City of Waterloo
IPPW, City Utilities

**DWQMS Operational Plan**
Water Distribution System

Effective Date: October 1, 2019
Rev. 14

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INTRODUCTION

Following the 2000 Walkerton drinking water tragedy, Part 2 of the Walkerton Inquiry resulted in 93 recommendations by Justice O’Conner to ensure the safety of drinking water. Recommendation 71 states that the Ministry of Environment require owners of municipal water systems to obtain a licence for the operation of the drinking water system. To obtain a licence, the owner must have the following components:

1. Drinking Water Works Permit
2. Financial Plan
3. Accreditation
4. Operational Plan
5. Permit to Take Water

(Source: Part Two Report of the Walkerton Inquiry, O’Connor, 2002)

A description of each of these components, as they apply to the City of Waterloo’s drinking water distribution system, is as follows.

Municipal Drinking Water Licence

The City of Waterloo was issued its first licence in August 2011. The licence, #112-101, requires renewal every five years; the current one, issued June 2016, will expire June 2021. The licence itself is comprised of the following:

Schedule A – Drinking Water System Information

This includes pertinent dates and permit numbers for the licence, permit, financial plans and accredited operating authority.

Schedule B – General Conditions

This section outlines the requirements for the licence such as, but not limited to, the renewal date, compliance components, availability of documents, a financial plan, records retention, chemicals and materials standards, updating drawings, operations and maintenance manual. For the complete list and details of each, refer to the current licence.

Schedule C – System-Specific Conditions

System specific conditions include the requirements for additional sampling, testing and monitoring, and the allowance of environmental discharges under very specific circumstances so as to not cause adverse effects in association with maintenance and repair of the drinking water system. Additional requirements for studies and source protection are not applicable to the City of Waterloo.

Schedule D – Conditions for Relief from Regulatory Requirements

Under Schedule D, the City of Waterloo is still eligible for regulatory relief on lead testing. The City is not eligible for any other forms of relief under the current licence.
Drinking Water Works Permit

The City of Waterloo was issued its first permit in August 2011. The permit, #112-201, does not expire; however, the Ministry may issue an updated permit if it made any changes to the provincially issued permit template. The most recent permit was issued June 2016.

Schedule A – Drinking Water System Description

This section identifies the length of the distribution system, references the map(s) that comprise the distribution system and specifies that any addition, modification, replacement or extension documented in Schedule C or authorized by the Director is included as the distribution system.

Schedule B – General

This section compromises the bulk of the permit. It identifies pre-approved alterations to the system by means of addition, modification, replacement and extension; exemptions from pre-authorization; requirements for minor modifications of system components; and requirements for notification of alterations and modifications. Provisions are identified for equipment with emissions to air and performance limits; however, this applies to equipment the City of Waterloo’s drinking water system does not currently contain. There are no system-specific conditions or source protection requirements.

Schedule C – Authorized Alterations to the Drinking Water System

All completed and approved MECP forms – Forms 1, 2 and 3 and Director Notification: Alterations to a Drinking Water System, become part of the permit as Schedule C and are subject to the same terms of the permit and the licence.

Financial Plan

As per Ontario Regulation 453/07, the financial plan must be approved by Council prior to its submission for renewal; it must include the renewal year plus a five year forecast, for a total of a six year period. It must include details of the proposed or projected financial position of the drinking water system with respect to operations, gross cash receipts and payments and must relate directly to the replacement of lead services.

Accreditation

All drinking water systems are required to be operated by an accredited operating authority. Accreditation is granted and verified by a third party accreditation body where the operating authority has documented and implemented a QMS that meets the requirements of the Standard. The City of Waterloo’s QMS is documented within this Operational Plan.

The City of Waterloo’s accreditation body is SAI Global. The City has been accredited since November 2012, was recertified October 2018 with an expiry of November 2020.

Operational Plan
This document serves to satisfy the requirement of having an Operational Plan. All 21 elements prescribed in the Drinking Water Quality Management Standard are documented below.

Permit to Take Water

This component does not apply to the City of Waterloo as it is a distribution system only and does not take water for the purposes of supplying drinking water. The City has a non-potable well that does have a PTTW in compliance with the Ontario Water Resources Act.

Purpose

The purpose of this Operational Plan is to describe the comprehensive Drinking Water Quality Management System developed and implemented by the City of Waterloo, City Utilities for the operation and maintenance of its water distribution system. As required by the MECP’s Director’s Directions, a completed Subject System Description Form, Schedule “C”, is provided in Appendix A.

This Quality Management System (QMS) Operational Plan includes references to all components of the Drinking Water Quality Management Standard (the Standard).

Scope

This Operational Plan covers the activities and personnel associated with all operational aspects of the water distribution system for the City of Waterloo, City Utilities.

This Operational Plan, the Procedures, Standard Operating Procedures, and other QMS documentation that are referenced herein are complementary to the legislated requirements for safe drinking water in the Province of Ontario.

The scope of the water distribution system begins at the point where treated water enters the City of Waterloo distribution main from the treatment facilities or transmission pipelines, and ends at the property lines of the consumers. There are some dual mains (owned by both the City of Waterloo and the Regional Municipality of Waterloo) that function as both transmission and distribution. The scope does not cover metering.

Definitions and Acronyms

Annual or Annually – refers to a calendar year; a period of one year beginning and ending with the dates conventionally accepted as marking the beginning and end of a year (January 1st to December 31st).

Director – means the director appointed for the purposes of s.15 of the Act

Distribution – means the part of a drinking water system that is used in the distribution, storage or supply of water and that is not part of a treatment system, e.g., watermains and related assets (hydrants, valves)
Drinking Water System – a system of works, excluding plumbing, that is established for the purpose of providing users of the system with drinking water, as defined in s.2(1) of the Act.

