00	1-Jan-2022	1.8%
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EQUIPMENT FEES

Equipment fees shall be charged at cost recovery for necessary staff time at the greater of \$35/hour or the applicable rental fee above.

Equipment fees shall be discounted at a rate of 50% for Not-For-Profit groups.

Pop-up Tents - 10 x 10	\$ 71.00	1-Jan-2020	\$ 71.00	1-Jan-2021	0.0%	\$ 72.00	1-Jan-2022	1.4%
Portable Speaker unit per day	\$ 55.00	1-Jan-2020	\$ 55.00	1-Jan-2021	0.0%	\$ 56.00	1-Jan-2022	1.8%
Tables 2.5' x 6' per day	\$ 5.00	1-Jan-2020	\$ 5.00	1-Jan-2021	0.0%	\$ 5.00	1-Jan-2022	0.0%
Chairs - (50 chairs) per day	\$ 26.00	1-Jan-2020	\$ 26.00	1-Jan-2021	0.0%	\$ 27.00	1-Jan-2022	3.8%
Event package, including 10 tents and tables and Portable Speaker - per day	\$ 552.00	1-Jan-2020	\$ 552.00	1-Jan-2021	0.0%	\$ 563.00	1-Jan-2022	2.0%

Uptown Sidewalk Patio Program

Application Fee (initial application)	\$ 150.00	1-Mar-2020	\$ 150.00	1-Jan-2021	0.0%	\$ 150.00	1-Jan-2022	0.0%
Annual Renewal Fee (subsequent applications)	\$ 50.00	1-Mar-2020	\$ 50.00	1-Jan-2021	0.0%	\$ 50.00	1-Jan-2022	0.0%

Appendix C - Fees and Charges
Community Services Department - Environment and Parks Division

ENVIRONMENT & PARKS SERVICES	Fee	Effective Date of Fee	Fee	Effective Date of Fee	2021 % Increase / Decrease	Fee	Effective Date of Fee	2022 % Increase / Decrease
Forestry & Horticulture:								
Tree Planting								
Street Tree Planting (per tree)	\$ 120.50	1-Jan-2020	\$ 120.50	1-Jan-2021	0.00%	\$ 123.00	1-Jan-2022	2.07%
Greenhouse								
Hanging Baskets - large 16" pot	\$ 61.25	1-Jan-2020	\$ 61.25	1-Jan-2021	0.00%	\$ 62.50	1-Jan-2022	2.04%
Hanging Baskets - small 13" pot	\$ 18.40	1-Jan-2020	\$ 18.40	1-Jan-2021	0.00%	\$ 18.80	1-Jan-2022	2.17%
Planters & Seasonal Displays - new	Full Cost - Time and Material	1-Jan-2020	Full Cost - Time and Material	1-Jan-2021	0.00%	Full Cost - Time and Material	1-Jan-2022	0.00%
ENVIRONMENT & PARKS SERVICES - Encroachments								
Encroachments - Removal								
Removal and Restoration	Time, Material, Equipment & Admin Fee* - Minimum \$384.00	1-Jan-2020	Time, Material, Equipment & Admin Fee* - Minimum \$384.00	1-Jan-2021	0.00%	Time, Material, Equipment & Admin Fee* - Minimum \$392.00	1-Jan-2022	2.08%
Encroachment Administration	7% of Time, Material & Equipment - Minimum \$84.75	1-Jan-2020	7% of Time, Material & Equipment - Minimum \$84.75	1-Jan-2021	0.00%	7% of Time, Material & Equipment - Minimum \$86.50	1-Jan-2022	2.06%
Encroachments - Encroachment Agreement								
Letter of Comfort Application Fee	\$ 142.80	1-Jan-2020	\$ 142.80	1-Jan-2021	0.00%	\$ 145.70	1-Jan-2022	2.03%
Letter of Comfort Execution Fee	\$ 525.30	1-Jan-2020	\$ 525.30	1-Jan-2021	0.00%	\$ 535.85	1-Jan-2022	2.01%
Registration Fee	\$ 95.90	1-Jan-2020	\$ 95.90	1-Jan-2021	0.00%	\$ 97.80	1-Jan-2022	1.98%
Ontario Land Surveyor Costs	Full Cost - Time and Material	1-Jan-2020	Full Cost - Time and Material	1-Jan-2021	0.00%	Full Cost - Time and Material	0.00%	0.00%
Parks:								
Access Permits	\$ 96.90	1-Jan-2020	\$ 96.90	1-Jan-2021	0.00%	\$ 98.85	1-Jan-2022	2.01%
Chargeable Sidewalk Winter Clearing	Time, Material, Equipment & Admin Fee*	1-Jan-2020	Time, Material, Equipment & Admin Fee*	1-Jan-2021	0.00%	Time, Material, Equipment & Admin Fee*	1-Jan-2022	0.00%
Contract Grass Cutting	Time, Material, Equipment & Admin Fee*	1-Jan-2020	Time, Material, Equipment & Admin Fee*	1-Jan-2021	0.00%	Time, Material, Equipment & Admin Fee*	1-Jan-2022	0.00%
Contract Sidewalk Winter Clearing (per linear metre & admin.)	\$ 0.3000	1-Jan-2020	\$ 0.3000	1-Jan-2021	0.00%	\$ 0.30	1-Jan-2022	0.00%
Dedication Opportunities - Grist Mill Stone	\$ 355.00	1-Jan-2020	\$ 355.00	1-Jan-2021	0.00%	\$ 360.00	1-Jan-2022	1.41%
Dedication Opportunities - Park Bench - new	\$ 2,600.00	1-Jan-2020	\$ 2,600.00	1-Jan-2021	0.00%	\$ 2,650.00	1-Jan-2022	1.92%
Dedication Opportunities - Park Bench - existing	\$ 1,680.00	1-Jan-2020	\$ 1,680.00	1-Jan-2021	0.00%	\$ 1,715.00	1-Jan-2022	2.08%
Dedication Opportunities - Trees - no plaque	\$ 610.00	1-Jan-2020	\$ 610.00	1-Jan-2021	0.00%	\$ 620.00	1-Jan-2022	1.64%
Dedication Opportunities - Trees - plaque	\$ 865.00	1-Jan-2020	\$ 865.00	1-Jan-2021	0.00%	\$ 880.00	1-Jan-2022	1.73%
By-Law Administration Fee for Property & Graffiti Clean Up	\$ 84.75	1-Jan-2020	\$ 84.75	1-Jan-2021	0.00%	\$ 86.50	1-Jan-2022	2.06%
By-Law Administration Fee for Snow Removal	\$ 84.75	1-Jan-2020	\$ 84.75	1-Jan-2021	0.00%	\$ 86.50	1-Jan-2022	2.06%
Unassumed Parkland Maintenance	Time, Material, Equipment & Admin Fee* - Minimum \$384.00	1-Jan-2020	Time, Material, Equipment & Admin Fee* - Minimum \$384.00	1-Jan-2021	0.00%	Time, Material, Equipment & Admin Fee* - Minimum \$392.00	1-Jan-2022	2.08%

* an overhead admin fee of 7% may be charged on top of labour and equipment charges

Appendix D - Fees and Charges

Community Services Department - Community Programming and Outreach Services Division

Museum/Heritage Fees and Charges List

Fee	Effective Date
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Fee	Effective Date	2021 % Increase / Decrease
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Fee	Effective Date	2022 % Increase / Decrease
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Reproduction Fees for Images in the Heritage Collection

PHOTOGRAPHS/PRINTED DOCUMENTS

B&W Prints – Produced in-house 5 x 7 or less
B&W Prints – Produced in-house 8 x 10
B&W Prints – Produced in-house 11 x 14
Colour Prints – Produced in-house 5 x 7 or less
Colour Prints – Produced in-house 8 x 10
Colour Prints – Produced in-house 11 x 14
Charge for creating scan any image if one does not exist

\$ 8.52	1-Sep-2020
\$ 11.36	1-Sep-2020
\$ 22.72	1-Sep-2020
\$ 11.36	1-Sep-2020
\$ 17.04	1-Sep-2020
\$ 28.40	1-Sep-2020
\$ 11.36	1-Sep-2020

\$ 8.52	1-Sep-2021	0.00%
\$ 11.36	1-Sep-2021	0.00%
\$ 22.72	1-Sep-2021	0.00%
\$ 11.36	1-Sep-2021	0.00%
\$ 17.04	1-Sep-2021	0.00%
\$ 28.40	1-Sep-2021	0.00%
\$ 11.36	1-Sep-2021	0.00%

\$ 8.69	1-Sep-2022	2.00%
\$ 11.59	1-Sep-2022	2.00%
\$ 23.18	1-Sep-2022	2.00%
\$ 11.59	1-Sep-2022	2.00%
\$ 17.38	1-Sep-2022	2.00%
\$ 28.97	1-Sep-2022	2.00%
\$ 11.59	1-Sep-2022	2.00%

VHS TAPES/DVDS

Supplier's rate plus the handling fee and staff mileage for delivery as per current City of Waterloo rate.

DIGITAL COPIES

Copy of existing digital image on CD-ROM – 300 dpi
Charge for creating a digital image – 300 dpi
E-mail digital image file
Charge for blank CD-R

\$ 17.04	1-Sep-2020
\$ 22.72	1-Sep-2020
\$ 11.36	1-Sep-2020
\$ 2.27	1-Sep-2020

\$ 17.04	1-Sep-2021	0.00%
\$ 22.72	1-Sep-2021	0.00%
\$ 11.36	1-Sep-2021	0.00%
\$ 2.27	1-Sep-2021	0.00%

\$ 17.38	1-Sep-2022	2.00%
\$ 23.18	1-Sep-2022	2.00%
\$ 11.59	1-Sep-2022	2.00%
\$ 2.31	1-Sep-2022	2.00%

CITY OF WATERLOO COPYRIGHT USER FEES / MOVING MEDIA RIGHTS FEES FOR IMAGES IN THE HERITAGE COLLECTION

Print (books, magazines, journals, etc.)/ CD-ROMs*

Circulation Under 100 Up to ¼ Page Inside
Circulation Under 100 ½ Page Inside
Circulation Under 100 Full Page Inside
Circulation Under 100 Covers – Any Size
Circulation Under 500 Up to ¼ Page Inside
Circulation Under 500 ½ Page Inside
Circulation Under 500 Full Page Inside
Circulation Under 500 Covers – Any Size
Circulation Under 1,000 Up to ¼ Page Inside
Circulation Under 1,000 ½ Page Inside
Circulation Under 1,000 Full Page Inside
Circulation Under 1,000 Covers – Any Size
Circulation Under 5,000 Up to ¼ Page Inside
Circulation Under 5,000 ½ Page Inside
Circulation Under 5,000 Full Page Inside
Circulation Under 5,000 Covers – Any Size
Circulation 5,000 - 10,000 Up to ¼ Page Inside
Circulation 5,000 - 10,000 ½ Page Inside
Circulation 5,000 - 10,000 Full Page Inside
Circulation 5,000 - 10,000 Covers – Any Size
Circulation 10,000 – 25,000 Up to ¼ Page Inside
Circulation 10,000 – 25,000 ½ Page Inside
Circulation 10,000 – 25,000 Full Page Inside
Circulation 10,000 – 25,000 Covers – Any Size
Circulation 25,000 – 50,000 Up to ¼ Page Inside

\$ 56.81	1-Sep-2020
\$ 85.21	1-Sep-2020
\$ 113.61	1-Sep-2020
\$ 170.42	1-Sep-2020
\$ 85.21	1-Sep-2020
\$ 113.61	1-Sep-2020
\$ 170.42	1-Sep-2020
\$ 227.23	1-Sep-2020
\$ 113.61	1-Sep-2020
\$ 170.42	1-Sep-2020
\$ 227.23	1-Sep-2020
\$ 284.04	1-Sep-2020
\$ 170.42	1-Sep-2020
\$ 227.23	1-Sep-2020
\$ 284.04	1-Sep-2020
\$ 340.85	1-Sep-2020
\$ 227.23	1-Sep-2020
\$ 284.04	1-Sep-2020
\$ 340.85	1-Sep-2020
\$ 397.65	1-Sep-2020
\$ 284.04	1-Sep-2020
\$ 340.85	1-Sep-2020
\$ 397.65	1-Sep-2020
\$ 454.46	1-Sep-2020
\$ 340.85	1-Sep-2020

\$ 56.81	1-Sep-2021	0.00%
\$ 85.21	1-Sep-2021	0.00%
\$ 113.61	1-Sep-2021	0.00%
\$ 170.42	1-Sep-2021	0.00%
\$ 85.21	1-Sep-2021	0.00%
\$ 113.61	1-Sep-2021	0.00%
\$ 170.42	1-Sep-2021	0.00%
\$ 227.23	1-Sep-2021	0.00%
\$ 113.61	1-Sep-2021	0.00%
\$ 170.42	1-Sep-2021	0.00%
\$ 227.23	1-Sep-2021	0.00%
\$ 284.04	1-Sep-2021	0.00%
\$ 170.42	1-Sep-2021	0.00%
\$ 227.23	1-Sep-2021	0.00%
\$ 284.04	1-Sep-2021	0.00%
\$ 340.85	1-Sep-2021	0.00%
\$ 227.23	1-Sep-2021	0.00%
\$ 284.04	1-Sep-2021	0.00%
\$ 340.85	1-Sep-2021	0.00%
\$ 397.65	1-Sep-2021	0.00%
\$ 284.04	1-Sep-2021	0.00%
\$ 340.85	1-Sep-2021	0.00%
\$ 397.65	1-Sep-2021	0.00%
\$ 454.46	1-Sep-2021	0.00%
\$ 340.85	1-Sep-2021	0.00%

\$ 57.94	1-Sep-2022	2.00%
\$ 86.91	1-Sep-2022	2.00%
\$ 115.88	1-Sep-2022	2.00%
\$ 173.83	1-Sep-2022	2.00%
\$ 86.91	1-Sep-2022	2.00%
\$ 115.88	1-Sep-2022	2.00%
\$ 173.83	1-Sep-2022	2.00%
\$ 231.78	1-Sep-2022	2.00%
\$ 115.88	1-Sep-2022	2.00%
\$ 173.83	1-Sep-2022	2.00%
\$ 231.78	1-Sep-2022	2.00%
\$ 289.72	1-Sep-2022	2.00%
\$ 173.83	1-Sep-2022	2.00%
\$ 231.78	1-Sep-2022	2.00%
\$ 289.72	1-Sep-2022	2.00%
\$ 347.66	1-Sep-2022	2.00%
\$ 231.78	1-Sep-2022	2.00%
\$ 289.72	1-Sep-2022	2.00%
\$ 347.66	1-Sep-2022	2.00%
\$ 405.60	1-Sep-2022	2.00%
\$ 289.72	1-Sep-2022	2.00%
\$ 347.66	1-Sep-2022	2.00%
\$ 405.60	1-Sep-2022	2.00%
\$ 463.55	1-Sep-2022	2.00%
\$ 347.66	1-Sep-2022	2.00%

Appendix D - Fees and Charges

Community Services Department - Community Programming and Outreach Services Division

