



Capital Budget Review Day

2020-2022 Proposed Capital Budget
2023-2029 Capital Forecast

Council Meeting– February 3, 2020

Presented by : Keshwer Patel
Commissioner, Corporate Services,
Chief Financial Officer & Treasurer





2020-2022 Proposed Capital Budget 2023-2029 Capital Forecast in (\$000's)

2020-2029 Projected Capital Expenditures by Strategic Pillar

Criteria	2020-2022			2023-2029			Total		
	# of Projects	Total \$ ('000's)	% of 2020-2022 Budget Dollars	# of Projects	Total \$ ('000's)	% of 2023-2029 Budget Dollars	# of Projects	Total \$ ('000's)	% of Total Budget Dollars
EQUITY, INCLUSION and a SENSE of BELONGING	6	\$1,478	1%	3	\$1,178	0.3%	6	\$2,656	0.4%
SUSTAINABILITY and the ENVIRONMENT	19	\$21,553	7%	14	\$22,567	6%	24	\$44,120	7%
SAFE, SUSTAINABLE TRANSPORTATION	21	\$9,693	3%	21	\$18,821	5%	25	\$28,514	4%
HEALTHY COMMUNITY and RESILIENT NEIGHBOURHOODS	48	\$38,341	13%	50	\$79,733	22%	70	\$118,074	18%
INFRASTRUCTURE RENEWAL	115	\$151,286	51%	105	\$216,182	59%	149	\$367,467	56%
ECONOMIC GROWTH & DEVELOPMENT	11	\$42,566	14%	11	\$9,565	3%	15	\$52,131	8%
SUPPORTING the STRATEGIC PLAN GUIDING PRINCIPLES	39	\$29,101	10%	26	\$16,702	5%	45	\$45,803	7%
Total Capital Budget	259	\$294,017	100%	230	\$364,748	100%	334	\$658,765	100%

Breakdown of Proposed 2020-2022 Capital in (\$000's)

Criteria for non routine projects:

- Financial Materiality (Projects greater than \$5M for a 3 year budget)
- High Public/Council Interest
- Request by Council

Capital projects that do not fall under one of these criteria are considered ***Routine*** projects

Of the 259 projects in 2020-2022:

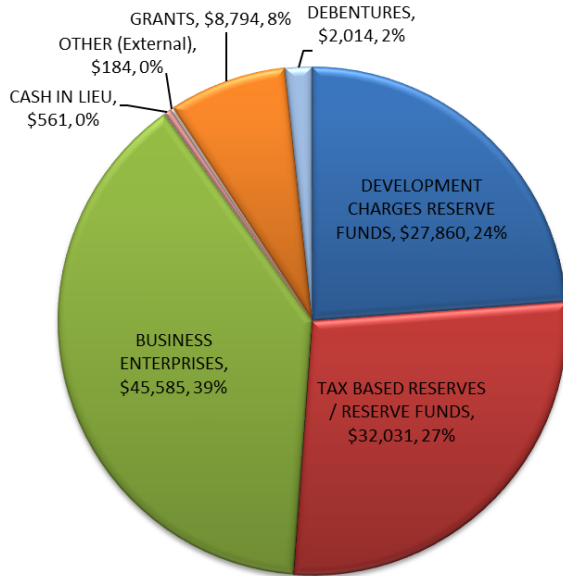
Criteria	2020-2022			
	# of Projects	% by # of Projects	Total \$ ('000's)	% of 2020-2022 Budget Dollars
Non-Routine	58	22%	\$176,908	60%
Routine	201	78%	\$117,110	40%
Total Capital Budget	259	100%	\$294,017	100%

Efficiency initiative introduced in 2016 – 2018 budget process, to reduce number of reports to council for review, staff time spent on writing reports for approval of routine projects, and expediting the start of project related work right after Budget Day.