Document – included sound recording, video tape, film, photograph, chart, graph, map, plan, survey, book of account, and information recorded or stored by means of any device, as defined in s.2(1) of the Act.

DWQMS – Drinking Water Quality Management Standard

DWWP – Drinking Water Works Permit

Environmental Bill of Rights – means the environmental registry established under section 5 of the Environmental Bill of Rights, 1993, as defined in s.2(1) of the Act

MDWL – Municipal Drinking Water Licence

Municipal Drinking Water System – a drinking water system or part of a drinking water system, as defined in s.2(1) of the Act

Municipal Residential Drinking Water System – a municipal drinking water system that does not serve a major residential development and is capable of supplying drinking water at a rate of more than 2.9 litres per second, same as defined in s.1(1) of O. Reg. 170/03 for “large municipal residential system”

MECP – Ontario Ministry of the Environment, Conservation and Parks

Owner – includes, in respect of a drinking water system, every person who is a legal or beneficial owner of all or part of the system, but does not include the Agency or any of its predecessors where the Agency or predecessor is registered on title as the owner of the system, as defined in s.2(1) of the Act

QMS – Quality Management System

Quality Management System Policy – means the policy described in Element 2 developed for the Subject System

RMOW – Regional Municipality of Waterloo

SDWA – Safe Drinking Water Act; or the “Act”

SOP – Standard Operating Procedure

The Standard – Drinking Water Quality Management Standard

Top Management – a person, or persons or a group of people at the highest management level within an operating authority that makes decisions about the QMS and makes recommendations to the owner about the subject system or subject systems

WTP – Water Treatment Plant

REFERENCES

- Drinking Water Quality Management Standard version 2.0, April 2017
DWQMS OPERATIONAL PLAN

- Applicable Ontario Safe Drinking Water Legislation
1.0 DWQMS 1 QUALITY MANAGEMENT SYSTEM

1.1 PURPOSE
The City of Waterloo, as the Owner and Operating Authority of its drinking water system, is required to attain conformance to the Drinking Water Quality Management Standard (the Standard) developed by the Ministry of the Environment, Conservation and Parks (MECP) through the Municipal Drinking Water Licensing Program. This Operational Plan has been developed to represent the Operating Authority’s Quality Management System (QMS) that conforms to the Standard and satisfies one of the requirements of the City’s municipal drinking water licence, as outlined in the introduction section.

1.2 PROCEDURE
The City of Waterloo water distribution system receives treated water from the Regional Municipality of Waterloo (RMOW). This Operational Plan covers the water distribution system that is owned by the City of Waterloo (Owner) and operated by City Utilities (Operating Authority).

This Operational Plan was created by City Utilities to ensure that safe, reliable drinking water is provided to all the citizens, businesses, and visitors of Waterloo. It provides an understanding of the drinking water system, the responsibilities of both the Owner and the Operating Authority of the system, and a commitment to the provision of safe drinking water. Additionally, the Operational Plan enables the City of Waterloo to continue to plan, implement, check and continually improve the drinking water system, thereby ensuring ongoing confidence and security in the quality of the drinking water.

DWQMS 1-01 QMS Schedule documents the annual schedule of required QMS activities; it is to be updated every year to accommodate ‘City Utilities’ QMS activities cited in the Operational Plan.

1.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 1-01 QMS Schedule
- Drinking Water Quality Management Standard
2.0 DWQMS 2 QUALITY MANAGEMENT SYSTEM POLICY

2.1 PURPOSE

It is a requirement of the Standard to create a policy which demonstrates the City’s commitment to deliver safe drinking water and enhance consumer confidence in the quality of the drinking water.

2.2 PROCEDURE

The City of Waterloo’s Quality Management System policy is:

The City of Waterloo receives treated water from the Regional Municipality of Waterloo, and is responsible for distribution of treated water to our consumers.

The City of Waterloo is committed to:

- **Provide** – safe drinking water by working together with our consumers and the Regional Municipality of Waterloo.
- **Improve** – and maintain the Quality Management System for the water distribution system.
- **Comply** – with all applicable legislation and regulations.
- **Communicate** – openly and effectively to the public concerning matters of drinking water quality.

DWQMS 2-01 Quality Management System Policy is endorsed by Top Management. Signed copies can be found in the following locations:

- The front entrance of the Waterloo Service Centre (WSC);
- The meter shop (at the WSC);
- The staff stairwell (at the WSC); and,
- On the City of Waterloo’s website.

2.3 ASSOCIATED DOCUMENTS AND RECORDS

- DWQMS 2-01 Quality Management System Policy, signed by Top Management
- DWQMS 3 Commitment and Endorsement
3.0 DWQMS 3 COMMITMENT AND ENDORSEMENT

3.1 PURPOSE
The purpose is to communicate the Owners’ and the Top Management of the Operating Authority’s commitment to and endorsement of the QMS.

3.2 PROCEDURE
The Owner and Top Management of the Operating Authority (as defined in DWQMS 9 and referred to henceforth as Top Management) are committed to the implementation, maintenance and continual improvement of a QMS that meets the requirements of the Standard. The QMS for the drinking water distribution system is documented in the Operational Plan.