Museum/Heritage Fees and Charges List	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
Circulation 25,000 – 50,000 ½ Page Inside	\$ 397.65	1-Sep-2020	\$ 397.65	1-Sep-2021	0.00%	\$ 405.60	1-Sep-2022	2.00%
Circulation 25,000 – 50,000 Full Page Inside	\$ 454.46	1-Sep-2020	\$ 454.46	1-Sep-2021	0.00%	\$ 463.55	1-Sep-2022	2.00%
Circulation 25,000 – 50,000 Covers – Any Size	\$ 511.26	1-Sep-2020	\$ 511.26	1-Sep-2021	0.00%	\$ 521.49	1-Sep-2022	2.00%
Circulation 50,000 – 100,000 Up to ¼ Page Inside	\$ 397.65	1-Sep-2020	\$ 397.65	1-Sep-2021	0.00%	\$ 405.60	1-Sep-2022	2.00%
Circulation 50,000 – 100,000 ½ Page Inside	\$ 454.46	1-Sep-2020	\$ 454.46	1-Sep-2021	0.00%	\$ 463.55	1-Sep-2022	2.00%
Circulation 50,000 – 100,000 Full Page Inside	\$ 511.26	1-Sep-2020	\$ 511.26	1-Sep-2021	0.00%	\$ 521.49	1-Sep-2022	2.00%
Circulation 50,000 – 100,000 Covers – Any Size	\$ 568.08	1-Sep-2020	\$ 568.08	1-Sep-2021	0.00%	\$ 579.44	1-Sep-2022	2.00%
Circulation 100,000 – 250,000 Up to ¼ Page Inside	\$ 454.46	1-Sep-2020	\$ 454.46	1-Sep-2021	0.00%	\$ 463.55	1-Sep-2022	2.00%
Circulation 100,000 – 250,000 ½ Page Inside	\$ 511.26	1-Sep-2020	\$ 511.26	1-Sep-2021	0.00%	\$ 521.49	1-Sep-2022	2.00%
Circulation 100,000 – 250,000 Full Page Inside	\$ 568.08	1-Sep-2020	\$ 568.08	1-Sep-2021	0.00%	\$ 579.44	1-Sep-2022	2.00%
Circulation 100,000 – 250,000 Covers – Any Size	\$ 624.89	1-Sep-2020	\$ 624.89	1-Sep-2021	0.00%	\$ 637.38	1-Sep-2022	2.00%
Circulation 250,000 – 500,000 Up to ¼ Page Inside	\$ 511.26	1-Sep-2020	\$ 511.26	1-Sep-2021	0.00%	\$ 521.49	1-Sep-2022	2.00%
Circulation 250,000 – 500,000 ½ Page Inside	\$ 568.08	1-Sep-2020	\$ 568.08	1-Sep-2021	0.00%	\$ 579.44	1-Sep-2022	2.00%
Circulation 250,000 – 500,000 Full Page Inside	\$ 624.89	1-Sep-2020	\$ 624.89	1-Sep-2021	0.00%	\$ 637.38	1-Sep-2022	2.00%
Circulation 250,000 – 500,000 Covers – Any Size	\$ 681.69	1-Sep-2020	\$ 681.69	1-Sep-2021	0.00%	\$ 695.32	1-Sep-2022	2.00%
Circulation 500,000 – 1,000,000 Up to ¼ Page Inside	\$ 568.08	1-Sep-2020	\$ 568.08	1-Sep-2021	0.00%	\$ 579.44	1-Sep-2022	2.00%
Circulation 500,000 – 1,000,000 ½ Page Inside	\$ 624.89	1-Sep-2020	\$ 624.89	1-Sep-2021	0.00%	\$ 637.38	1-Sep-2022	2.00%
Circulation 500,000 – 1,000,000 Full Page Inside	\$ 681.69	1-Sep-2020	\$ 681.69	1-Sep-2021	0.00%	\$ 695.32	1-Sep-2022	2.00%
Circulation 500,000 – 1,000,000 Covers – Any Size	\$ 738.50	1-Sep-2020	\$ 738.50	1-Sep-2021	0.00%	\$ 753.27	1-Sep-2022	2.00%
Circulation Over 1,000,000 Up to ¼ Page Inside	\$ 624.89	1-Sep-2020	\$ 624.89	1-Sep-2021	0.00%	\$ 637.38	1-Sep-2022	2.00%
Circulation Over 1,000,000 ½ Page Inside	\$ 681.69	1-Sep-2020	\$ 681.69	1-Sep-2021	0.00%	\$ 695.32	1-Sep-2022	2.00%
Circulation Over 1,000,000 Full Page Inside	\$ 738.50	1-Sep-2020	\$ 738.50	1-Sep-2021	0.00%	\$ 753.27	1-Sep-2022	2.00%
Circulation Over 1,000,000 Covers – Any Size	\$ 795.30	1-Sep-2020	\$ 795.30	1-Sep-2021	0.00%	\$ 811.21	1-Sep-2022	2.00%
Web Use Up to 1 year	\$ 113.61	1-Sep-2020	\$ 113.61	1-Sep-2021	0.00%	\$ 115.88	1-Sep-2022	2.00%
Web Use Up to 2 years	\$ 198.83	1-Sep-2020	\$ 198.83	1-Sep-2021	0.00%	\$ 202.81	1-Sep-2022	2.00%
Web Use Up to 3 years	\$ 284.04	1-Sep-2020	\$ 284.04	1-Sep-2021	0.00%	\$ 289.72	1-Sep-2022	2.00%

*These fees apply solely to one-time-only rights to reproduce visual images. Exclusive rights are not provided by the City of Waterloo. Fees for CD-ROM use, are based on ¼ Page rates.

Moving Media

All Television: includes free TV, Basic Cable, Pay TV, and Pay for View TV (per Image)

1 time only National/Continental Rights	\$ 113.61	1-Sep-2020	\$ 113.61	1-Sep-2021	0.00%	\$ 115.88	1-Sep-2022	2.00%
1 time only World Rights	\$ 113.61	1-Sep-2020	\$ 113.61	1-Sep-2021	0.00%	\$ 115.88	1-Sep-2022	2.00%
Up to 1 Year National/Continental Rights	\$ 170.42	1-Sep-2020	\$ 170.42	1-Sep-2021	0.00%	\$ 173.83	1-Sep-2022	2.00%
Up to 1 Year World Rights	\$ 227.23	1-Sep-2020	\$ 227.23	1-Sep-2021	0.00%	\$ 231.78	1-Sep-2022	2.00%
Up to 5 Years National/Continental Rights	\$ 227.23	1-Sep-2020	\$ 227.23	1-Sep-2021	0.00%	\$ 231.78	1-Sep-2022	2.00%
Up to 5 Years World Rights	\$ 284.04	1-Sep-2020	\$ 284.04	1-Sep-2021	0.00%	\$ 289.72	1-Sep-2022	2.00%
Up to 10 Years National/Continental Rights	\$ 340.85	1-Sep-2020	\$ 340.85	1-Sep-2021	0.00%	\$ 347.66	1-Sep-2022	2.00%
Up to 10 Years World Rights	\$ 511.26	1-Sep-2020	\$ 511.26	1-Sep-2021	0.00%	\$ 521.49	1-Sep-2022	2.00%

Video: video cassettes, video disks or any other video recordings including CD
*in this case CD ROMs, DVD and interactive media refers to the secondary media on which the 'program' will be placed.

Up to 5 Years National/Continental Rights	\$ 85.21	1-Sep-2020	\$ 85.21	1-Sep-2021	0.00%	\$ 86.91	1-Sep-2022	2.00%
Up to 5 Years World Rights	\$ 113.61	1-Sep-2020	\$ 113.61	1-Sep-2021	0.00%	\$ 115.88	1-Sep-2022	2.00%
Up to 10 Years National/Continental Rights	\$ 113.61	1-Sep-2020	\$ 113.61	1-Sep-2021	0.00%	\$ 115.88	1-Sep-2022	2.00%
Up to 10 Years World Rights	\$ 170.42	1-Sep-2020	\$ 170.42	1-Sep-2021	0.00%	\$ 173.83	1-Sep-2022	2.00%

Appendix D - Fees and Charges

Community Services Department - Community Programming and Outreach Services Division

Museum/Heritage Fees and Charges List

All Non-Broadcast Media: all forms of moving media excluding TV broadcasting, and including Video and Non Theatrical rights as defined above, and all educational market distribution and sales.

Up to 5 Years National/Continental Rights
Up to 5 Years World Rights
Up to 10 Years National/Continental Rights
Up to 10 Years World Rights

Fee	Effective Date
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\$ 113.61	1-Sep-2020
\$ 170.42	1-Sep-2020
\$ 198.83	1-Sep-2020
\$ 284.04	1-Sep-2020

Fee	Effective Date	2021 % Increase / Decrease
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\$ 113.61	1-Sep-2021	0.00%
\$ 170.42	1-Sep-2021	0.00%
\$ 198.83	1-Sep-2021	0.00%
\$ 284.04	1-Sep-2021	0.00%

Fee	Effective Date	2022 % Increase / Decrease
-----	----------------	----------------------------

\$ 115.88	1-Sep-2022	2.00%
\$ 173.83	1-Sep-2022	2.00%
\$ 202.81	1-Sep-2022	2.00%
\$ 289.72	1-Sep-2022	2.00%

All Moving Media: (broadcast rights for TV, Non Theatrical and Video, excluding film released on video, see feature film)

Up to 5 Years National/Continental Rights
Up to 5 Years World Rights
Up to 10 Years National/Continental Rights
Up to 10 Years World Rights

\$ 409.01	1-Sep-2020
\$ 511.26	1-Sep-2020
\$ 556.72	1-Sep-2020
\$ 749.86	1-Sep-2020

\$ 409.01	1-Sep-2021	0.00%
\$ 511.26	1-Sep-2021	0.00%
\$ 556.72	1-Sep-2021	0.00%
\$ 749.86	1-Sep-2021	0.00%

\$ 417.19	1-Sep-2022	2.00%
\$ 521.49	1-Sep-2022	2.00%
\$ 567.85	1-Sep-2022	2.00%
\$ 764.86	1-Sep-2022	2.00%

Feature Films: primarily intended for exhibition in commercial theatres and home video.

All in perpetuity Set Dressing (not prominent)
All in perpetuity Prominent Use (close up etc.)
Second Distribution rights (film to video) Set Dressing (not prominent)**
Second Distribution rights (film to video) Prominent Use (close up etc.)**

\$ 454.46	1-Sep-2020
\$ 908.91	1-Sep-2020
Please contact us	1-Sep-2020
Please contact us	1-Sep-2020

\$ 454.46	1-Sep-2021	0.00%
\$ 908.91	1-Sep-2021	0.00%
Please contact us	1-Sep-2021	
Please contact us	1-Sep-2021	

\$ 463.55	1-Sep-2022	2.00%
\$ 927.09	1-Sep-2022	2.00%
Please contact us	1-Sep-2022	
Please contact us	1-Sep-2022	

**Based on number of copies and is similar to print rights

RESEARCH FEES

The hourly rate for written and phone requests where a researcher is not available to visit the Heritage Collection and engages City staff to conduct historical research on their behalf.
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\$ 28.96	1-Sep-2020
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\$ 28.96	1-Sep-2021	0.00%
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\$ 29.83	1-Sep-2022	3.00%
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PROGRAMMING FEES

Class visits to the museum - half day, per student
Class visits to the museum - full day, per student
Class Outreach, per classroom
Adult Outreach, per presentation
Adult museum tour, per person
Museum workshops, per day
Museum lectures, per person

\$ 5.00	1-Sep-2020
\$ 7.50	1-Sep-2020
\$ 130.00	1-Sep-2020
\$ 50.00	1-Sep-2020
\$ 3.00	1-Sep-2020
\$ 50.00	1-Sep-2020
\$ 25.00	1-Sep-2020

\$ 5.00	1-Sep-2021	0.00%
\$ 7.50	1-Sep-2021	0.00%
\$ 130.00	1-Sep-2021	0.00%
\$ 50.00	1-Sep-2021	0.00%
\$ 3.00	1-Sep-2021	0.00%
\$ 50.00	1-Sep-2021	0.00%
\$ 25.00	1-Sep-2021	0.00%

\$ 5.00	1-Sep-2022	0.00%
\$ 7.50	1-Sep-2022	0.00%
\$ 130.00	1-Sep-2022	0.00%
\$ 50.00	1-Sep-2022	0.00%
\$ 3.00	1-Sep-2022	0.00%
\$ 50.00	1-Sep-2022	0.00%
\$ 25.00	1-Sep-2022	0.00%

Notes:

Some sizes require professional services. Fees will be based on supplier's rate plus the handling fee and staff mileage for delivery as per current City of Waterloo rate.

All rates are listed as cost per image. Prices do not include applicable taxes.

Handling fee of \$10/image applies to all reproduction/user and copyright requests. Shipping/courier costs would also be applied.

Reproduction fees and Copyright user fees are two different categories. Both fee categories may be applied to a single request depending on the nature of the request and the intended use of the image.

Education programming fees for curriculum based programs are not taxed for children under the age of 18

Appendix E - Fees and Charges
Community Services Department - Municipal Enforcement Division

Municipal Enforcement Fees and Charges List
Dog Licenses - Sterilized Dog Fees
From October 1 to December 31
From October 1 to December 31 - Senior
From January 1 to September 30
From January 1 to September 30 - Senior
Replacement Fee
Certified Guide Dog
Dog Licenses - Unsterilized Dog Fees
From October 1 to December 31
From October 1 to December 31 - Senior
From January 1 to September 30
From January 1 to September 30 - Senior
Replacement Fee
Certified Guide Dog

Fee	Effective Date of Fee
\$ 26.52	1-Oct-2019
\$ 19.38	1-Oct-2019
\$ 54.06	1-Jan-2020
\$ 43.86	1-Jan-2020
\$ 10.20	1-Oct-2019
No Fee	1-Oct-2019
\$ 43.86	1-Oct-2019
\$ 38.76	1-Oct-2019
\$ 71.40	1-Jan-2020
\$ 65.28	1-Jan-2020
\$ 10.20	1-Oct-2019
No Fee	1-Oct-2019

Fee	Effective Date of Fee	2021 % Increase / Decrease
\$ 27.05	1-Oct-2020	2.00%
\$ 19.77	1-Oct-2020	2.00%
\$ 54.06	1-Jan-2021	0.00%
\$ 43.86	1-Jan-2021	0.00%
\$ 10.40	1-Oct-2020	2.00%
No Fee	1-Oct-2020	N/A
\$ 44.74	1-Oct-2020	2.00%
\$ 39.54	1-Oct-2020	2.00%
\$ 71.40	1-Jan-2021	0.00%
\$ 65.28	1-Jan-2021	0.00%
\$ 10.40	1-Oct-2020	2.00%
No Fee	1-Oct-2020	N/A

Fee	Effective Date of Fee	2022 % Increase / Decrease
\$ 27.05	1-Oct-2021	0.00%
\$ 19.77	1-Oct-2021	0.00%
\$ 55.14	1-Jan-2022	2.00%
\$ 44.74	1-Jan-2022	2.00%
\$ 10.40	1-Oct-2021	0.00%
No Fee	1-Oct-2021	N/A
\$ 44.74	1-Oct-2021	0.00%
\$ 39.54	1-Oct-2021	0.00%
\$ 72.83	1-Jan-2022	2.00%
\$ 66.59	1-Jan-2022	2.00%
\$ 10.40	1-Oct-2021	0.00%
No Fee	1-Oct-2021	N/A

Sign By-law Fees

Sign Permits (30 day period) - Portable
Noise Exemption Application Fee
Fee for Removing Illegal Signs from City Property (per sign)
Title Search Fee
Hourly Standby Fee
Inspection Fee
Corporate profile search

\$ 57.22	1-Jan-2020
\$ 366.22	1-Jan-2020
\$ 84.27	1-Jan-2020
\$ 39.54	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 40.00	1-Jan-2020

\$ 57.22	1-Jan-2021	0.00%
\$ 366.22	1-Jan-2021	0.00%
\$ 84.27	1-Jan-2021	0.00%
\$ 39.54	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 40.00	1-Jan-2021	0.00%