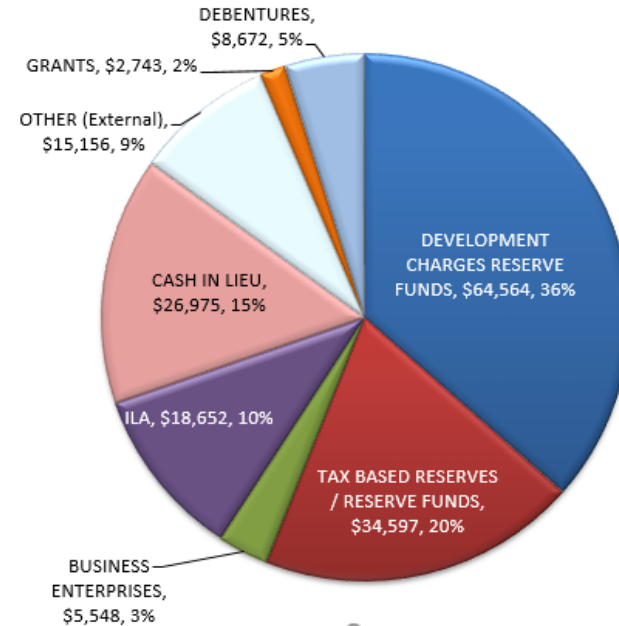


2020-2022 Proposed Capital Budget Funding in (\$000's)

2020-2022 Routine Funding by Source



2020-2022 Non-Routine Funding by Source



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Overview of Proposed 2020-2022 Routine Capital

in (\$000's)

<u>2020-2022 Routine</u>	2020	2021	2022	2023	2024	Total
CAO	1,921	1,072	1,236			4,229
Community Services	7,020	4,722	5,816			17,559
Corporate Services	2,957	1,880	2,315			7,152
Integrated Planning & Public Works	39,845	28,608	18,215			86,668
Library	393	441	667			1,502
Total	\$52,137	\$36,723	\$28,250			\$117,110
Actionable Operating Impacts for 2020-2022 Routine Projects	\$168	\$136	\$63	\$35	\$266	\$668

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Operating Impact of 2020-2022 Proposed Capital-ACTIONABLE				2020-2022
	2020	2021	2022	Total
Op Imp of projects budgeted in 2020-2022 - ROUTINE	168	136	63	367
Op Imp of projects budgeted in 2020-2022 - NON-ROUTINE		155	366	521
Actionable Subtotal	168	291	429	888

							Grand Total
2023	2024	2025	2026	2027	2028	2029	
35	266						668 ←
1,047	349						1,917
1,082	615						2,585

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Goal Today

Our Goal today is twofold:

1. Provide an opportunity for discussion about the *routine and non routine* projects in the capital budget and forecast.
2. Get approval from council on the classification as a routine projects in the 2020 – 2022 years.



2020-2022 Capital Budget Approval Process

Reporting Criteria

Capital projects are classified as “Routine” & “Non-Routine”

Routine projects

Classification – considered to be routine in nature

TODAY Council can choose to move any routine project to non-routine



Council will be asked to approve Routine projects and their funding on Feb 10, 2020

Non-Routine projects

Classification

- i) Projects with a budgeted value > \$5M over 2020-2022
- ii) High public/council interest
- iii) Requested by Council



For council consideration in future through a formal report at a later date



Process for the day – February 3, 2020

For each department as outlined in the agenda:

- Departmental overview by each commissioner
 - Q&A with the department's directors on capital projects
 - Project classification approval for the department
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- ❖ Finance support will be available to present capital sheets as needed and to track approval of classification.
 - ❖ CORP2020-001 includes all recommendations and routine project listings for reference



Process for the day – February 3, 2020

- **Additions, Deletions, Changes to the 2020 - 2022 capital budget to be identified as a priority**
 - with direction to staff to explore ability to incorporate the change and for decision making on Feb 10th Budget Day
- **Additions, Deletions, Changes to the *forecast years* capital budget to be flagged for any follow up needed from staff**



Capital Approval – Next Steps

- Budget Day – February 10, 2020
 - Routine projects capital funding in the 2020-2022 capital budget - ***approval***
 - Non-Routine projects in the 2020-2022 capital budget, with funding release to be approved through a follow up report to Council - ***approval***
 - Projects in the 2023-2029 capital forecast – ***approval in principle***



Questions?