3.2.1 Proof of Commitment and Endorsement
Proof of commitment and endorsement is demonstrated by the Owner and Top Management in the following ways:

a) The Owner
Endorsement of the Operational Plan from the Owner (Mayor/Council) shall be obtained by approval of a Council report requesting endorsement and demonstrated by certified Council minutes. The certified Council minutes are provided in Appendix B. Commitment is evidenced by the resources provided for the implementation, maintenance and continual improvement of this Operational Plan and the QMS.

b) Top Management
Endorsement of the Operational Plan from Top Management is demonstrated by signatures of the top managers on DWQMS 3-01 Top Management Endorsement. Commitment is evidenced by:

a) Ensuring that a QMS is in place that meets the requirements of the Standard,

b) Ensuring that Operating Authority staff are aware of all applicable legislation and regulatory requirements (DWQMS 4 QMS Representative),

c) Communicating the QMS according to procedure for communications (DWQMS 12-01 Communication Procedure), and

d) Determining, obtaining or providing the resources needed to maintain and continually improve the QMS (DWQMS 20-01 Management Review Procedure).
3.2.2 Re-endorsement Requirement

Re-endorsement of the Operational Plan shall be obtained:

- By the Owner when there is a change in Mayor/Council personnel; and
- By Top Management when there is a major change in the Operational Plan or when there is a change in personnel.

3.3 ASSOCIATED DOCUMENTS AND RECORDS

- Certified Council Minutes in Appendix B
- DWQMS 3-01 Top Management Endorsement
- DWQMS 4 QMS Representative
- DWQMS 9 - Organizational Structure, Roles, Responsibilities and Authorities
- DWQMS 12-01 Communication Procedure
- DWQMS 20-01 Management Review Procedure
4.0 DWQMS 4 QUALITY MANAGEMENT SYSTEM REPRESENTATIVE

4.1 PURPOSE

To describe the role and specific responsibilities of the QMS Representative as it pertains to the operation and maintenance of the QMS.

4.2 PROCEDURE

4.2.1 Appointment

The QMS & Data Coordinator is appointed by Top Management to the role of QMS Representative for the City of Waterloo water distribution system QMS. The appointment is documented in DWQMS 4-01 QMS Representative Appointment.

The QMS Representative alternate is designated to the positions of Water Quality Specialist and Backflow Prevention Program Coordinator.

4.2.2 Responsibilities

The QMS Representative has the following responsibilities which are fulfilled through the following mechanisms:

1. Develop, implement, and maintain the QMS:
   - Follow the DWQMS 1-01 QMS Schedule to meet timeline requirements;
   - Conduct an annual review and update of the Operational Plan and all procedures;
   - Conduct internal audits; and,
   - Utilize non-conformance corrective actions and action item requests for continual improvement.

2. Report on the effectiveness of the QMS to Top Management through:
   - Internal audits;
   - External audits; and,
   - Management review.

3. Ensure that the current versions of documents required by the QMS are in use at all times:
   - Remove old versions of documents and forms from electronic files and the Forms Binder kept in the meter shop and in the Manager of Water Operations and Maintenance office;
   - Do not overwrite or do a save as on an existing electronic file, it may not be the most current version, always use the template document or form;
   - Completed field forms are to be reviewed by the Manager of Water Operations and Maintenance to ensure the most current version of the form was submitted; and,
   - The current revision number is identified on the Master List of Documents and Records.
DWQMS OPERATIONAL PLAN

4. Ensure that all personnel are aware of all current legislation and regulatory requirements that are relevant to the operation of the works:
   - Staff are required to attend training courses to upkeep their certification;
   - The QMS Representative shall check the Environmental Registry (EBR) and Ministry of Environment, Conservation and Parks websites for legislative changes on a quarterly basis; and,
   - Relevant updates are provided at City Utilities staff meetings.

5. Promote the QMS throughout the water distribution system:
   - The QMS policy is posted at three locations within the Waterloo Service Centre and on the City’s website;
   - The QMS policy is communicated to residents via the annual Water and Sewer Rates brochure included as an insert with the water bills;
   - DWQMS updates are provided at City Utilities staff meetings;
   - Annual QMS update presentations are given to relevant staff after the Operational Plan has been updated; and,
   - Relevant QMS information is communicated to the Owner, as per DWQMS 12-01 Communication Procedure.

4.3 ASSOCIATED DOCUMENTS AND RECORDS

- DWQMS 4-01 QMS Representative Appointment
- DWQMS 1-01 QMS Schedule
- Action Item Request forms
- Internal Audit Reports
- External Audit Reports
- Management Review Summary Reports
- Management Review meeting minutes
- City Utilities staff meeting agendas and minutes
- DWQMS 2-01 QMS Policy
- DWQMS 12-01 Communication Procedure
5.0 DWQMS 5 DOCUMENT AND RECORD CONTROL

5.1 PURPOSE
These procedures outline and define the process for managing, maintaining and protecting all documents and records required for the conformance of the QMS.

5.2 PROCEDURE
The procedures, DWQMS 5-01 Document Control and DWQMS 5-02 Record Control, describe how QMS documents and records are controlled, including instructions related to currency, legibility, retrievability, retention, and storage.

The Master List of Documents and Records is a complete list of all system components and contains the following documentation:

- Operational Plan;
- DWQMS Procedures;
- Standard Operating Procedures;
- Forms;
- Records;
- Templates;
- Equipment Manuals;
- Training Materials; and,
- Distribution Drawings.

5.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 5-01 Document Control Procedure
- DWQMS 5-02 Record Control Procedure
- Master List of Documents and Records
6.0 DWQMS 6 DRINKING WATER DISTRIBUTION SYSTEM

6.1 PURPOSE

To provide an overview of Waterloo's drinking water distribution system.