\$ 58.37	1-Jan-2022	2.00%
\$ 373.55	1-Jan-2022	2.00%
\$ 85.96	1-Jan-2022	2.00%
\$ 40.33	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 40.00	1-Jan-2022	0.00%

Property By-law - Fees

Inspection Fee
Hourly Standby Fee
Add to or remove order from registry office
Title Search fee
Corporate profile search

\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 168.54	1-Jan-2020
\$ 39.54	1-Jan-2020
\$ 40.00	1-Jan-2020

\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 168.54	1-Jan-2021	0.00%
\$ 39.54	1-Jan-2021	0.00%
\$ 40.00	1-Jan-2021	0.00%

\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 171.92	1-Jan-2022	2.00%
\$ 40.33	1-Jan-2022	2.00%
\$ 40.00	1-Jan-2022	0.00%

Lot Maintenance By-law - Fees

Hourly Standby Fee
Inspection Fee
Title Search fee
Corporate profile search

\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 39.54	1-Jan-2020
\$ 40.00	1-Jan-2020

\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 39.54	1-Jan-2021	0.00%
\$ 40.00	1-Jan-2021	0.00%

\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 40.33	1-Jan-2022	2.00%
\$ 40.00	1-Jan-2022	0.00%

Graffiti By-law - Fees

Title Search fee
Inspection Fee
Hourly Standby fee

\$ 39.54	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020

\$ 39.54	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%

\$ 40.33	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%

Appendix E - Fees and Charges
Community Services Department - Municipal Enforcement Division

Municipal Enforcement Fees and Charges List
Corporate profile search

Fee	Effective Date of Fee
\$ 40.00	1-Jan-2020

Fee	Effective Date of Fee	2021 % Increase / Decrease
\$ 40.00	1-Jan-2021	0.00%

Fee	Effective Date of Fee	2022 % Increase / Decrease
\$ 40.00	1-Jan-2022	0.00%

Pool Enclosure By-law - Fees

Permit Fee
Expired permit inspection fee
Hourly Standby Fee
Consultation fee
Inspection Fee
Title Search fee

\$ 165.24	1-Jan-2020
\$ 39.54	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 39.54	1-Jan-2020

\$ 165.24	1-Jan-2021	0.00%
\$ 39.54	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 39.54	1-Jan-2021	0.00%

\$ 168.54	1-Jan-2022	2.00%
\$ 40.33	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 40.33	1-Jan-2022	2.00%

Fence By-law - Fees

Inspection Fee
Hourly Standby Fee
Corporate profile search

\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 40.00	1-Jan-2020

\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 40.00	1-Jan-2021	0.00%

\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 40.00	1-Jan-2022	0.00%

Snow & Ice By-law - Fees

Title Search
Hourly Standby Fee
Inspection Fee
Corporate profile search

\$ 39.54	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 40.00	1-Jan-2020

\$ 39.54	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 40.00	1-Jan-2021	0.00%

\$ 40.33	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 40.00	1-Jan-2022	0.00%

Vacant Building By-law - Fees

Title Search
Hourly Standby Fee
Inspection Fee
Corporate profile search

\$ 39.54	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 86.35	1-Jan-2020
\$ 40.00	1-Jan-2020

\$ 39.54	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 86.35	1-Jan-2021	0.00%
\$ 40.00	1-Jan-2021	0.00%

\$ 40.33	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 88.08	1-Jan-2022	2.00%
\$ 40.00	1-Jan-2022	0.00%

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Ancillary Fees and Charges List	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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SERVICE FEES - RECREATION AND FACILITY SERVICES/ENVIRONMENT AND PARKS

**Fees are hourly unless noted otherwise.*

Adminstration Fee for Damage/Vandalism Repair	\$ 124.85	1-Sep-2020	\$ 124.85	1-Sep-2021	0.00%	\$ 127.34	1-Sep-2022	2.00%
Class Registration Set-Up-per participant fee	\$ 3.53	1-Sep-2020	\$ 3.53	1-Sep-2021	0.00%	\$ 3.60	1-Sep-2022	2.00%
Rekeying Charge - per room per event	\$ 59.99	1-Sep-2020	\$ 59.99	1-Sep-2021	0.00%	\$ 61.19	1-Sep-2022	2.00%
Concession Fee - indoor concession operation, first 3 hrs	\$ 164.80	1-Sep-2020	\$ 164.80	1-Sep-2021	0.00%	\$ 168.10	1-Sep-2022	2.00%
Concession Fee - indoor concession operation, per/hr after 3 hrs	\$ 54.93	1-Sep-2020	\$ 54.93	1-Sep-2021	0.00%	\$ 56.03	1-Sep-2022	2.00%
Banner Hanging Hardware	\$ 21.17	1-Sep-2020	\$ 21.17	1-Sep-2021	0.00%	\$ 21.60	1-Sep-2022	2.00%
Custodial Clean Up Fee	\$ 357.07	1-Sep-2020	\$ 357.07	1-Sep-2021	0.00%	\$ 364.21	1-Sep-2022	2.00%
Overnight tournament - One additional overnight staff - per hour	\$ 89.74	1-Sep-2020	\$ 89.74	1-Sep-2021	0.00%	\$ 91.53	1-Sep-2022	2.00%
Overnight tournament - Two additional overnight staff - per hour	\$ 179.48	1-Sep-2020	\$ 179.48	1-Sep-2021	0.00%	\$ 183.07	1-Sep-2022	2.00%

EQUIPMENT FEES - RECREATION AND FACILITY SERVICES

Flip Chart, Paper OR Whiteboard Easel / Day	\$ 18.00	1-Sep-2020	\$ 18.00	1-Sep-2021	0.00%	\$ 18.36	1-Sep-2022	2.00%
Internet Line and Separate Phone Line per day per line	\$ 34.80	1-Sep-2020	\$ 34.80	1-Sep-2021	0.00%	\$ 35.49	1-Sep-2022	2.00%
Data Projector / Half-Day (max 3 hrs)	\$ 32.39	1-Sep-2020	\$ 32.39	1-Sep-2021	0.00%	\$ 33.04	1-Sep-2022	2.00%
Data Projector / Day	\$ 77.98	1-Sep-2020	\$ 77.98	1-Sep-2021	0.00%	\$ 79.54	1-Sep-2022	2.00%
Data Projector/Screen Package (RIM Forbes Hall) / Half-Day (max 3 hrs)	\$ 64.77	1-Sep-2020	\$ 64.77	1-Sep-2021	0.00%	\$ 66.07	1-Sep-2022	2.00%
Data Projector/Screen Package (RIM Forbes Hall) / Day	\$ 155.96	1-Sep-2020	\$ 155.96	1-Sep-2021	0.00%	\$ 159.08	1-Sep-2022	2.00%
Flat Panel Monitors - / Half-day (max 3 hrs)	\$ 32.39	1-Sep-2020	\$ 32.39	1-Sep-2021	0.00%	\$ 33.04	1-Sep-2022	2.00%
Flat Panel Monitors - / Day	\$ 77.98	1-Sep-2020	\$ 77.98	1-Sep-2021	0.00%	\$ 79.54	1-Sep-2022	2.00%
TV/VCR or TV/DVD - / Half-day (max 3 hrs)	\$ 32.39	1-Sep-2020	\$ 32.39	1-Sep-2021	0.00%	\$ 33.04	1-Sep-2022	2.00%
TV/VCR or TV DVD - / Day	\$ 77.98	1-Sep-2020	\$ 77.98	1-Sep-2021	0.00%	\$ 79.54	1-Sep-2022	2.00%
Polycom	\$ 26.47	1-Sep-2020	\$ 26.47	1-Sep-2021	0.00%	\$ 26.99	1-Sep-2022	2.00%
Screen / Day	\$ 18.00	1-Sep-2020	\$ 18.00	1-Sep-2021	0.00%	\$ 18.36	1-Sep-2022	2.00%
P.A. System -Portable (External) per day	\$ 77.98	1-Sep-2020	\$ 77.98	1-Sep-2021	0.00%	\$ 79.54	1-Sep-2022	2.00%
Cordless Microphone / Day	\$ 34.80	1-Sep-2020	\$ 34.80	1-Sep-2021	0.00%	\$ 35.49	1-Sep-2022	2.00%
Electrical Event Hook-Up Charge - base rate charges **	\$ 338.34	1-Sep-2020	\$ 338.34	1-Sep-2021	0.00%	\$ 345.10	1-Sep-2022	2.00%
Ice Deck Covering	\$ 3,186.16	1-Sep-2020	\$ 3,186.16	1-Sep-2021	0.00%	\$ 3,249.88	1-Sep-2022	2.00%
Floor Covering - Fieldhouse Plywood / Use - in and out **	\$ 6,592.05	1-Sep-2020	\$ 6,592.05	1-Sep-2021	0.00%	\$ 6,723.89	1-Sep-2022	2.00%
Ice Removal / Replace / Use	\$ 6,042.13	1-Sep-2020	\$ 6,042.13	1-Sep-2021	0.00%	\$ 6,162.97	1-Sep-2022	2.00%
Glass Removal/Replace - Half Rink / Use - base rate charges **	\$ 1,727.69	1-Sep-2020	\$ 1,727.69	1-Sep-2021	0.00%	\$ 1,762.24	1-Sep-2022	2.00%
Glass Removal/Replace - Full Rink / Use - base rate charges **	\$ 3,452.99	1-Sep-2020	\$ 3,452.99	1-Sep-2021	0.00%	\$ 3,522.05	1-Sep-2022	2.00%
Glass Removal / sheet - base rate charges **	\$ 35.99	1-Sep-2020	\$ 35.99	1-Sep-2021	0.00%	\$ 36.71	1-Sep-2022	2.00%
Glass Removal/ unit / small 4 feet - base rate charges ** -DISCONTINUED	\$ 18.60	1-Sep-2020	\$ 18.60	1-Sep-2021	0.00%	\$ 18.97	1-Sep-2022	2.00%
WMRC Arena Corner Window Covering - base rate charges **	\$ 1,051.01	1-Sep-2020	\$ 1,051.01	1-Sep-2021	0.00%	\$ 1,072.04	1-Sep-2022	2.00%
Storage/Dressing Rooms (when avail.) per event/session w rekeying **	\$ 89.95	1-Sep-2020	\$ 89.95	1-Sep-2021	0.00%	\$ 91.75	1-Sep-2022	2.00%
Forklift (operator included) (hourly) **	\$ 87.89	1-Sep-2020	\$ 87.89	1-Sep-2021	0.00%	\$ 89.65	1-Sep-2022	2.00%
Zoom Boom (operator included), hourly - for use at City facilities **	\$ 83.98	1-Sep-2020	\$ 83.98	1-Sep-2021	0.00%	\$ 85.66	1-Sep-2022	2.00%
Portable Accessible Lift - per use, includes transportation (internal)	\$ 171.57	1-Sep-2020	\$ 171.57	1-Sep-2021	0.00%	\$ 175.00	1-Sep-2022	2.00%
Portable Accessible Lift - per use, includes transportation (external)	\$ 329.60	1-Sep-2020	\$ 329.60	1-Sep-2021	0.00%	\$ 336.19	1-Sep-2022	2.00%
Raise Score Clock / Use	\$ 338.34	1-Sep-2020	\$ 338.34	1-Sep-2021	0.00%	\$ 345.10	1-Sep-2022	2.00%
Stage/Riser (4' x 8' x 16") / Day	\$ 26.39	1-Sep-2020	\$ 26.39	1-Sep-2021	0.00%	\$ 26.92	1-Sep-2022	2.00%
Stage/Platform (4' x 8' x 36") / Day	\$ 44.40	1-Sep-2020	\$ 44.40	1-Sep-2021	0.00%	\$ 45.29	1-Sep-2022	2.00%

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Ancillary Fees and Charges List	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
Risers/Unit (4' x 8' x 4") / Day - wooden	\$ 9.60	1-Sep-2020	\$ 9.60	1-Sep-2021	0.00%	\$ 9.79	1-Sep-2022	2.00%
Black Drapery 10'x10' - Per 10' section (6 total)	\$ 43.95	1-Sep-2020	\$ 43.95	1-Sep-2021	0.00%	\$ 44.83	1-Sep-2022	2.00%
Red Carpeting - per lay down 25-30'	\$ 53.40	1-Sep-2020	\$ 53.40	1-Sep-2021	0.00%	\$ 54.46	1-Sep-2022	2.00%

EQUIPMENT FEES - ENVIRONMENT AND PARKS

Waterloo Park Generator - large per day with full fuel tank	\$ 92.00	1-Sep-2020	\$ 92.00	1-Sep-2021	0.00%	\$ 94.00	1-Sep-2022	2.17%
Waterloo Park Generator - small per day with full fuel tank	\$ 46.00	1-Sep-2020	\$ 46.00	1-Sep-2021	0.00%	\$ 47.00	1-Sep-2022	2.17%
Waterloo Park Generator refuel charge - small	\$ 23.00	1-Sep-2020	\$ 23.00	1-Sep-2021	0.00%	\$ 23.50	1-Sep-2022	2.17%
Waterloo Park Generator refuel charge - large	\$ 46.00	1-Sep-2020	\$ 46.00	1-Sep-2021	0.00%	\$ 47.00	1-Sep-2022	2.17%
Waterloo Park 3' cable cover mat - per day	\$ 10.75	1-Sep-2020	\$ 10.75	1-Sep-2021	0.00%	\$ 11.00	1-Sep-2022	2.33%
Waterloo Park 6' folding table - per day	\$ 5.35	1-Sep-2020	\$ 5.35	1-Sep-2021	0.00%	\$ 5.45	1-Sep-2022	1.87%
Waterloo Park 10'x10' pop up tent - per day	\$ 71.00	1-Sep-2020	\$ 71.00	1-Sep-2021	0.00%	\$ 72.00	1-Sep-2022	1.41%
WMRC/Waterloo Park portable electrical panel hook up - per day	\$ 332.00	1-Sep-2020	\$ 332.00	1-Sep-2021	0.00%	\$ 339.00	1-Sep-2022	2.11%
Waterloo Park cordless microphone & speaker - per day	\$ 76.50	1-Sep-2020	\$ 76.50	1-Sep-2021	0.00%	\$ 78.00	1-Sep-2022	1.96%
Aluminum bleacher rental - place & return/each	\$ 53.00	1-Sep-2020	\$ 53.00	1-Sep-2021	0.00%	\$ 54.10	1-Sep-2022	2.08%
Aluminum bleacher rental - place & return with trailoring/each	\$ 106.00	1-Sep-2020	\$ 106.00	1-Sep-2021	0.00%	\$ 108.25	1-Sep-2022	2.12%
Waterloo Park portable stage trailer - <i>DISCONTINUE</i>	\$ 167.50	1-Sep-2020	\$ 167.50	1-Sep-2021	0.00%	\$ 167.50	1-Sep-2022	0.00%
Waterloo Park Fold n Go bleachers - first day-delivery included	\$ 792.00	1-Sep-2020	\$ 792.00	1-Sep-2021	0.00%	\$ 808.00	1-Sep-2022	2.02%
Waterloo Park Fold n Go bleachers - additional days	\$ 480.00	1-Sep-2020	\$ 480.00	1-Sep-2021	0.00%	\$ 490.00	1-Sep-2022	2.08%
Lexington Sports Park washrooms - per cleanup & restocking visit	\$ 54.00	1-Sep-2020	\$ 54.00	1-Sep-2021	0.00%	\$ 55.15	1-Sep-2022	2.13%
Corral/People Fencing - 1 day - 40 units @ 7' lengths - city property only	\$ 203.50	1-Sep-2020	\$ 203.50	1-Sep-2021	0.00%	\$ 207.50	1-Sep-2022	1.97%
Corral/People Fencing - Per unit cost and/or second day rental cost per unit (@	\$ 4.95	1-Sep-2020	\$ 4.95	1-Sep-2021	0.00%	\$ 5.05	1-Sep-2022	2.02%
Corral/People Fencing - 1 day - 40 units @ 8' lengths - city property only	\$ 232.50	1-Sep-2020	\$ 232.50	1-Sep-2021	0.00%	\$ 237.00	1-Sep-2022	1.94%
Corral/People Fencing-Per unit cost and/or second day rental cost/per unit (@ 8')	\$ 5.65	1-Sep-2020	\$ 5.65	1-Sep-2021	0.00%	\$ 5.75	1-Sep-2022	1.77%
Stanchioning per unit	\$ 2.40	1-Sep-2020	\$ 2.40	1-Sep-2021	0.00%	\$ 2.45	1-Sep-2022	2.08%
Garbage Cans (each)	\$ 17.10	1-Sep-2020	\$ 17.10	1-Sep-2021	0.00%	\$ 17.45	1-Sep-2022	2.05%
Recycle Cans (each)	\$ 17.10	1-Sep-2020	\$ 17.10	1-Sep-2021	0.00%	\$ 17.45	1-Sep-2022	2.05%
Picnic Tables (per table pick and return)	\$ 17.45	1-Sep-2020	\$ 17.45	1-Sep-2021	0.00%	\$ 17.80	1-Sep-2022	2.01%
Picnic Tables (per table delivered, min of 10)	\$ 44.10	1-Sep-2020	\$ 44.10	1-Sep-2021	0.00%	\$ 45.00	1-Sep-2022	2.04%

Note: Contributions to Facility Operation Reserve may be applicable to event contracts, to a maximum 10% of contract value.