6.2 PROCEDURE

6.2.1 General Information

The City of Waterloo owns the water distribution system; City Utilities is responsible for the operation of the Class 1 water distribution system, including pipes, valves, and hydrants. The City’s water distribution system serves a population of 137,420 people (end of 2017 estimated by the Region of Waterloo). The population figure includes temporary non-resident students (25,940) and is based on the Region of Waterloo's 2017 Year-End Population and Household Estimates report. The water distribution system consists of the following (2018 data):

- 437.5 kilometres of distribution main
- 31,115 water connections (active accounts)
- 2,519 hydrants (not including private hydrants)
- 4,901 valves (not including curbstop service valves, or control valves)

The City of Waterloo’s distribution system dates back to 1899; extensive replacement and extension of the distribution system has occurred since that time. The water distribution system watermains range in size from 25 mm to 400 mm in diameter and are constructed of cast iron, ductile iron, asbestos-cement (AC), high-density-polyethylene (HDPE) or polyvinyl chloride (PVC). Any alteration to the City’s distribution system requires completion of the Form 1 - Record of Watermains Authorized as a Future Alteration.

There are 7.6 kilometres of dual mains (owned by both the City of Waterloo and the Regional Municipality of Waterloo) that function as both transmission and distribution. The dual mains are shared with the Regional Municipality of Waterloo (RMOW) but are maintained by City of Waterloo, City Utilities. Any alterations to dual mains require completion of the Form 1 under the Drinking Water Works Permit by the initiating municipality, and the Form 1 is to be signed off by both the City of Waterloo and the RMOW. The role of Overall Responsible Operator for dual mains is the responsibility of the City of Waterloo.

The City of Waterloo’s distribution system does not provide treatment to the water; therefore, there is no chlorine boosting, ultraviolet (UV) irradiation, secondary disinfection, and pressure boosting or pressure control within the control of the water distribution system. The Region of Waterloo is responsible for the water supply and water treatment. The City shares responsibility with the Region to regularly test water and ensure that the standards set out by the Ontario Ministry of Environment, Conservation and Parks are being met or exceeded.
6.2.2 Distribution System Components and Process Flow Description

The City of Waterloo’s water distribution system relies upon all RMOW pumping stations and treatment systems for supply and treatment of incoming water. As seen in the diagram below, the water distribution system begins at the point where treated water enters the City of Waterloo distribution mains from the treatment facilities or transmission pipelines. The water source for Waterloo’s water distribution system is the RMOW Integrated Urban System that encompasses the Erb Street Reservoir (including wells W6A, W6B, W7, W8, and W10), the William Street Water Supply (including wells W1B, W1C, W2, and W3), the Mannheim Well Supply, and the Mannheim Water Treatment Plant (WTP).

Within Waterloo’s water distribution system, there are six distinct pressure zones. Pressure challenges are investigated and addressed by the RMOW, including the implementation of a new pressure zone.

The water distribution system also provides distribution to the City of Kitchener’s community of River Ridge. River Ridge is located off the southeast corner of Waterloo’s distribution system and is fed by a City of Waterloo 200 mm PVC watermain running under Woolwich St. Waterloo’s system is protected via a pressure reducing valve. A secondary feed is available off Woolwich St at Hawkswood Dr. The City of Waterloo is responsible for the delivery of safe drinking water up to the City of Kitchener border, at which point it enters their system and becomes the City of Kitchener’s responsibility. The City of Waterloo does not add treatment of any kind, nor does it boost pressure. The Owner and the Operating Authority of River Ridge is Kitchener Utilities.

The City of Waterloo provides distribution to the commercial development north of the City of Waterloo at Weber Street within the Township of Woolwich. The plaza is supplied water via a City of Waterloo 300 mm PVC watermain running under Weber St N. A secondary feed, a 300 mm PVC watermain, is available to this development via Kumpf Dr. Both these watermains are protected using a check valve. Waterloo is responsible for the delivery of safe drinking water up to the Woolwich border, at which point it enters their system and becomes the Township of Woolwich’s responsibility. The City of Waterloo does not add treatment of any kind, nor does it boost pressure. The Owner and the Operating Authority of this commercial development is the Corporation of the Township of Woolwich and the Township of Woolwich respectively.

Additionally, the City’s water distribution system is connected to the Community of St. Agatha within the Wilmot Township. Water is supplied via a 400 mm PVC transmission watermain running under Erb’s Road. This watermain is protected using a check valve. The Region of Waterloo owns this infrastructure. The Owner and the Operating Authority of this commercial development is the Corporation of the Township of Wilmot and the Township of Wilmot respectively.
The City of Waterloo annually publishes Water Drawings, or schematics. These schematics are a small scale representation of the water distribution system and all appurtenances.

The process flow diagram can be seen in Figure 1, below.

**Figure 1: Process Flow Diagram**

City of Waterloo completed two submissions to the MECP under Section 53 of the Safe Drinking Water Act. This is to advise the MECP that Non-Municipal Year-Round Residential (NMYRR) drinking water systems have been established within the City of Waterloo Distribution System and receive water from the City’s distribution system. A NMYRR system is a non-municipal drinking water system that serves a development of six or more private residences on one or more properties. The MECP has identified NMYRR as developments with multiple independent condominium corporations within one property serviced by a single water service connection, e.g., private subdivisions, condominiums, townhouse complexes, mobile home parks. The City of Waterloo is responsible for the delivery of safe drinking water up to the NMYRR service connection, at which point it enters their system and becomes the NMYRR owner’s responsibility. The City of Waterloo does not add treatment of any kind, nor does it boost pressure.
6.2.3 Municipal Drinking Water Licence and Drinking Water Works Permit

A municipal drinking water licence and a drinking water works permit is issued by the Ontario Ministry of Environment, Conservation and Parks; the licence is valid for five years, the permit does not expire. For more information refer to the Introduction.

6.2.4 Description of Water Supplied by the Regional Municipality of Waterloo

(Source: 2018 Water Quality Reports for Integrated Urban System and Rural Water Supply Systems by the Region of Waterloo)

The RMOW owns and operates all the treatment plants and equipment, pumps and SCADA system, which controls the quality and pressure of the supply, and supplies the City of Waterloo with all its drinking water. RMOW supply water is comprised of treated groundwater from the Erb Street Reservoir, William Street Water Supply and the Mannheim Reservoir, where treated water from the Mannheim WTP is blended with water from the Mannheim wells. Below is a description of all the sources that feed in the City of Waterloo’s water distribution system. It is recognized that the operational status of these sources may vary at the discretion of the Region of Waterloo.

The **Erb Street Well System** is comprised of four groundwater wells, W6A, W6B, W7 and W8. These wells pump into the Erb Street Reservoir. The Erb Street Reservoir has a capacity of 18,000 cubic meters (four million imperial gallons). Disinfection at each of the wells is achieved by the use of sodium hypochlorite systems consisting of solution tanks complete with spill containment and protection and metering pumps dispensing commercial 12% sodium hypochlorite solution. Ammonium sulphate is added to the water at the inlet of the Erb Street Reservoir. The purpose of the ammonium sulphate is to convert the free chlorine to the combined form, creating a more stable distribution disinfectant. Continuous analyzers monitor the levels of chlorine and turbidity prior to the water being discharged. The analyzers are connected with the Mannheim WTP SCADA system which is monitored 24 hours per day. There is no emergency standby power available at this site. However, there is a connection for a portable emergency generator located at the Erb Street Reservoir.

**Well W10** pumps directly into the Waterloo distribution system. Disinfection is achieved by the use of UV irradiation and a sodium hypochlorite system consisting of a solution tank complete with spill containment and protection and a metering pump dispensing commercial 12% sodium hypochlorite solution. The UV is for primary disinfection. The sodium hypochlorite is for secondary disinfection to maintain detectable chlorine residual in the treated water. Ammonium sulphate is injected, converting free chlorine to the combined form, providing more stable disinfectant. Continuous analyzers monitor the levels of chlorine, turbidity and UV dosage prior to the water being discharged. The analyzers are connected with the Mannheim WTP SCADA system which is monitored 24 hours per day. There is no emergency standby power at this site.

The **William Street Well System** is comprised of four groundwater wells, W1B, W1C, W2 and W3. These wells pump directly into the William Street Reservoir and Pumping Station. The William Street Reservoir has a volume of 2250 cubic meters (0.5 million imperial gallons). Disinfection at each well is
achieved by the use of a sodium hypochlorite system consisting of a solution tank complete with spill containment and protection and a metering pump dispensing commercial 12% sodium hypochlorite solution. Ammonium sulphate is added to the water at the discharge header of the pumping station prior to the water leaving the station. The purpose of the ammonium sulphate is to convert the free chlorine to the combined form, creating a more stable distribution disinfectant. Continuous analyzers monitor the levels of chlorine and turbidity prior to the water being discharged. The analyzers are connected with the Mannheim WTP SCADA system which is monitored 24 hours per day. This site has no emergency standby power available on site.

The Mannheim WTP receives raw water from the Hidden Valley Low Lift Station located at the Grand River. The raw water entering the WTP is treated with coagulation, flocculation, sedimentation, ozonation and filtration. Immediately after filtration, the water is disinfected prior to entering the clearwells/reservoirs. There are two clearwells/reservoirs that have a combined total usable volume of 15.28 million litres. Disinfection is achieved through ozonation, UV irradiation, followed by chlorination via a gas chlorination system. Continuous analyzers monitor the levels of ozone, chlorine, turbidity and UV prior to the water being discharged. The analyzers are connected to the Mannheim WTP SCADA system which is monitored by an operator 24 hours a day. The water from the Mannheim Aquifer Storage and Recovery Facilities can be mixed with the treated water and then stored in the clearwells/reservoirs. This water is then directed to the Mannheim Pumping Station Reservoir, where it blends with seven other groundwater wells. Treated water from Mannheim Village wells and Shingletown wells can also indirectly supply the Mannheim Pumping Station Reservoir. This reservoir has a total storage capacity of 101.3 million litres. Prior to the treated water being pumped into the distribution system, anhydrous ammonia is injected to convert free chlorine to the combined form, creating a more stable distribution disinfectant. As a backup to the anhydrous ammonia system, there is also the capability to inject 20% liquid ammonium sulphate. This facility has emergency standby power available.

As a result of a plebiscite during the 2010 municipal election, the citizens of the City of Waterloo voted to discontinue the addition of fluoride to its drinking water. Upholding the results of the plebiscite, the Region of Waterloo ceased fluoride treatment in water received by the City of Waterloo in November 2010.

6.2.5 Challenging Conditions

The following events may cause issues with the water supply:
- Spring thaw may increase overland run-off into the Grand River, affecting overall water quality;
- Grand River temperature changes may cause odour challenges in the source water;
- Freeze/thaw cycle and extreme temperatures may cause more main breaks in the system potentially resulting in pressure issues and water quality issues;
- Increased water usage can result in pressure challenges in some areas of the system;
- Increased water age can result in decreased water quality;
- Inadequate mixing in stand pipes and reservoirs can result in decreased water quality; and,
• Increases and decreases in water temperature may affect overall water quality.