** Actual Fees & Charges for event services may be greater than base fee and total fees will be determined at the time of negotiations.

SOCAN and ReSound fees are related to the playing of music at various events and are based on the SOCAN

and ReSound tariff schedule and are subject to change.

Insurance rates are set by Pearson-Dunn Insurance and are subject to change.

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Admissions Fees and Charges List	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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Swimming

Child/Youth/Lifestyle 55**	\$ 4.18	1-Sep-2020	\$ 4.18	1-Sep-2021	0.00%	\$ 4.26	1-Sep-2022	2.00%
Adult**	\$ 5.58	1-Sep-2020	\$ 5.58	1-Sep-2021	0.00%	\$ 5.69	1-Sep-2022	2.00%
Family (max. 4)**	\$ 12.55	1-Sep-2020	\$ 12.55	1-Sep-2021	0.00%	\$ 12.80	1-Sep-2022	2.00%
Extra child-family or Kidsplash rate	\$ 2.09	1-Sep-2020	\$ 2.09	1-Sep-2021	0.00%	\$ 2.13	1-Sep-2022	2.00%
KidSplash (1 parent, 1 child)	\$ 5.58	1-Sep-2020	\$ 5.58	1-Sep-2021	0.00%	\$ 5.69	1-Sep-2022	2.00%
Aquacycle Drop In	\$ 12.87	1-Sep-2020	\$ 12.87	1-Sep-2021	0.00%	\$ 13.13	1-Sep-2022	2.00%
Group Admission Rate-Child	\$ 2.76	1-Sep-2020	\$ 2.76	1-Sep-2021	0.00%	\$ 2.82	1-Sep-2022	2.00%
Group Admission Rate-Adult	\$ 3.68	1-Sep-2020	\$ 3.68	1-Sep-2021	0.00%	\$ 3.76	1-Sep-2022	2.00%

*Please note, should a pool shutdown occur in September, the effective date for swim admissions will be post pool shutdown.

Season Pass (Moses Springer Only)

All Ages	\$ 87.20	1-Sep-2020	\$ 87.20	1-Sep-2021	0.00%	\$ 88.94	1-Sep-2022	2.00%
Family (max. 4)	\$ 194.52	1-Sep-2020	\$ 194.52	1-Sep-2021	0.00%	\$ 198.41	1-Sep-2022	2.00%

Lions's Lagoon (June 1st (weekend) to Labour Day weekend - weather permitting)

Entry fee 1 year & up - including adults	Free	1-Sep-2020	Free	1-Sep-2021	N/A	Free	1-Sep-2022	N/A
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Skating / Hockey

Child/Youth/55+**	\$ 4.18	1-Sep-2020	\$ 4.18	1-Sep-2021	0.00%	\$ 4.26	1-Sep-2022	2.00%
Adult**	\$ 5.58	1-Sep-2020	\$ 5.58	1-Sep-2021	0.00%	\$ 5.69	1-Sep-2022	2.00%
Family (maximum of 4)**	\$ 12.55	1-Sep-2020	\$ 12.55	1-Sep-2021	0.00%	\$ 12.80	1-Sep-2022	2.00%
Each Additional Child	\$ 2.09	1-Sep-2020	\$ 2.09	1-Sep-2021	0.00%	\$ 2.13	1-Sep-2022	2.00%
Shinny Hockey - 55+ (Goalies no charge)**	\$ 6.97	1-Sep-2020	\$ 6.97	1-Sep-2021	0.00%	\$ 7.11	1-Sep-2022	2.00%
Shinny Hockey - Adult (Goalies no charge)**	\$ 9.29	1-Sep-2020	\$ 9.29	1-Sep-2021	0.00%	\$ 9.48	1-Sep-2022	2.00%
Parent & Child Skate (1 Adult & 1 child max.)	\$ 5.58	1-Sep-2020	\$ 5.58	1-Sep-2021	0.00%	\$ 5.69	1-Sep-2022	2.00%
Parent & Child Shinny (1 Adult & 1 child max.)	\$ 9.29	1-Sep-2020	\$ 9.29	1-Sep-2021	0.00%	\$ 9.48	1-Sep-2022	2.00%

RIM Park Sports Drop-ins

Sports Drop-In - Youth/55**	\$ 3.66	1-Sep-2020	\$ 3.66	1-Sep-2021	0.00%	\$ 3.74	1-Sep-2022	2.00%
Sports Drop-In - Adult**	\$ 4.89	1-Sep-2020	\$ 4.89	1-Sep-2021	0.00%	\$ 4.98	1-Sep-2022	2.00%
Sports Drop-In - Family (max of 4)**	\$ 12.17	1-Sep-2020	\$ 12.17	1-Sep-2021	0.00%	\$ 12.41	1-Sep-2022	2.00%

FITPASS Replacement Card	\$ 5.20	1-Sep-2020	\$ 5.20	1-Sep-2021	0.00%	\$ 5.20	1-Sep-2022	0.00%
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RIM Park - WATERLOO'S OWN PickupHub Fees

Youth PUH Basketball	\$ 3.66	1-Sep-2020	\$ 3.66	1-Sep-2021	0.00%	\$ 3.74	1-Sep-2022	2.00%
Youth PUH 5 A Side Soccer	\$ 5.02	1-Sep-2020	\$ 5.02	1-Sep-2021	0.00%	\$ 5.02	1-Sep-2022	0.00%
Youth PUH Full Field Soccer	\$ 9.96	1-Sep-2020	\$ 9.96	1-Sep-2021	0.00%	\$ 9.96	1-Sep-2022	0.00%
Youth PUH Shinny	\$ 8.85	1-Sep-2020	\$ 8.85	1-Sep-2021	0.00%	\$ 9.03	1-Sep-2022	2.00%
Adult PUH Basketball	\$ 4.89	1-Sep-2020	\$ 4.89	1-Sep-2021	0.00%	\$ 4.98	1-Sep-2022	2.00%
Adult PUH 5 A Side Soccer	\$ 6.77	1-Sep-2020	\$ 6.77	1-Sep-2021	0.00%	\$ 6.77	1-Sep-2022	0.00%
Adult PUH Full Field Soccer	\$ 12.89	1-Sep-2020	\$ 12.89	1-Sep-2021	0.00%	\$ 12.89	1-Sep-2022	0.00%
Adult PUH Shinny	\$ 9.29	1-Sep-2020	\$ 9.29	1-Sep-2021	0.00%	\$ 9.48	1-Sep-2022	2.00%
Adult PUH Volleyball	\$ 5.11	1-Sep-2020	\$ 5.11	1-Sep-2021	0.00%	\$ 5.11	1-Sep-2022	0.00%
Adult PUH Pickleball (includes 55+)	\$ 5.11	1-Sep-2020	\$ 5.11	1-Sep-2021	0.00%	\$ 5.11	1-Sep-2022	0.00%
Adult PUH Roundnet	\$ 5.11	1-Sep-2020	\$ 5.11	1-Sep-2021	0.00%	\$ 5.11	1-Sep-2022	0.00%

*Adult rates apply to those 18 years and up.

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Admissions Fees and Charges List	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
Track								
Child/Youth/Lifestyle 55**	\$ 2.84	1-Sep-2020	\$ 2.84	1-Sep-2021	0.00%	\$ 2.84	1-Sep-2022	0.00%
Adult**	\$ 3.56	1-Sep-2020	\$ 3.56	1-Sep-2021	0.00%	\$ 3.56	1-Sep-2022	0.00%
Club Runner	\$ 3.34	1-Sep-2020	\$ 3.34	1-Sep-2021	0.00%	\$ 3.47	1-Sep-2022	4.00%
Adult and 55+								
Senior Weekly Drop in Program	\$ 1.77	1-Sep-2020	\$ 1.77	1-Sep-2021	0.00%	\$ 1.99	1-Sep-2022	12.43%
10 Pass Book	\$ 15.93	1-Sep-2020	\$ 15.93	1-Sep-2021	0.00%	\$ 17.91	1-Sep-2022	12.43%
Bechtel Park								
Co-ed Adult Slo-Pitch	\$ 4.43	1-Sep-2020	\$ 4.43	1-Sep-2021	0.00%	\$ 4.43	1-Sep-2022	0.00%
Time Out (max. 4 children) each	\$ 5.23	1-Sep-2020	\$ 5.23	1-Sep-2021	0.00%	\$ 5.44	1-Sep-2022	4.00%
Bechtel Park (10-Pass Books)								
Time Out (max. 4 children) 10 week Pass	\$ 47.07	1-Sep-2020	\$ 47.07	1-Sep-2021	0.00%	\$ 49.00	1-Sep-2022	4.10%

*Admission fees are rounded up to nearest .05 cents.

**Fitpass pricing, where applicable, is based on discounting strategy equal to as closely as possible the following:

10 visit pass for the price of 9;

25 visit pass for the price of 21; 50 visit pass for the price of 40.

***Children 2 and under free, child/youth rate applies to 3-17 year olds.

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Program Fees and Charges List		Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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HST is extra and applies to any program where the majority of participants could be 14 years or older

AQUATICS

Learn to Swim Lessons

Group Swim Instruction - PreSchool to Splash 8	Per class	\$ 8.32	1-Sep-2020	\$ 8.32	1-Sep-2021	0.00%	\$ 8.49	1-Sep-2022	2.00%
Group Swim Instruction - Splash 9 onward	Per class	\$ 8.32	1-Sep-2020	\$ 8.32	1-Sep-2021	0.00%	\$ 8.49	1-Sep-2022	2.00%
Adapted Aquatics for Kids	Per class	\$ 9.74	1-Sep-2020	\$ 9.74	1-Sep-2021	0.00%	\$ 9.93	1-Sep-2022	2.00%
Adapted Aquatics for Teens/Adults	Per class	\$ 11.86	1-Sep-2020	\$ 11.86	1-Sep-2021	0.00%	\$ 12.10	1-Sep-2022	2.00%
Private Lessons	Per class	\$ 34.06	1-Sep-2020	\$ 34.06	1-Sep-2021	0.00%	\$ 34.74	1-Sep-2022	2.00%
Semi-Private Lessons	Per class	\$ 25.27	1-Sep-2020	\$ 25.27	1-Sep-2021	0.00%	\$ 25.78	1-Sep-2022	2.00%

Leadership Programs

Bronze Cross	Per program	\$ 148.57	1-Sep-2020	\$ 148.57	1-Sep-2021	0.00%	\$ 148.57	1-Sep-2022	0.00%
Bronze Medallion / Emerg. First Aid - CPR B	Per program	\$ 169.79	1-Sep-2020	\$ 169.79	1-Sep-2021	0.00%	\$ 169.79	1-Sep-2022	0.00%
Bronze Star / Basic First Aid - CPR A	Per program	\$ 98.69	1-Sep-2020	\$ 98.69	1-Sep-2021	0.00%	\$ 98.69	1-Sep-2022	0.00%
Pre NL	Per program	\$ 82.77	1-Sep-2020	\$ 82.77	1-Sep-2021	0.00%	\$ 82.77	1-Sep-2022	0.00%
LSS Instructors and Swim Instructors	Per program	\$ 216.48	1-Sep-2020	\$ 216.48	1-Sep-2021	0.00%	\$ 216.48	1-Sep-2022	0.00%
LSS Assistant Instructors	Per program	\$ 136.89	1-Sep-2020	\$ 136.89	1-Sep-2021	0.00%	\$ 136.89	1-Sep-2022	0.00%
LSS Examiners Standards Course	Per program	\$ 59.80	1-Sep-2020	\$ 59.80	1-Sep-2021	0.00%	\$ 59.80	1-Sep-2022	0.00%
LSS Standard First Aid & CPR C	Per program	\$ 119.91	1-Sep-2020	\$ 119.91	1-Sep-2021	0.00%	\$ 119.91	1-Sep-2022	0.00%
National Lifeguard	Per program	\$ 178.28	1-Sep-2020	\$ 178.28	1-Sep-2021	0.00%	\$ 178.28	1-Sep-2022	0.00%
AED	Per program	\$ 76.41	1-Sep-2020	\$ 76.41	1-Sep-2021	0.00%	\$ 76.41	1-Sep-2022	0.00%
Skills Screening Preview Workshop	Per program	\$ 32.90	1-Sep-2020	\$ 32.90	1-Sep-2021	0.00%	\$ 32.90	1-Sep-2022	0.00%

Note: Leadership and recertification programs fees reflect the fee guidelines of the Lifesaving Society of Canada. These fees DO NOT include materials and test fees.

Recertifications

Recert. LSS CPR 'C'	Per recert.	\$ 43.51	1-Sep-2020	\$ 43.51	1-Sep-2021	0.00%	\$ 43.51	1-Sep-2022	0.00%
Recert. LSS Standard First Aid/CPR 'C'	Per recert.	\$ 72.16	1-Sep-2020	\$ 72.16	1-Sep-2021	0.00%	\$ 72.16	1-Sep-2022	0.00%
Recert. Bronze Cross	Per recert.	\$ 40.75	1-Sep-2020	\$ 40.75	1-Sep-2021	0.00%	\$ 40.75	1-Sep-2022	0.00%
Recert. NL	Per recert.	\$ 53.06	1-Sep-2020	\$ 53.06	1-Sep-2021	0.00%	\$ 53.06	1-Sep-2022	0.00%

Aquatic Recreational Swim Programs

*Fees for non-structured aquatic programs will be based on a standard falling within a range of \$5.00 to \$25.00/program hour.

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Program Fees and Charges List		Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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ACTIVE LIVING

Recreation and Leisure Programs

*Fees for non-structured leisure programs will be based on a standard pricing formula that considers the variable expenses related to program delivery, falling within a range of \$5.00 to \$25.00/program hour.