Event-driven fluctuations that may result in operational challenges and threats within the distribution system are identified in DWQMS 8-01 Risk Assessment Outcomes. Additional event-driven fluctuations may include:

• Freeze/thaw cycle and extreme temperatures may cause more main breaks in the system potentially resulting in pressure and water quality issues;
• Increases and decreases in water temperature could affect the water quality;
• Decreases in water usage in some areas could affect the water quality;
• Inadequate mixing in stand pipes and reservoirs may result in increased water age and decreased water quality;
• Operational checks and maintenance on the system such as flushing, watermain break repairs, hydrant flow testing, and hydrant and valve repair/replacement could disrupt the system, causing discoloured water; and,
• Fires result in a sudden demand on the system and may result in discoloured water events.

6.3 ASSOCIATED DOCUMENTS AND RECORDS

• Annual Water Quality Reports for Integrated Urban System and Rural Water Supply Systems by the Region of Waterloo
7.0 DWQMS 7 RISK ASSESSMENT

7.1 PURPOSE

To ensure all potential hazards or hazardous events associated with drinking water quality are identified and assessed. The results of identifying and assessing hazards provide staff with guidance to control and properly respond to potential conditions and safeguard the drinking water quality.

7.2 PROCEDURE

DWQMS 7-01 Risk Assessment Procedure describes the process for identifying, assessing, and ranking risks to the drinking water system, as well as identifying critical control points.

DWQMS 8-01 Risk Assessment Outcomes displays the results.

7.3 ASSOCIATED DOCUMENTS AND RECORDS

- DWQMS 7-01 Risk Assessment Procedure
- DWQMS 8-01 Risk Assessment Outcomes
8.0 DWQMS 8 RISK ASSESSMENT OUTCOMES

8.1 PURPOSE

To establish an effective and organized approach to conducting, assessing and improving hazard risks associated with the drinking water system.

8.2 PROCEDURE

The risk assessment must be conducted as per DWQMS 7-01 Risk Assessment. The results of the risk assessment are to be recorded in the table DWQMS 8-01 Risk Assessment Outcomes, DWQMS 8-02 Critical Control Points and Critical Control Limits and DWQMS 8-03 Risk Management Control Measures Descriptions.

8.3 ASSOCIATED DOCUMENTS AND RECORDS

- DWQMS 7-01 Risk Assessment
- DWQMS 8-01 Risk Assessment Outcomes
- DWQMS 8-02 Critical Control Points and Critical Control Limits
- DWQMS 8-03 Risk Management Control Measures Descriptions
DWQMS OPERATIONAL PLAN

9.0 DWQMS 9 ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

9.1 PURPOSE
To document a process that ensures the Owner and Top Management of the Operating Authority are defined, the organizational structure of the Operating Authority is described and the roles, responsibilities and authorities of Top Management and key positions within the Operation Authority are identified.

9.2 PROCEDURE

9.2.1 Organizational Structure
The organizational structure, as it relates to the drinking water distribution system, is documented in DWQMS 9-01 Drinking Water Distribution System Organizational Structure.

The City of Waterloo (Mayor and Council) is the Owner and The City of Waterloo’s City Utilities Division is the Operating Authority for Waterloo’s drinking water distribution system.

9.2.2 Identifying Key QMS Roles
Key QMS roles are identified in DWQMS 9-01 Drinking Water Distribution System Organizational Structure.

The Top Management Team is comprised of:

- Commissioner of Integrated Planning and Public Works;
- Director of City Utilities;
- Manager of Water Operations and Maintenance; and,
- Manager of Wastewater and Construction;

The QMS Representative and alternate are documented in DWQMS 4 QMS Representative.

9.2.3 Organizational Roles, Responsibilities and Authorities
Key drinking water distribution system roles, associated responsibilities and authorities, as they relate to water distribution system, are documented in DWQMS 9-02 Drinking Water Distribution System Roles, Responsibilities and Authorities.

Specific roles and responsibilities for positions with key roles in the DWQMS are detailed in various procedures.
9.3 **ASSOCIATED DOCUMENTS AND RECORDS**

- DWQMS 9-01 Drinking Water Distribution System Organizational Structure
- DWQMS 9-02 Drinking Water Distribution System Roles, Responsibilities and Authorities
10.0 DWQMS 10 Competencies

10.1 Purpose
To determine minimum competency requirements for personnel performing duties directly affecting drinking water quality and to identify the means needed to meet those competencies.

10.2 Procedure
The DWQMS 10-01 Competencies Procedure describes the process for identifying, developing, and maintaining required competencies for personnel performing duties directly affecting drinking water quality. Additionally, it describes activities to ensure personnel are aware of the relevance of their duties. Employee and training records show evidence of activities to meet and maintain the competencies described in the procedure, and to ensure personnel awareness.

10.3 Associated Documents and Records
- DWQMS 10-01 Competencies Procedure
11.0 DWQMS 11 PERSONNEL COVERAGE

11.1 PURPOSE
To ensure continuous coverage and availability of certified and competent personnel for the drinking water distribution system to address all issues relating to and carry out necessary duties that directly affect the drinking water quality.

11.2 PROCEDURE
The DWQMS 11-01 Personnel Coverage Procedure describes the process for ensuring personnel are available for duties that directly affect the drinking water quality. Additionally, the DWQMS 11-02 ORO/OIC Designation Procedure describes the process for designating a temporary Overall Responsible Operator/Operator in Charge; DWQMS 11-03 Essential Services Business Continuity identifies the services City Utilities provides and whether each one is mandatory, emergency only or is not to be performed during times of staff shortages.

11.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 11-01 Personnel Coverage Procedure
- DWQMS 11-02 ORO/OIC Designation Procedure
- DWQMS 11-03 Essential Services Business Continuity
12.0 DWQMS 12 COMMUNICATIONS

12.1 PURPOSE
To ensure internal and external communication of the QMS is completed as required.

12.2 PROCEDURE
The DWQMS 12-01 Communications Procedure describes the process for ensuring relevant aspects of the QMS are communicated between Top Management and the Owner, water distribution system personnel, suppliers, and the public.