Camps

Day Camps	Per week	\$ 205.48	1-Sep-2020	\$ 205.48	1-Sep-2021	0.00%	\$ 209.58	1-Sep-2022	2.00%
Youth Leadership Development Program	Per week	\$ 221.74	1-Sep-2020	\$ 221.74	1-Sep-2021	0.00%	\$ 226.17	1-Sep-2022	2.00%
Power Skating Camp - Power 1/2, Power 2	Per camp	\$ 181.82	1-Sep-2020	\$ 181.82	1-Sep-2021	0.00%	\$ 185.46	1-Sep-2022	2.00%
Power Skating Camp - Power 2/3	Per camp	\$ 212.87	1-Sep-2020	\$ 212.87	1-Sep-2021	0.00%	\$ 217.13	1-Sep-2022	2.00%
Summer Fun Centre - Full Wk Half Day	Per week	\$ 85.37	1-Sep-2020	\$ 85.37	1-Sep-2021	0.00%	\$ 87.07	1-Sep-2022	2.00%
Summer Fun Centre - Full Wk Full Day	Per week	\$ 157.44	1-Sep-2020	\$ 157.44	1-Sep-2021	0.00%	\$ 160.59	1-Sep-2022	2.00%
School Break Camp day rate	Per day	\$ 45.66	1-Sep-2020	\$ 45.66	1-Sep-2021	0.00%	\$ 46.57	1-Sep-2022	2.00%

Children/Youth Parties

Wiggles & Giggles Dance Party Package A	Per party	\$ 131.52	1-Sep-2020	\$ 131.52	1-Sep-2021	0.00%	\$ 134.15	1-Sep-2022	2.00%
Ballerina/Hip Hop Dance Party Package A	Per party	\$ 157.61	1-Sep-2020	\$ 157.61	1-Sep-2021	0.00%	\$ 160.76	1-Sep-2022	2.00%
Extra Child fee	Per extra child	\$ 12.45	1-Sep-2020	\$ 12.45	1-Sep-2021	0.00%	\$ 12.70	1-Sep-2022	2.00%

Birthday Party Bag Rentals

Party Bag-Hockey	Per party	\$ 33.26	1-Sep-2020	\$ 33.26	1-Sep-2021	0.00%	\$ 33.93	1-Sep-2022	2.00%
Party Bag-Basketball	Per party	\$ 27.72	1-Sep-2020	\$ 27.72	1-Sep-2021	0.00%	\$ 28.27	1-Sep-2022	2.00%
Party Bag-Dodge Ball	Per party	\$ 27.71	1-Sep-2020	\$ 27.71	1-Sep-2021	0.00%	\$ 28.27	1-Sep-2022	2.00%
Party Bag-Soccer	Per party	\$ 27.71	1-Sep-2020	\$ 27.71	1-Sep-2021	0.00%	\$ 28.27	1-Sep-2022	2.00%

ADULTS and 55+

Adult and 55+ Recreation and Leisure Programs

*Fees non-structured adult & 55+ programs will be based on a standard pricing formula that considers the variable expenses related to program delivery, falling within a range of \$5.00 to \$25.00/program hour.

**Program rates will be discounted 25% for registrants aged 55 or over at the time of registration.

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Program Fees and Charges List		Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
LEAGUES									
	Registration Type								
Ball Hockey (Gym) - Recreational	Individual	\$ 113.63	1-Sep-2020	\$ 113.63	1-Sep-2021	0.00%	\$ 118.18	1-Sep-2022	4.00%
Ball Hockey (Gym) - Recreational	Team	\$ 818.83	1-Sep-2020	\$ 818.83	1-Sep-2021	0.00%	\$ 851.58	1-Sep-2022	4.00%
Basketball - Recreational	Individual	\$ 113.63	1-Sep-2020	\$ 113.63	1-Sep-2021	0.00%	\$ 118.18	1-Sep-2022	4.00%
Basketball - Recreational	Team	\$ 818.83	1-Sep-2020	\$ 818.83	1-Sep-2021	0.00%	\$ 851.58	1-Sep-2022	4.00%
Hockey (Ice) - Recreational	Individual	\$ 454.59	1-Sep-2020	\$ 454.59	1-Sep-2021	0.00%	\$ 472.77	1-Sep-2022	4.00%
Hockey (Ice) - Recreational	Team	\$ 4,686.98	1-Sep-2020	\$ 4,686.98	1-Sep-2021	0.00%	\$ 4,874.46	1-Sep-2022	4.00%
Summer Ice Hockey - Recreational	Individual	\$ 233.90	1-Sep-2020	\$ 233.90	1-Sep-2021	0.00%	\$ 243.25	1-Sep-2022	4.00%
Summer Ice Hockey - Recreational	Team	\$ 2,343.50	1-Sep-2020	\$ 2,343.50	1-Sep-2021	0.00%	\$ 2,437.24	1-Sep-2022	4.00%
Pickleball Single Fee	Individual	\$ 113.63	1-Sep-2020	\$ 113.63	1-Sep-2021	0.00%	\$ 117.04	1-Sep-2022	3.00%
Pickleball Doubles Team	Team	\$ 211.97	1-Sep-2020	\$ 211.97	1-Sep-2021	0.00%	\$ 218.33	1-Sep-2022	3.00%
Slo-Pitch	Individual	\$ 167.11	1-Sep-2020	\$ 167.11	1-Sep-2021	0.00%	\$ 173.79	1-Sep-2022	4.00%
Slo-Pitch	Team	\$ 1,671.07	1-Sep-2020	\$ 1,671.07	1-Sep-2021	0.00%	\$ 1,737.91	1-Sep-2022	4.00%
Soccer - Recreational 5-A-Side (26 wk)	Individual	\$ 238.41	1-Sep-2020	\$ 238.41	1-Sep-2021	0.00%	\$ 247.94	1-Sep-2022	4.00%
Soccer - Recreational 5-A-Side (26 wk)	Team	\$ 1,737.91	1-Sep-2020	\$ 1,737.91	1-Sep-2021	0.00%	\$ 1,807.43	1-Sep-2022	4.00%
Soccer-Open Recreational 5 A-Side (18 wk)	Individual	\$ 165.06	1-Sep-2020	\$ 165.06	1-Sep-2021	0.00%	\$ 171.66	1-Sep-2022	4.00%
Soccer-Open Recreational 5 A-Side (18 wk)	Team	\$ 1,203.17	1-Sep-2020	\$ 1,203.17	1-Sep-2021	0.00%	\$ 1,251.29	1-Sep-2022	4.00%
Soccer - Recreational Full Field (26 wk)	Individual	\$ 330.87	1-Sep-2020	\$ 330.87	1-Sep-2021	0.00%	\$ 344.11	1-Sep-2022	4.00%
Soccer - Recreational Full Field (26 wk)	Team	\$ 3,325.43	1-Sep-2020	\$ 3,325.43	1-Sep-2021	0.00%	\$ 3,458.45	1-Sep-2022	4.00%
Summer Soccer - Recreational 5-A-Side (indoor 12 wk)	Individual	\$ 115.68	1-Sep-2020	\$ 115.68	1-Sep-2021	0.00%	\$ 121.46	1-Sep-2022	5.00%
Summer Soccer - Recreational 5-A-Side (indoor 12 wk)	Team	\$ 809.82	1-Sep-2020	\$ 809.82	1-Sep-2021	0.00%	\$ 850.31	1-Sep-2022	5.00%
Summer Soccer - Recreational Full Field (indoor 12 wk)	Individual	\$ 155.33	1-Sep-2020	\$ 155.33	1-Sep-2021	0.00%	\$ 163.10	1-Sep-2022	5.00%
Summer Soccer - Recreational Full Field (indoor 12 wk)	Team	\$ 1,537.17	1-Sep-2020	\$ 1,537.17	1-Sep-2021	0.00%	\$ 1,614.03	1-Sep-2022	5.00%
Summer Soccer-Recreational 5-A-Side (indoor 16 wk)	Individual	\$ 143.53	1-Sep-2020	\$ 143.53	1-Sep-2021	0.00%	\$ 150.71	1-Sep-2022	5.00%
Summer Soccer-Recreational 5-A-Side (indoor 16 wk)	Team	\$ 1,059.20	1-Sep-2020	\$ 1,059.20	1-Sep-2021	0.00%	\$ 1,112.16	1-Sep-2022	5.00%
Summer Soccer - Recreational Full Field (Outdoor)	Individual	\$ 116.17	1-Sep-2020	\$ 116.17	1-Sep-2021	0.00%	\$ 121.98	1-Sep-2022	5.00%
Summer Soccer - Recreational Full Field (Outdoor)	Team	\$ 1,111.19	1-Sep-2020	\$ 1,111.19	1-Sep-2021	0.00%	\$ 1,166.75	1-Sep-2022	5.00%
Soccer - Competitive (Ref) Full Field	Individual	\$ 380.17	1-Sep-2020	\$ 380.17	1-Sep-2021	0.00%	\$ 395.38	1-Sep-2022	4.00%
Soccer - Competitive (Ref) Full Field	Team	\$ 3,756.70	1-Sep-2020	\$ 3,756.70	1-Sep-2021	0.00%	\$ 3,906.97	1-Sep-2022	4.00%
Ultimate Frisbee - Indoor	Individual	\$ 146.22	1-Sep-2020	\$ 146.22	1-Sep-2021	0.00%	\$ 153.53	1-Sep-2022	5.00%
Ultimate Frisbee - Indoor	Team	\$ 1,321.59	1-Sep-2020	\$ 1,321.59	1-Sep-2021	0.00%	\$ 1,387.67	1-Sep-2022	5.00%
Ultimate Frisbee - Short Field (indoor)	Individual	\$ 89.88	1-Sep-2020	\$ 89.88	1-Sep-2021	0.00%	\$ 89.88	1-Sep-2022	0.00%
Ultimate Frisbee - Short Field (indoor)	Team	\$ 655.20	1-Sep-2020	\$ 655.20	1-Sep-2021	0.00%	\$ 655.20	1-Sep-2022	0.00%
Beach Volleyball	Individual	\$ 116.91	1-Sep-2020	\$ 116.91	1-Sep-2021	0.00%	\$ 119.25	1-Sep-2022	2.00%
Beach Volleyball	Team	\$ 839.14	1-Sep-2020	\$ 839.14	1-Sep-2021	0.00%	\$ 855.92	1-Sep-2022	2.00%
Volleyball (Indoor)	Individual	\$ 111.45	1-Sep-2020	\$ 111.45	1-Sep-2021	0.00%	\$ 113.68	1-Sep-2022	2.00%
Volleyball (Indoor)	Team	\$ 803.08	1-Sep-2020	\$ 803.08	1-Sep-2021	0.00%	\$ 819.14	1-Sep-2022	2.00%
Spikeball (8 wk)	Individual	\$ 62.40	1-Sep-2020	\$ 62.40	1-Sep-2021	0.00%	\$ 64.90	1-Sep-2022	4.00%
Spikeball (8 wk)	Team	\$ 104.00	1-Sep-2020	\$ 104.00	1-Sep-2021	0.00%	\$ 108.16	1-Sep-2022	4.00%
Spikeball (10 wk)	Individual	\$ 78.00	1-Sep-2020	\$ 78.00	1-Sep-2021	0.00%	\$ 81.12	1-Sep-2022	4.00%
Spikeball (10 wk)	Team	\$ 130.00	1-Sep-2020	\$ 130.00	1-Sep-2021	0.00%	\$ 135.20	1-Sep-2022	4.00%

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Rental Fees and Charges List	Affiliate Fee Applies	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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MEETING SPACE (All meeting room space is a 2 hour minimum rental.)

Waterloo Memorial Recreation Complex

Mezzanine, Rooms 200-202, Dressing/Change Rm	Y	\$ 40.70	1-Sep-2020	\$ 40.70	1-Sep-2021	0.00%	\$ 40.70	1-Sep-2022	0.00%
Room 101	Y	\$ 50.88	1-Sep-2020	\$ 50.88	1-Sep-2021	0.00%	\$ 50.88	1-Sep-2022	0.00%
Hauser Haus - 1/2 room hourly	Y	\$ 117.72	1-Sep-2020	\$ 117.72	1-Sep-2021	0.00%	\$ 117.72	1-Sep-2022	0.00%
Hauser Haus - Whole room hourly	Y	\$ 181.12	1-Sep-2020	\$ 181.12	1-Sep-2021	0.00%	\$ 181.12	1-Sep-2022	0.00%

Weddings/Banquets

Hauser Haus - 1/2 per booking (4 hrs min)	Y	\$ 529.76	1-Sep-2020	\$ 529.76	1-Sep-2021	0.00%	\$ 529.76	1-Sep-2022	0.00%
Hauser Haus - Whole per booking (4 hrs min)	Y	\$ 815.02	1-Sep-2020	\$ 815.02	1-Sep-2021	0.00%	\$ 815.02	1-Sep-2022	0.00%

RIM Park - Manulife Financial Sportsplex and Healthy Living Centre

RIM Park Boardroom (internal rentals only)	Y	\$ 20.00	1-Sep-2020	\$ 20.00	1-Sep-2021	0.00%	\$ 20.00	1-Sep-2022	0.00%
Meeting Room 104, Rms 202-203, 205-209	Y	\$ 40.70	1-Sep-2020	\$ 40.70	1-Sep-2021	0.00%	\$ 40.70	1-Sep-2022	0.00%
Program Room 207/208 combined	Y	\$ 81.40	1-Sep-2020	\$ 81.40	1-Sep-2021	0.00%	\$ 81.40	1-Sep-2022	0.00%
Forbes Hall - 1/4 room hourly	Y	\$ 90.30	1-Sep-2020	\$ 90.30	1-Sep-2021	0.00%	\$ 90.30	1-Sep-2022	0.00%
Forbes Hall - 1/2 room hourly	Y	\$ 138.89	1-Sep-2020	\$ 138.89	1-Sep-2021	0.00%	\$ 138.89	1-Sep-2022	0.00%
Forbes Hall - Whole room hourly	Y	\$ 213.68	1-Sep-2020	\$ 213.68	1-Sep-2021	0.00%	\$ 213.68	1-Sep-2022	0.00%

Event Bookings

Forbes Hall - Half Day or 1/2 Room Full Day (4 hrs min)	Y	\$ 625.00	1-Sep-2020	\$ 625.00	1-Sep-2021	0.00%	\$ 625.00	1-Sep-2022	0.00%
Forbes Hall - Whole per booking (4 hrs min)	Y	\$ 961.54	1-Sep-2020	\$ 961.54	1-Sep-2021	0.00%	\$ 961.54	1-Sep-2022	0.00%

Albert McCormick Community Centre

East Lobby, Optimists Room	Y	\$ 20.35	1-Sep-2020	\$ 20.35	1-Sep-2021	0.00%	\$ 20.35	1-Sep-2022	0.00%
Beaupre Room	Y	\$ 40.70	1-Sep-2020	\$ 40.70	1-Sep-2021	0.00%	\$ 40.70	1-Sep-2022	0.00%
Community Rm/Upper View with Kitchen/Bar	Y	\$ 76.31	1-Sep-2020	\$ 76.31	1-Sep-2021	0.00%	\$ 76.31	1-Sep-2022	0.00%
Community Rm/Upper View with Kitchen/Bar per booking	Y	\$ 343.41	1-Sep-2020	\$ 343.41	1-Sep-2021	0.00%	\$ 343.41	1-Sep-2022	0.00%

Moses Springer Community Centre

Optimists Room	Y	\$ 35.61	1-Sep-2020	\$ 35.61	1-Sep-2021	0.00%	\$ 35.61	1-Sep-2022	0.00%
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Manulife Financial Soccer and Sport Centre (Bechtel Park)

Community Room	Y	\$ 20.00	1-Sep-2020	\$ 20.00	1-Sep-2021	0.00%	\$ 20.00	1-Sep-2022	0.00%
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Erbsville Centre

Classroom	Y	\$ 35.61	1-Sep-2020	\$ 35.61	1-Sep-2021	0.00%	\$ 35.61	1-Sep-2022	0.00%
Community Room	Y	\$ 50.88	1-Sep-2020	\$ 50.88	1-Sep-2021	0.00%	\$ 50.88	1-Sep-2022	0.00%

Adult Recreation Centre

Rooms 2-3, Health Room	Y	\$ 21.17	1-Sep-2020	\$ 21.17	1-Sep-2021	0.00%	\$ 21.60	1-Sep-2022	2.00%
Owl's Nest with servery (sink/microwave)	Y	\$ 37.05	1-Sep-2020	\$ 37.05	1-Sep-2021	0.00%	\$ 37.79	1-Sep-2022	2.00%
Room 1	Y	\$ 47.64	1-Sep-2020	\$ 47.64	1-Sep-2021	0.00%	\$ 48.59	1-Sep-2022	2.00%
Room 1 with kitchen	Y	\$ 58.22	1-Sep-2020	\$ 58.22	1-Sep-2021	0.00%	\$ 59.39	1-Sep-2022	2.00%
Community Room with servery (sink/microwave)	Y	\$ 68.81	1-Sep-2020	\$ 68.81	1-Sep-2021	0.00%	\$ 70.19	1-Sep-2022	2.00%
Community Rm/Upper View + Kitchen/Bar-per booking(4 hrs m	Y	\$ 309.64	1-Sep-2020	\$ 309.64	1-Sep-2021	0.00%	\$ 315.84	1-Sep-2022	2.00%

Wing 404 R.C.A.F.A. Rotary Adult Centre

Room 2	Y	\$ 37.05	1-Sep-2020	\$ 37.05	1-Sep-2021	0.00%	\$ 37.79	1-Sep-2022	2.00%
Community Room	Y	\$ 68.81	1-Sep-2020	\$ 68.81	1-Sep-2021	0.00%	\$ 70.19	1-Sep-2022	2.00%
Community Room with Kitchen	Y	\$ 79.40	1-Sep-2020	\$ 79.40	1-Sep-2021	0.00%	\$ 80.98	1-Sep-2022	2.00%
Kitchen Only - per booking rate	Y	\$ 13.26	1-Sep-2020	\$ 13.26	1-Sep-2021	0.00%	\$ 13.53	1-Sep-2022	2.00%
Community Rm with kitchen per booking (4 hrs min)	Y	\$ 357.28	1-Sep-2020	\$ 357.28	1-Sep-2021	0.00%	\$ 364.43	1-Sep-2022	2.00%

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Rental Fees and Charges List	Affiliate Fee Applies	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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INDOOR SPORT FACILITIES

All indoor sport facilities are based on a 50 minute rental hour.

Ice Rates - Prime Time: Mon-Fri 5pm-close & Sat-Sun 6am-close, all statutory/civic holidays, all ice May 1 to Aug 31

Summer Ice 5% surcharge applies May 1 to Aug 31, for all ice pads excepting Carolyn Fedy Ice Pad

All Ice Pads - excluding WMRC	Y	\$ 245.30	1-Sep-2020	\$ 245.30	1-Sep-2021	0.00%	\$ 251.43	1-Sep-2022	2.50%
WMRC - Sunlife Financial Arena	Y	\$ 265.33	1-Sep-2020	\$ 265.33	1-Sep-2021	0.00%	\$ 271.96	1-Sep-2022	2.50%

Ice Rental Rates-Non Prime Time: Sept 1-Apr 30, all hours outside of prime listed above

All Ice Pads - including WMRC	N	\$ 150.18	1-Sep-2020	\$ 150.18	1-Sep-2021	0.00%	\$ 153.93	1-Sep-2022	2.50%
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RIM Park Gymnasiums & Stage Area

Single Gym	Y	\$ 63.10	1-Sep-2020	\$ 63.10	1-Sep-2021	0.00%	\$ 64.36	1-Sep-2022	2.00%
Double Gym	Y	\$ 125.06	1-Sep-2020	\$ 125.06	1-Sep-2021	0.00%	\$ 127.56	1-Sep-2022	2.00%
Full Gym	Y	\$ 247.82	1-Sep-2020	\$ 247.82	1-Sep-2021	0.00%	\$ 252.77	1-Sep-2022	2.00%
Stage Area Hourly Rate*	Y	\$ 27.53	1-Sep-2020	\$ 27.53	1-Sep-2021	0.00%	\$ 28.08	1-Sep-2022	2.00%

*Stage, Gym, Change Room - package rate will be negotiated as

RIM Park Economical Insurance Fieldhouse

1/3 Field*	Y	\$ 51.27	1-Sep-2020	\$ 51.27	1-Sep-2021	0.00%	\$ 52.29	1-Sep-2022	2.00%
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* 2/3 field configuration based on 1/3 field rate x 2, and full field configuration based on 1/3 field rate x 3

Manulife Financial Soccer and Sport Centre (Bechtel Park)

1/3 Field*	Y	\$ 45.22	1-Sep-2020	\$ 45.22	1-Sep-2021	0.00%	\$ 46.13	1-Sep-2022	2.00%
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* 2/3 field configuration based on 1/3 field rate x 2, and full field configuration based on 1/3 field rate x 3

Arena Floor Rentals - All Facilities

Facility/Arena Floor - Community Use	Y	\$ 64.25	1-Sep-2020	\$ 64.25	1-Sep-2021	0.00%	\$ 65.54	1-Sep-2022	2.00%
Facility/Arena Floor - WMRC	Y	\$ 69.39	1-Sep-2020	\$ 69.39	1-Sep-2021	0.00%	\$ 70.78	1-Sep-2022	2.00%

Indoor Track Rentals - WMRC Clarica Arena

Track - Half Day	Y	\$ 890.32	1-Sep-2020	\$ 890.32	1-Sep-2021	0.00%	\$ 908.13	1-Sep-2022	2.00%
Track - Full Day	Y	\$ 1,779.35	1-Sep-2020	\$ 1,779.35	1-Sep-2021	0.00%	\$ 1,814.93	1-Sep-2022	2.00%
Track/hour	Y	\$ 112.89	1-Sep-2020	\$ 112.89	1-Sep-2021	0.00%	\$ 115.15	1-Sep-2022	2.00%

Pool Rentals - Waterloo Memorial Recreation Complex and Moses Springer

Per hour rates

Private Rentals (5am-11pm)

Pool Only

Up to 20 people	N	\$ 135.10	1-Sep-2020	\$ 135.10	1-Sep-2021	0.00%	\$ 137.80	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Pool & Swirlpool

Up to 20 people	N	\$ 184.62	1-Sep-2020	\$ 184.62	1-Sep-2021	0.00%	\$ 188.31	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Pool & Water Slide

Up to 20 people	N	\$ 193.64	1-Sep-2020	\$ 193.64	1-Sep-2021	0.00%	\$ 197.51	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Pool, Swirl & Slide

Up to 20 people	N	\$ 245.41	1-Sep-2020	\$ 245.41	1-Sep-2021	0.00%	\$ 250.32	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Rental Fees and Charges List	Affiliate Fee Applies	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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Schools - any school group during regular school hours (Mon - Fri 6am to 4pm)

Public Swim - No Slide

Up to 20 people	N	\$ 32.65	1-Sep-2020	\$ 32.65	1-Sep-2021	0.00%	\$ 33.30	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Public Swim - With Slide

Up to 20 people	N	\$ 84.43	1-Sep-2020	\$ 84.43	1-Sep-2021	0.00%	\$ 86.12	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

1 Instructor/Aquafit (max 50 people)

Up to 20 people	N	\$ 61.42	1-Sep-2020	\$ 61.42	1-Sep-2021	0.00%	\$ 62.65	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	N	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Lane Rental (up to 20/22m)

1 Lane	N	\$ 39.40	1-Sep-2020	\$ 39.40	1-Sep-2021	0.00%	\$ 40.19	1-Sep-2022	2.00%
2 Lanes	N	\$ 54.02	1-Sep-2020	\$ 54.02	1-Sep-2021	0.00%	\$ 55.10	1-Sep-2022	2.00%
3 Lanes	N	\$ 69.80	1-Sep-2020	\$ 69.80	1-Sep-2021	0.00%	\$ 71.19	1-Sep-2022	2.00%
4 Lanes	N	\$ 84.43	1-Sep-2020	\$ 84.43	1-Sep-2021	0.00%	\$ 86.12	1-Sep-2022	2.00%
Moving of Bulkhead	N	\$ 31.53	1-Sep-2020	\$ 31.53	1-Sep-2021	0.00%	\$ 32.16	1-Sep-2022	2.00%

Swim Club Rates

10-15-20m Pool

Up to 20 people	Y	\$ 83.30	1-Sep-2020	\$ 83.30	1-Sep-2021	0.00%	\$ 84.97	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	Y	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

25-30m Pool

Up to 20 people	Y	\$ 139.07	1-Sep-2020	\$ 139.07	1-Sep-2021	0.00%	\$ 141.85	1-Sep-2022	2.00%
Each Additional Group of 1 - 25 people	Y	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Diving Board Area 1m or 3m (max 50 people)

Up to 20 people	Y	\$ 56.29	1-Sep-2020	\$ 56.29	1-Sep-2021	0.00%	\$ 57.41	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	Y	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

Lane Swim (up to 20/22m)

1 Lane	Y	\$ 39.40	1-Sep-2020	\$ 39.40	1-Sep-2021	0.00%	\$ 40.19	1-Sep-2022	2.00%
2 Lanes	Y	\$ 54.02	1-Sep-2020	\$ 54.02	1-Sep-2021	0.00%	\$ 55.10	1-Sep-2022	2.00%
3 Lanes	Y	\$ 69.80	1-Sep-2020	\$ 69.80	1-Sep-2021	0.00%	\$ 71.19	1-Sep-2022	2.00%
4 Lanes	Y	\$ 84.43	1-Sep-2020	\$ 84.43	1-Sep-2021	0.00%	\$ 86.12	1-Sep-2022	2.00%
Moving of Bulkhead	Y	\$ 31.53	1-Sep-2020	\$ 31.53	1-Sep-2021	0.00%	\$ 32.16	1-Sep-2022	2.00%

Miscellaneous

Water Slide	Y	\$ 51.78	1-Sep-2020	\$ 51.78	1-Sep-2021	0.00%	\$ 52.82	1-Sep-2022	2.00%
Swirlpool	Y	\$ 51.78	1-Sep-2020	\$ 51.78	1-Sep-2021	0.00%	\$ 52.82	1-Sep-2022	2.00%

Swim Meet/Special Event/Tournaments (up to 30m)

Up to 20 people	Y	\$ 208.26	1-Sep-2020	\$ 208.26	1-Sep-2021	0.00%	\$ 212.43	1-Sep-2022	2.00%
Each Additional Group of 1 - 20 people	Y	\$ 28.80	1-Sep-2020	\$ 28.80	1-Sep-2021	0.00%	\$ 29.37	1-Sep-2022	2.00%

* Rental charges for rentals outside regular hours of operation will be negotiated by the appropriate facility manager.

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Rental Fees and Charges List	Affiliate Fee Applies	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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OUTDOOR SPORT FACILITIES

Prime Time Ball Diamonds: Mon-Fri 5pm to close, weekends, statutory and civic holidays (2 hr min charge)**

***2 hr. min. charge waived when diamond / field set up services are not required*

Class A Diamond	Y	\$ 78.45	1-Sep-2020	\$ 78.45	1-Sep-2021	0.00%	\$ 80.01	1-Sep-2022	2.00%
Class B Diamond	Y	\$ 55.86	1-Sep-2020	\$ 55.86	1-Sep-2021	0.00%	\$ 56.97	1-Sep-2022	2.00%
Class C Diamond	Y	\$ 38.04	1-Sep-2020	\$ 38.04	1-Sep-2021	0.00%	\$ 38.80	1-Sep-2022	2.00%
Light fee per hour - min 1 hr	Y	\$ 16.16	1-Sep-2020	\$ 16.16	1-Sep-2021	0.00%	\$ 16.48	1-Sep-2022	2.00%
Bechtel Park Ball Stadium	Y	\$ 91.53	1-Sep-2020	\$ 91.53	1-Sep-2021	0.00%	\$ 93.37	1-Sep-2022	2.00%
Bechtel Stadium Lights Flat Rate	Y	\$ 110.00	1-Sep-2020	\$ 110.00	1-Sep-2021	0.00%	\$ 112.20	1-Sep-2022	2.00%

Non Prime Ball Diamonds: Mon-Fri 8am-5pm, excluding all statutory and civic holidays (2 hr min charge)**

***2 hr. min. charge waived when diamond / field set up services are not required*

Note, there is no non prime rate for Bechtel Park Ball Stadium.

Class A Diamond	N	\$ 54.91	1-Sep-2020	\$ 54.91	1-Sep-2021	0.00%	\$ 56.01	1-Sep-2022	2.00%
Class B Diamond	N	\$ 39.09	1-Sep-2020	\$ 39.09	1-Sep-2021	0.00%	\$ 39.87	1-Sep-2022	2.00%
Class C Diamond	N	\$ 26.62	1-Sep-2020	\$ 26.62	1-Sep-2021	0.00%	\$ 27.15	1-Sep-2022	2.00%

Ball Diamond Administration Fees

Configuration Fee	Y	\$ 106.57	1-Sep-2020	\$ 106.57	1-Sep-2021	0.00%	\$ 108.70	1-Sep-2022	2.00%
Diamond Preparation Flat Rate	Y	\$ 62.03	1-Sep-2020	\$ 62.03	1-Sep-2021	0.00%	\$ 63.27	1-Sep-2022	2.00%
Diamond use for Picnic Flat Rate-3 hr max	Y	\$ 62.03	1-Sep-2020	\$ 62.03	1-Sep-2021	0.00%	\$ 63.27	1-Sep-2022	2.00%
Admin. Fee (Single Date)	Y	\$ 16.80	1-Sep-2020	\$ 16.80	1-Sep-2021	0.00%	\$ 17.13	1-Sep-2022	2.00%
Admin. Fee (2 mo. permit)	Y	\$ 80.59	1-Sep-2020	\$ 80.59	1-Sep-2021	0.00%	\$ 82.21	1-Sep-2022	2.00%
Admin. Fee (4 mo. permit)	Y	\$ 161.19	1-Sep-2020	\$ 161.19	1-Sep-2021	0.00%	\$ 164.41	1-Sep-2022	2.00%
Tournament Lining - First	Y	Free	1-Sep-2020	Free	1-Sep-2021		Free	1-Sep-2022	
Each Additional Re-lining	Y	\$ 25.74	1-Sep-2020	\$ 25.74	1-Sep-2021	0.00%	\$ 26.26	1-Sep-2022	2.00%

Multi Use Sport Fields - Prime Time - Mon-Fri 5pm to close, weekends, statutory and civic holidays (2 hr min charge)**

***2 hr. min. charge waived when diamond / field set up services are not required*

RIM Park Artificial Turf 1 and 2	Y	\$ 99.85	1-Sep-2020	\$ 99.85	1-Sep-2021	0.00%	\$ 101.84	1-Sep-2022	2.00%
Class A & B Multi Use Sports Fields	Y	\$ 54.68	1-Sep-2020	\$ 54.68	1-Sep-2021	0.00%	\$ 55.77	1-Sep-2022	2.00%
Light fee per hr - min 1 hr	Y	\$ 16.15	1-Sep-2020	\$ 16.15	1-Sep-2021	0.00%	\$ 16.48	1-Sep-2022	2.00%