12.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 12-01 Communications Procedure
13.0 DWQMS 13 ESSENTIAL SUPPLIES AND SERVICE PROVIDERS

13.1 PURPOSE
To identify the supplies and services deemed essential to the delivery of safe drinking water and to describe how the quality of these services is ensured.

13.2 PROCEDURE
The DWQMS 13-01 Essential Supplies and Services Procedure describes the process for identifying essential supplies and services, and ensuring quality requirements and procurement methods are established and communicated.

13.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 13-01 Essential Supplies and Services Procedure
14.0 DWQMS 14 INFRASTRUCTURE REVIEW AND PROVISION

14.1 PURPOSE
To ensure an annual review of the adequacy of the infrastructure necessary to operate and maintain the subject system is completed as required.

14.2 PROCEDURE
The DWQMS 14-01 Infrastructure Review and Provision Procedure describes the process for the review of the infrastructure adequacy. The procedure also describes the provision of infrastructure and the communication of review findings to the Owner.

14.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 14-01 Infrastructure Review and Provision Procedure
15.0 DWQMS 15 INFRASTRUCTURE MAINTENANCE, REHABILITATION AND RENEWAL

15.1 PURPOSE
To summarize City Utilities’ infrastructure maintenance, rehabilitation and renewal programs.

15.2 PROCEDURE

15.2.1 Preventative Maintenance
DWQMS 15-01 Preventative Maintenance Schedule documents the inspection and maintenance program for distribution assets, including hydrants, valves and watermains; it is maintained by the Manager of Water Operations and Maintenance. Maintenance is performed as per the manufacturer recommendations or best practices, where applicable.

Standard Operating Procedures (SOPs) are available for some of the maintenance activities. City Utilities staff can consult the applicable SOP, if required to complete maintenance activities.

Planned maintenance is performed as allocated by the Manager of Water Operations and Maintenance and/or Supervisor of Water Operations who assigns planned work to staff accordingly.

Unplanned maintenance can be assigned by the Manager of Water Operations and Maintenance, Supervisor or Lead Hands.

Planned and unplanned maintenance performed is communicated to the Manager of Water Operations and Maintenance through the work order system and/or various reporting forms.

Any records generated are to be maintained in accordance with retention times identified in DWQMS 5-02 Record Control Procedure.

15.2.2 Rehabilitation and Renewal
The Director of City Utilities has the responsibility and authority to develop an infrastructure rehabilitation or renewal program, as per DWQMS 14-01 Infrastructure Review and Provision Procedure.

The infrastructure maintenance, rehabilitation and renewal programs, as well as long term forecasting of such activities, are reviewed and discussed at least once every calendar year through asset management meetings and the Infrastructure Review meeting. A summary of the data analyzed and discussed is documented via the Infrastructure Review Summary Report.
15.2.3 Alterations to the Drinking Water System and Related DWWP of MDWL Amendments

Any pre-authorized alterations or amendments to the DWWP are prepared by City’s Engineering Services and City Utilities, as per DWQMS 15-02 Form 1 Approvals for Alterations to City’s Water Distribution System Procedure. The MECP verify the alterations records during the annual inspection.

15.2.4 Communication to Council

All maintenance, rehabilitation and renewal costs are considered by Council in the approval of the operating and capital budgets, as per DWQMS 14-01 Infrastructure Review and Provision Procedure.

15.2.5 Effectiveness Monitoring

The effectiveness of the preventative maintenance program is evaluated through the annual Infrastructure Review. The Summary Report reports on the following preventative maintenance activities:

- Corrosion protection;
- Hydrant inspection;
- Leak detection;
- Valve inspection;
- Watermain cleaning; and,
- Watermain lining.

15.3 Associated Documents and Records

- DWQMS 15-01 Preventative Maintenance Schedule
- DWQMS 15-02 Form 1 Approvals Procedure for Alterations to City’s Water Distribution System
- DWQMS 5-02 Record Control Procedure
- DWQMS 14-01 Infrastructure Review and Provision Procedure
- Annual Infrastructure Review Summary Report
16.0 DWQMS 16 SAMPLING, TESTING AND MONITORING

16.1 PURPOSE
To ensure sampling, testing and monitoring is conducted to provide safe drinking water for the City of Waterloo's drinking water distribution system.

16.2 PROCEDURE
The DWQMS 16-01 Sampling, Testing and Monitoring Procedure describes procedures for sampling, testing and monitoring performed within the water distribution system.

16.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 16-01 Sampling, Testing and Monitoring Procedure
17.0 DWQMS 17 CALIBRATION AND MAINTENANCE OF MEASUREMENT AND RECORDING EQUIPMENT

17.1 PURPOSE
To document the calibration and maintenance of measurement and recording equipment used for assessing the drinking water quality.

17.2 PROCEDURE
The DWQMS 17-01 Calibration and Maintenance of Measurement and Recording Equipment Procedure describes procedures for maintenance, calibration, and verification of measurement and recording equipment.

17.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 17-01 Calibration and Maintenance of Measurement and Recording Equipment Procedure
- DWQMS 17-02 Calibration Schedule
18.0 DWQMS 18 EMERGENCY MANAGEMENT

18.1 PURPOSE
To establish an effective and organized response procedure that relates to maintaining the City’s ability to provide safe drinking water.

18.2 PROCEDURE
The DWQMS 18-01 Emergency Management Procedure describes the process of maintaining a state of emergency preparedness for the drinking water distribution system.