Multi Use Sport Fields - Non Prime Time: Mon-Fri 8am-5pm, excluding all statutory and civic holidays (2 hr min charge)**

***2 hr. min. charge waived when diamond / field set up services are not required*

RIM Park Artificial Turf 1 and 2	N	\$ 99.85	1-Sep-2020	\$ 99.85	1-Sep-2021	0.00%	\$ 101.84	1-Sep-2022	2.00%
Class A & B Multi Use Sports Fields	N	\$ 38.27	1-Sep-2020	\$ 38.27	1-Sep-2021	0.00%	\$ 39.03	1-Sep-2022	2.00%

Multi Use Sport Fields Administration Fees

Multi Use Field Lining	Y	\$ 202.45	1-Sep-2020	\$ 202.45	1-Sep-2021	0.00%	\$ 206.50	1-Sep-2022	2.00%
Soccer Net Frames - On/Off (Per Set)	Y	\$ 98.31	1-Sep-2020	\$ 98.31	1-Sep-2021	0.00%	\$ 100.28	1-Sep-2022	2.00%
Configuration ('C' Class Fields Only)	Y	\$ 128.72	1-Sep-2020	\$ 128.72	1-Sep-2021	0.00%	\$ 131.30	1-Sep-2022	2.00%
Configuration for Temp Use (A & B Class)	Y	\$ 102.96	1-Sep-2020	\$ 102.96	1-Sep-2021	0.00%	\$ 105.02	1-Sep-2022	2.00%
Admin. Fee (Single Date)	Y	\$ 16.80	1-Sep-2020	\$ 16.80	1-Sep-2021	0.00%	\$ 17.13	1-Sep-2022	2.00%
Admin. Fee (2 mo. permit)	Y	\$ 80.59	1-Sep-2020	\$ 80.59	1-Sep-2021	0.00%	\$ 82.21	1-Sep-2022	2.00%
Admin. Fee (4 mo. permit)	Y	\$ 161.19	1-Sep-2020	\$ 161.19	1-Sep-2021	0.00%	\$ 164.41	1-Sep-2022	2.00%

Appendix F - Fees and Charges
Community Services Department - Recreation Services Division

Rental Fees and Charges List	Affiliate Fee Applies	Fee	Effective Date	Fee	Effective Date	2021 % Increase / Decrease	Fee	Effective Date	2022 % Increase / Decrease
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Cricket Fields - Waterloo Park and Laurel Creek

Prime Time: Mon-Fri 5pm-11pm, Sat-Sun 8am-11pm, all statutory and civic holidays

Prime Time Games (flat rate to max of 6 hrs)	Y	\$ 120.05	1-Sep-2020	\$ 120.05	1-Sep-2021	0.00%	\$ 122.45	1-Sep-2022	2.00%
Non Prime Time Games (flat rate to max of 6 hrs)	Y	\$ 72.51	1-Sep-2020	\$ 72.51	1-Sep-2021	0.00%	\$ 73.96	1-Sep-2022	2.00%

Beach Volleyball - RIM Park

Court 1-4	Y	\$ 38.95	1-Sep-2020	\$ 38.95	1-Sep-2021	0.00%	\$ 39.73	1-Sep-2022	2.00%
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Outdoor Run Packages*

Class 1 Event - Up to 75 participants	Y	\$ 83.65	1-Sep-2020	\$ 83.65	1-Sep-2021	0.00%	\$ 85.32	1-Sep-2022	2.00%
Class 2 Event - 76 to 250 participants	Y	\$ 194.14	1-Sep-2020	\$ 194.14	1-Sep-2021	0.00%	\$ 198.02	1-Sep-2022	2.00%
Class 3 Event - 251 - 750 participants	Y	\$ 421.55	1-Sep-2020	\$ 421.55	1-Sep-2021	0.00%	\$ 429.98	1-Sep-2022	2.00%
Class 4 Event - 751 - 1500 participants	Y	\$ 709.47	1-Sep-2020	\$ 709.47	1-Sep-2021	0.00%	\$ 723.66	1-Sep-2022	2.00%
Class 5 Event - 1500+ participants	Y	\$ 928.27	1-Sep-2020	\$ 928.27	1-Sep-2021	0.00%	\$ 946.84	1-Sep-2022	2.00%

* *Outdoor Run Packages involve pre-determined routes leaving from the following locations: Bechtel Park, Waterloo Park West, Waterloo Park Ring Road, RIM Park West, and AMCC*

* max Class 3 at AMCC, max Class 4 at Waterloo Park West, Ring Road and RIM Park West

* *Actual fees & charges may include additional charges based on event needs; total fees will be determined at the time of negotiations.*

Picnic Daily Rates

All bookable picnic areas, excluding list below**	Y	\$ 46.65	1-Sep-2020	\$ 46.65	1-Sep-2021	0.00%	\$ 47.58	1-Sep-2022	2.00%
Waterloo Park Bandshell - per hour	Y	\$ 24.49	1-Sep-2020	\$ 24.49	1-Sep-2021	0.00%	\$ 24.98	1-Sep-2022	2.00%
Gazebo - Picnic Area - East or West	Y	\$ 65.31	1-Sep-2020	\$ 65.31	1-Sep-2021	0.00%	\$ 66.61	1-Sep-2022	2.00%
Picnic Shelter Area 10 WP West	Y	\$ 97.98	1-Sep-2020	\$ 97.98	1-Sep-2021	0.00%	\$ 99.94	1-Sep-2022	2.00%
Hospitality - Hillside, WP	Y	\$ 160.94	1-Sep-2020	\$ 160.94	1-Sep-2021	0.00%	\$ 164.16	1-Sep-2022	2.00%
Eastside Lion's Lagoon Shelter #1	Y	\$ 56.43	1-Sep-2020	\$ 56.43	1-Sep-2021	0.00%	\$ 57.56	1-Sep-2022	2.00%
Eastside Lion's Lagoon Shelter #2	Y	\$ 112.85	1-Sep-2020	\$ 112.85	1-Sep-2021	0.00%	\$ 115.11	1-Sep-2022	2.00%
Eastside Lion's Lagoon Shelter #1	Y	\$ 168.71	1-Sep-2020	\$ 168.71	1-Sep-2021	0.00%	\$ 172.09	1-Sep-2022	2.00%
Grist Mill - maximum 1.5 hours	N	\$ 113.20	1-Sep-2020	\$ 113.20	1-Sep-2021	0.00%	\$ 115.47	1-Sep-2022	2.00%
Victorian Gardens - maximum 1.5 hours	N	\$ 113.20	1-Sep-2020	\$ 113.20	1-Sep-2021	0.00%	\$ 115.47	1-Sep-2022	2.00%
Victorian Garden & Grist Mill Pkg.	N	\$ 219.60	1-Sep-2020	\$ 219.60	1-Sep-2021	0.00%	\$ 223.99	1-Sep-2022	2.00%

Bookable Passive Park Spaces

Admin. Fee (one date users)	Y	\$ 16.80	1-Sep-2020	\$ 16.80	1-Sep-2021	0.00%	\$ 17.13	1-Sep-2022	2.00%
Admin. Fee (2 mo. permit)	Y	\$ 80.59	1-Sep-2020	\$ 80.59	1-Sep-2021	0.00%	\$ 82.21	1-Sep-2022	2.00%
Admin. Fee (4 mo. permit)	Y	\$ 161.19	1-Sep-2020	\$ 161.19	1-Sep-2021	0.00%	\$ 164.41	1-Sep-2022	2.00%

* Note: the affiliate rental rate is based on 50% of the rental fee where applicable.

** includes Picnic Areas 1-5 (Waterloo Park East), Manulife Place, The Gathering Place, Waterloo Park FDBD frontage - 1/2 festival and Green

Appendix G - Fees and Charges
Corporate Services Department - Communications Division

Communications Fees

NON PROFIT GROUP PROGRAM & ACTIVITY GUIDE AD RATES

(Width x Length)

	Fee	Effective Date of Fee	Fee	Effective Date of Fee	2020/2021 % Inc	Fee	Effective Date of Fee	2021/2022 % Inc
¼ page (3 3/8" x 4 1/2")	\$ 275.72	1-Jan-2020	\$ 275.72	1-Jan-2021	0.0%	\$ 278.47	1-Jan-2022	1.0%
¼ page (3 3/8" x 4 1/2") - with web link	\$ 300.06	1-Jan-2020	\$ 300.06	1-Jan-2021	0.0%	\$ 303.06	1-Jan-2022	1.0%
½ page vertical (3 3/8" x 9 1/8")	\$ 448.52	1-Jan-2020	\$ 448.52	1-Jan-2021	0.0%	\$ 453.00	1-Jan-2022	1.0%
½ page vertical (3 3/8" x 9 1/8") - with web link	\$ 472.86	1-Jan-2020	\$ 472.86	1-Jan-2021	0.0%	\$ 477.59	1-Jan-2022	1.0%
½ page horizontal (6 7/8" x 4 1/2")	\$ 448.52	1-Jan-2020	\$ 448.52	1-Jan-2021	0.0%	\$ 453.00	1-Jan-2022	1.0%
½ page horizontal (6 7/8" x 4 1/2") - with web link	\$ 472.86	1-Jan-2020	\$ 472.86	1-Jan-2021	0.0%	\$ 477.59	1-Jan-2022	1.0%
full page (6 7/8" x 9 1/8") (with header)	\$ 737.43	1-Jan-2020	\$ 737.43	1-Jan-2021	0.0%	\$ 744.80	1-Jan-2022	1.0%
full page (6 7/8" x 9 1/8") (with header) - with web link	\$ 761.78	1-Jan-2020	\$ 761.78	1-Jan-2021	0.0%	\$ 769.39	1-Jan-2022	1.0%

COMMERCIAL PROGRAM & ACTIVITY GUIDE AD RATES

(Width x Length)

¼ page (3 3/8" x 4 1/2")	\$ 367.62	1-Jan-2020	\$ 367.62	1-Jan-2021	0.0%	\$ 371.30	1-Jan-2022	1.0%
¼ page (3 3/8" x 4 1/2") - with web link	\$ 391.98	1-Jan-2020	\$ 391.98	1-Jan-2021	0.0%	\$ 395.90	1-Jan-2022	1.0%
½ page vertical (3 3/8" x 9 1/8")	\$ 598.02	1-Jan-2020	\$ 598.02	1-Jan-2021	0.0%	\$ 604.00	1-Jan-2022	1.0%
½ page vertical (3 3/8" x 9 1/8") - with web link	\$ 622.37	1-Jan-2020	\$ 622.37	1-Jan-2021	0.0%	\$ 628.60	1-Jan-2022	1.0%
½ page horizontal (6 7/8" x 4 1/2")	\$ 598.02	1-Jan-2020	\$ 598.02	1-Jan-2021	0.0%	\$ 604.00	1-Jan-2022	1.0%
½ page horizontal (6 7/8" x 4 1/2") - with web link	\$ 622.37	1-Jan-2020	\$ 622.37	1-Jan-2021	0.0%	\$ 628.60	1-Jan-2022	1.0%
full page (6 7/8" x 9 1/8") (with header)	\$ 983.24	1-Jan-2020	\$ 983.24	1-Jan-2021	0.0%	\$ 993.07	1-Jan-2022	1.0%
full page (6 7/8" x 9 1/8") (with header)	\$ 1,007.59	1-Jan-2020	\$ 1,007.59	1-Jan-2021	0.0%	\$ 1,017.66	1-Jan-2022	1.0%
Inside cover (front or back)	\$ 1,082.43	1-Jan-2020	\$ 1,082.43	1-Jan-2021	0.0%	\$ 1,093.26	1-Jan-2022	1.0%
Outside back cover (back)	\$ 1,353.04	1-Jan-2020	\$ 1,353.04	1-Jan-2021	0.0%	\$ 1,366.57	1-Jan-2022	1.0%
Any web link	\$ 24.35	1-Jan-2020	\$ 24.35	1-Jan-2021	0.0%	\$ 24.59	1-Jan-2022	1.0%

Appendix H - Fees and Charges
Corporate Services Department - Finance Division

Finance Fees and Charges List

	Effective Date		Effective Date			Effective Date		
	Fee	of Fee	Fee	of Fee	% Change	Fee	of Fee	% Change
Corporate Charges								
Non-Sufficient Funds (NSF) Charge	\$ 35.00	1-Jan-2020	\$ 35.00	1-Jan-2021	0.0%	\$ 35.35	1-Jan-2022	1.0%
Contract Documents (per document, drawings included)	\$ 130.00	1-Jan-2020	\$ 130.00	1-Jan-2021	0.0%	\$ 131.30	1-Jan-2022	1.0%
Add Arrears to Tax Account	\$ 35.00	1-Jan-2020	\$ 35.00	1-Jan-2021	0.0%	\$ 35.35	1-Jan-2022	1.0%
Refund of Payment	\$ 25.00	1-Jan-2020	\$ 25.00	1-Jan-2021	0.0%	\$ 25.25	1-Jan-2022	1.0%
Transfer of Payment (between accounts - first one free)	\$ 15.00	1-Jan-2020	\$ 15.00	1-Jan-2021	0.0%	\$ 15.15	1-Jan-2022	1.0%
Cost Recovery to damage or loss to public infrastructure or property	actual cost	1-Jan-2020	actual cost	1-Jan-2021		actual cost	1-Jan-2022	

Revenue Services

Tax Bill Reprint - 1st reprint FREE per account if for current year, fee thereafter	\$ 5.00	1-Jan-2020	\$ 5.00	1-Jan-2021	0.0%	\$ 5.10	1-Jan-2022	2.0%
Statement of Account for Owner of Property - summary and two prior years)	\$ 7.50	1-Jan-2020	\$ 7.50	1-Jan-2021	0.0%	\$ 7.65	1-Jan-2022	2.0%
Tax Certificate (Mailed in 48 hours)	\$ 20.00	1-Jan-2020	\$ 20.00	1-Jan-2021	0.0%	\$ 20.20	1-Jan-2022	1.0%
Tax Certificate - "Rush" (Faxed in 24 hours)	\$ 64.00	1-Jan-2020	\$ 64.00	1-Jan-2021	0.0%	\$ 64.64	1-Jan-2022	1.0%
Tax Payment Confirmation Letter (per year)	\$ 84.25	1-Jan-2020	\$ 84.25	1-Jan-2021	0.0%	\$ 85.09	1-Jan-2022	1.0%
Tax Payment Confirmation for mortgage company (per year)	\$ 25.00	1-Jan-2020	\$ 25.00	1-Jan-2021	0.0%	\$ 25.25	1-Jan-2022	1.0%
Title Search Fee + actual cost**	\$ 25.00	1-Jan-2020	\$ 25.00	1-Jan-2021	0.0%	\$ 25.25	1-Jan-2022	1.0%
Residential Apportionment Fee + actual cost**	\$ 30.00	1-Jan-2020	\$ 30.00	1-Jan-2021	0.0%	\$ 30.30	1-Jan-2022	1.0%
Commercial Apportionment Fee + actual cost**	\$ 185.00	1-Jan-2020	\$ 185.00	1-Jan-2021	0.0%	\$ 186.85	1-Jan-2022	1.0%
On-line Ticket Convenience Payment Fee*	\$ 620.00	1-Jan-2020	\$ 620.00	1-Jan-2021	0.0%	\$ 626.20	1-Jan-2022	1.0%
Execution of Extension Agreement	\$ 2.00	1-Jan-2020	\$ 2.00	1-Jan-2021	0.0%	\$ 2.00	1-Jan-2022	0.0%
Registered Mail Costs	\$ 615.00	1-Jan-2020	\$ 615.00	1-Jan-2021	0.0%	\$ 621.15	1-Jan-2022	1.0%
Registration File Folders	actual cost**	1-Jan-2020	actual cost**	1-Jan-2021		actual cost**	1-Jan-2022	

Tax Sales

Farm Debt Notification	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Tax Sale File Initiation Fee	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Registration of Tax Arrears Certificate	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Tax Sale First Notice	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Tax Sale Final Notice	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Tax Sale (Public or Tender Process)	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Advertisement	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Tax Deed or Notice of Vesting Prepared and Registered	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	
Issue Form 5 Notices after Payment into Court	actual cost***	1-Jan-2020	actual cost***	1-Jan-2021		actual cost***	1-Jan-2022	

* this fee includes applicable taxes

**refers to disbursement costs, and is in addition to other applicable fees listed

*** refers to third party agency costs

Revenue Services - Water/Sanitary/Stormwater

Water Bill Reprint - 1st reprint FREE per account if for current year, fee thereafter	\$ 5.00	1-Jan-2020	\$ 5.00	1-Jan-2021	0.0%	\$ 5.10	1-Jan-2022	2.0%
Consumption Statement	\$ 34.75	1-Jan-2020	\$ 34.75	1-Jan-2021	0.0%	\$ 35.10	1-Jan-2022	1.0%
Water Certificate (mailed in 48 hours)	\$ 64.00	1-Jan-2020	\$ 64.00	1-Jan-2021	0.0%	\$ 64.64	1-Jan-2022	1.0%
Water Certificate (faxed in 24 hours)	\$ 84.25	1-Jan-2020	\$ 84.25	1-Jan-2021	0.0%	\$ 85.09	1-Jan-2022	1.0%
Statement of Account	\$ 10.00	1-Jan-2020	\$ 10.00	1-Jan-2021	0.0%	\$ 10.10	1-Jan-2022	1.0%
Change in Occupancy	\$ 40.00	1-Jan-2020	\$ 40.00	1-Jan-2021	0.0%	\$ 40.40	1-Jan-2022	1.0%

Appendix I - Fees and Charges
IPPW Department - Transportation Services Division

TRANSPORTATION - Roads Services

Utility Cuts

	Fee	Effective Date of Fee	Fee	Effective Date of Fee	% Inc	Fee	Effective Date of Fee	% Inc
Curb cuts (per metre)	\$ 133.00	1-Jan-20	\$ 133.00	1-Jan-21	0.00%	\$ 136.00	1-Jan-22	2.26%

Utility Cuts - Curb/Gutter

20 metres or less (per metre)	\$ 194.00	1-Jan-20	\$ 194.00	1-Jan-21	0.00%	\$ 198.00	1-Jan-22	2.06%
More than 20 metres (per metre)	\$ 185.00	1-Jan-20	\$ 185.00	1-Jan-21	0.00%	\$ 190.00	1-Jan-22	2.70%
Minimum Charge	\$ 610.00	1-Jan-20	\$ 610.00	1-Jan-21	0.00%	\$ 625.00	1-Jan-22	2.46%

Utility Cuts - Sidewalk

50 square metres or less (per square metre)	\$ 138.00	1-Jan-20	\$ 138.00	1-Jan-21	0.00%	\$ 141.00	1-Jan-22	2.17%
More than 50 square metres (per square metre)	\$ 118.00	1-Jan-20	\$ 118.00	1-Jan-21	0.00%	\$ 121.00	1-Jan-22	2.54%
Minimum Charge	\$ 610.00	1-Jan-20	\$ 610.00	1-Jan-21	0.00%	\$ 625.00	1-Jan-22	2.46%

Hot Mix Asphalt Paving

20 square metres or less (per square metre)	\$ 172.00	1-Jan-20	\$ 172.00	1-Jan-21	0.00%	\$ 176.00	1-Jan-22	2.33%
More than 20 square metres (per square metre)	\$ 155.00	1-Jan-20	\$ 155.00	1-Jan-21	0.00%	\$ 159.00	1-Jan-22	2.58%
Minimum Charge	\$ 610.00	1-Jan-20	\$ 610.00	1-Jan-21	0.00%	\$ 625.00	1-Jan-22	2.46%
Mobilization Fixed Fee	\$ 240.00	1-Jan-20	\$ 240.00	1-Jan-21	0.00%	\$ 245.00	1-Jan-22	2.08%

Accident Clean-up	Labour, Material & Equipment, Admin Fee *	1-Jan-20	Labour, Material & Equipment, Admin Fee *	1-Jan-21	n/a	Labour, Material & Equipment, Admin Fee *	1-Jan-22	n/a
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Landscaping

Sodding including topsoil per square metre	Labour, Material & Equipment, Admin Fee *	1-Jan-20	Labour, Material & Equipment, Admin Fee *	1-Jan-21	n/a	Labour, Material & Equipment, Admin Fee *	1-Jan-22	n/a
Seeding including topsoil per square metre	Labour, Material & Equipment, Admin Fee *	1-Jan-20	Labour, Material & Equipment, Admin Fee *	1-Jan-21	n/a	Labour, Material & Equipment, Admin Fee *	1-Jan-22	n/a
Minimum Charge	Labour, Material & Equipment, Admin Fee *	1-Jan-20	Labour, Material & Equipment, Admin Fee *	1-Jan-21	n/a	Labour, Material & Equipment, Admin Fee *	1-Jan-22	n/a

* an overhead admin fee of 7% may be charged on top of labour and equipment charges

Appendix I - Fees and Charges
IPPW Department - Transportation Services Division

	Fee	Effective Date of Fee	Fee	Effective Date of Fee	% Inc	Fee	Effective Date of Fee	% Inc
Road Occupancy Permit Fees (previously Municipal Right-of-Way Work Permit)								
Application Fee	\$ 126.00	1-Jan-20	\$ 126.00	1-Jan-21	0.00%	\$ 129.00	1-Jan-22	2.38%

Utilization of City Right of Way - (laneways, sidewalk, pathway, boulevard):

a) affecting vehicle travel lanes on Major Roads , ie. Davenport Rd., Columbia St.	\$128 per lane per day or part thereof	1-Jan-20	\$128 per lane per day or part thereof	1-Jan-21	0.00%	\$130 per lane per day or part thereof	1-Jan-22	1.56%
b) Not affecting vehicle lanes on Major Roads, or any work on all Non-Major Roads	\$30 per day or part thereof	1-Jan-20	\$30 per day or part thereof	1-Jan-21	0.00%	\$31 per day or part thereof	1-Jan-22	3.33%
c) Affecting sidewalks and pathways	\$255 per month or part thereof	1-Jan-20	\$255 per month or part thereof	1-Jan-21	0.00%	\$265 per month or part thereof	1-Jan-22	3.92%
d) Special Events	Labour, Material, Equipment/Rental & Admin Fee*	1-Jan-20	Labour, Material, Equipment/Rental & Admin Fee*	1-Jan-21	n/a	Labour, Material, Equipment/Rental & Admin Fee*	1-Jan-22	n/a

* an overhead admin fee of 7% may be charged on top of labour and equipment charges

Roadway Closures or Partial Closures (time/material extra for City staff sign set-up & removal):

a) Mobile Crane	\$ 250.00	1-Jan-20	\$ 250.00	1-Jan-21	0.00%	\$ 255.00	1-Jan-22	2.00%
d) Revision of Permit during Construction	\$ 126.00	1-Jan-20	\$ 126.00	1-Jan-21	0.00%	\$ 129.00	1-Jan-22	2.38%

Pavement Degradation Fee

a) Pavement Age: 2 years or less	\$83.00/sq.m. of pavement cut	1-Jan-20	\$83.00/sq.m. of pavement cut	1-Jan-21	0.00%	\$85.00/sq.m. of pavement cut	1-Jan-22	2.41%
b) Pavement Age: 2 to 5 years	\$44.00/sq.m. of pavement cut	1-Jan-20	\$44.00/sq.m. of pavement cut	1-Jan-21	0.00%	\$45.00/sq.m. of pavement cut	1-Jan-22	2.27%
c) Pavement Age: 5 to 10 years	\$22.00/sq.m. of pavement cut	1-Jan-20	\$22.00/sq.m. of pavement cut	1-Jan-21	0.00%	\$22.50/sq.m. of pavement cut	1-Jan-22	2.27%
d) Pavement Age: 10 or more years	\$11.50/sq.m. of pavement cut	1-Jan-20	\$11.50/sq.m. of pavement cut	1-Jan-21	0.00%	\$12.00/sq.m. of pavement cut	1-Jan-22	4.35%

On Street Parking during construction on private property

Contractor Vehicle Parking Permits - Restricted Areas	\$6 per day per vehicle	1-Jan-20	\$6 per day per vehicle	1-Jan-21	0.00%	\$7 per day per vehicle	1-Jan-22	16.67%
Contractor Vehicle Parking Permits - Restricted Areas	\$60 per month per vehicle	1-Jan-20	\$60 per month per vehicle	1-Jan-21	0.00%	\$65 per month per vehicle	1-Jan-22	8.33%
Resident short term parking - daily rate	\$6 per day per vehicle	1-Jan-20	\$6 per day per vehicle	1-Jan-21	0.00%	\$7 per day per vehicle	1-Jan-22	16.67%
Resident short term parking - monthly rate	\$35 per month per vehicle	1-Jan-20	\$35 per month per vehicle	1-Jan-21	0.00%	\$40 per month per vehicle	1-Jan-22	14.29%

Appendix I - Fees and Charges
IPPW Department - Transportation Services Division

	Fee	Effective Date of Fee	Fee	Effective Date of Fee	% Inc	Fee	Effective Date of Fee	% Inc
TRANSPORTATION - Traffic Sign Manufacturing - Wooden Post								
Stop Sign	\$ 220.00	1-Jan-20	\$ 220.00	1-Jan-21	0.00%	\$ 225.00	1-Jan-22	2.27%
Yield Sign	\$ 233.00	1-Jan-20	\$ 233.00	1-Jan-21	0.00%	\$ 238.00	1-Jan-22	2.15%
Street Name, 1 Sign	\$ 204.00	1-Jan-20	\$ 204.00	1-Jan-21	0.00%	\$ 208.00	1-Jan-22	1.96%
Street Name, 2 Signs	\$ 315.00	1-Jan-20	\$ 315.00	1-Jan-21	0.00%	\$ 322.00	1-Jan-22	2.22%
No Dumping Sign	\$ 193.00	1-Jan-20	\$ 193.00	1-Jan-21	0.00%	\$ 197.00	1-Jan-22	2.07%
No Exit Sign	\$ 193.00	1-Jan-20	\$ 193.00	1-Jan-21	0.00%	\$ 197.00	1-Jan-22	2.07%
Island Divider - Hazard Marker Sign	\$ 300.00	1-Jan-20	\$ 300.00	1-Jan-21	0.00%	\$ 306.00	1-Jan-22	2.00%
One Way Arrow	\$ 205.00	1-Jan-20	\$ 205.00	1-Jan-21	0.00%	\$ 210.00	1-Jan-22	2.44%
Crosswalk, including pre-marking	\$ 123.00	1-Jan-20	\$ 123.00	1-Jan-21	0.00%	\$ 126.00	1-Jan-22	2.44%
Stop Bar & Tail	\$ 123.00	1-Jan-20	\$ 123.00	1-Jan-21	0.00%	\$ 126.00	1-Jan-22	2.44%
Decorative Street Name - 1 Sign	\$ 340.00	1-Jan-20	\$ 340.00	1-Jan-21	0.00%	\$ 348.00	1-Jan-22	2.35%
Decorative Street Name - 2 Signs	\$ 562.00	1-Jan-20	\$ 562.00	1-Jan-21	0.00%	\$ 575.00	1-Jan-22	2.31%
Double Arrow Marker	\$ 220.00	1-Jan-20	\$ 220.00	1-Jan-21	0.00%	\$ 225.00	1-Jan-22	2.27%
Checker Board Sign	\$ 330.00	1-Jan-20	\$ 330.00	1-Jan-21	0.00%	\$ 338.00	1-Jan-22	2.42%

	Fee	Effective Date of Fee	Fee	Effective Date of Fee	% Inc	Fee	Effective Date of Fee	% Inc
Sign Manufacturing - Steel Post								
Stop Sign	\$ 245.00	1-Jan-20	\$ 245.00	1-Jan-21	0.00%	\$ 250.00	1-Jan-22	2.04%
Yield Sign	\$ 260.00	1-Jan-20	\$ 260.00	1-Jan-21	0.00%	\$ 265.00	1-Jan-22	1.92%
Street Name, 1 Sign	\$ 233.00	1-Jan-20	\$ 233.00	1-Jan-21	0.00%	\$ 238.00	1-Jan-22	2.15%
Street Name, 2 Signs	\$ 352.00	1-Jan-20	\$ 352.00	1-Jan-21	0.00%	\$ 360.00	1-Jan-22	2.27%
No Dumping Sign	\$ 220.00	1-Jan-20	\$ 220.00	1-Jan-21	0.00%	\$ 225.00	1-Jan-22	2.27%
No Exit Sign	\$ 220.00	1-Jan-20	\$ 220.00	1-Jan-21	0.00%	\$ 225.00	1-Jan-22	2.27%
Island Divider - Hazard Marker Sign	\$ 327.00	1-Jan-20	\$ 327.00	1-Jan-21	0.00%	\$ 334.00	1-Jan-22	2.14%
One Way Arrow	\$ 233.00	1-Jan-20	\$ 233.00	1-Jan-21	0.00%	\$ 238.00	1-Jan-22	2.15%
Decorative Street Name - 1 Sign	\$ 368.00	1-Jan-20	\$ 368.00	1-Jan-21	0.00%	\$ 375.00	1-Jan-22	1.90%
Decorative Street Name - 2 Signs	\$ 600.00	1-Jan-20	\$ 600.00	1-Jan-21	0.00%	\$ 615.00	1-Jan-22	2.50%
Double Arrow Marker	\$ 245.00	1-Jan-20	\$ 245.00	1-Jan-21	0.00%	\$ 250.00	1-Jan-22	2.04%
Checker Board Sign	\$ 355.00	1-Jan-20	\$ 355.00	1-Jan-21	0.00%	\$ 363.00	1-Jan-22	2.25%
Construction Signage Installation	Labour, Material, Equipment/Rental & Admin Fee*	1-Jan-20	Labour, Material, Equipment/Rental & Admin Fee*	1-Jan-21	n/a	Labour, Material, Equipment/Rental & Admin Fee*	1-Jan-22	n/a

* an overhead admin fee of 7% may be charged on top of labour and equipment charges

	Fee	Effective Date of Fee	Fee	Effective Date of Fee	% Inc	Fee	Effective Date of Fee	% Inc
Municipal Consents (formerly Municipal Access Agreements)								
Annual Administration Fee	\$ 3,565.00	1-Jan-20	\$ 3,565.00	1-Jan-21	0.00%	\$ 3,650.00	1-Jan-22	2.38%
Per approved drawing	\$ 210.00	1-Jan-20	\$ 210.00	1-Jan-21	0.00%	\$ 215.00	1-Jan-22	2.38%
Meterage Charge (for each 15 metre length over 30 metres)	\$ 67.00	1-Jan-20	\$ 67.00	1-Jan-21	0.00%	\$ 69.00	1-Jan-22	2.99%
Pole Attachments	Regulated by the Ontario Energy Board	1-Jan-20	Regulated by the Ontario Energy Board	1-Jan-21	n/a	Regulated by the Ontario Energy Board	1-Jan-22	n/a

For any services not listed but provided, the City will charge on a time & materials basis plus a 7% overhead fee.