18.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 18-01 Emergency Management Procedure
- DWQMS 18-02 Emergency Response Testing Schedule
19.0 DWQMS 19 Internal Audits

19.1 Purpose
To ensure that the QMS meets or exceeds the requirements of the Standard and to confirm it is operating effectively.

19.2 Procedure
DWQMS 19-01 Internal Audits Procedure describes the procedure for internal audits, including audit criteria, frequency, scope, records, methodology, and schedule.

19.3 Associated Documents and Records
- DWQMS 19-01 Internal Audits Procedure
- DWQMS 19-03 Internal Audit Annual Schedule
20.0 DWQMS 20 MANAGEMENT REVIEW

20.1 PURPOSE
To document the process utilized by Top Management to conduct the Management Review.

20.2 PROCEDURE
Management reviews are conducted to assess and ensure the continuing suitability, adequacy and effectiveness of the QMS; DWQMS 20-01 Management Review Procedure describes this process.

20.3 ASSOCIATED DOCUMENTS AND RECORDS
- DWQMS 20-01 Management Review Procedure
21.0 DWQMS 21 CONTINUOUS IMPROVEMENT

21.1 PURPOSE

To strive to continually improve the effectiveness of the QMS by implementing and conforming to the procedure.

21.2 PROCEDURE

City Utilities strives to continually improve the effectiveness of its QMS through the use of non-compliance, non-conformance, and opportunities for improvement.

DWQMS 21-01 Continual Improvement Procedure describes the process for identifying opportunities for improvement from:

- MECP’s best management practices document (when published, at least once every 36 months)
- MECP inspection (opportunities for improvement and best practices);
- External audit;
- Internal audit;
- Management review;
- Risk assessment;
- Incident debriefing;
- Action item effectiveness completion assessment;
- Actions requiring longer-term projects;
- Annual Drinking Water Quality Report; and,
- Operator or staff feedback.

The Procedure also describes how an action item is initiated, assigned, documented, implemented and validated.

21.3 ASSOCIATED DOCUMENTS AND RECORDS

- DWQMS 21-01 Continual Improvement Procedure
**HISTORY OF CHANGES**

Revisions of documents are identified at the end of each document. Revision number, date, description of revision, and individual completing the revision are included for each controlled document.

The description of the revision should include the following information:

- Section that underwent changes;
- The non-conformance corrective action number, if the changes were to address non-conformance corrective action;
- The action item request number, if the changes were to address action item requests.

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<th>Description</th>
<th>By</th>
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<tr>
<td>0</td>
<td>February 3, 2009</td>
<td>Original</td>
<td>N. Glauser</td>
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<tr>
<td>1</td>
<td>February 23, 2009</td>
<td>Corrections to Element 18</td>
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<td>2</td>
<td>May 13, 2009</td>
<td>Change to Element 3, add Rev.# to footnotes</td>
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<td>3</td>
<td>June 25, 2009</td>
<td>Update Element 15; edits</td>
<td>N. Glauser</td>
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<td>4</td>
<td>November 12, 2009</td>
<td>Change font, format</td>
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<td>5</td>
<td>October 19, 2010</td>
<td>Changes to Element 1, 2 and 9; update Element 6 and 15; format changes</td>
<td>N. Glauser</td>
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<tr>
<td>6</td>
<td>January 25, 2011</td>
<td>Annual review; changes to Element 2, 6, 7/8 and 9</td>
<td>N. Glauser</td>
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<td>7</td>
<td>February 14, 2012</td>
<td>Annual review; changes to all Elements to address AIR# 11-20 to 11-32; add AIR form as Appendix W; change to Element 6 to address correct dates back to 1899</td>
<td>P. Modak</td>
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<td>8</td>
<td>March 21, 2013</td>
<td>Annual review; minor grammatical changes; update terminology and date references and statistics; Element 3: remove commitment to endorse Operational Plan annually (AIR#12-24); Element 4: describe the process for ensuring all personnel are aware of all applicable legislative and regulatory requirements (AIR#12-25); Element 6: ozonation was added as a treatment process. Challenging Conditions was expanded; Element 9: Org chart and roles/responsibilities table updated to include Backflow Prevention Program Coordinator and Director of Engineering (AIR#12-31).</td>
<td>N. Glauser</td>
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<td></td>
<td>June 28, 2013</td>
<td>Element 1: identify members of Top Management Team; Element 9: include changes from 2013Forward; Element 15: maintenance of the air release valve has been added (moved from Element 17).</td>
<td>N. Glauser</td>
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<td>9</td>
<td>August 1, 2014</td>
<td>Annual review; reformat report; Top Management endorsement signatures removed from front cover (moved to Element 3); add Drinking Water Works Permit (DWWP) to list of acronyms (AIR#13-53) and Municipal Drinking Water Licence (MDWL); Element 1: provide a purpose and explanation of why the City has a QMS, remove list of Top Management members (redundant with Element 9); Element 2: the signed QMS Policy is also located in the staff stairwell at the WSC; Element 3: clarify how endorsement is evidenced by Council and Top Management (signatures on DWQMS 3-01), expand re-endorsement requirement by Top Management to include when a major change is made; Element 4: designate the Backflow Prevention Program Coordinator as QMS Representative alternate; Element 9: remove the organizational chart and roles, responsibilities and authorities table – both now standalone documents (DWQMS 9-01 and DWQMS 9-02); streamlined Element 15, aligned more closely to the Standard</td>
<td>N. Glauser</td>
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<td>August, 2015</td>
<td>Annual review; updated MOECC acronym to reflect Ministry’s name change; updated Manager of Water Operations and Maintenance job title; replaced Deputy Commissioner of IPPW by Executive Operations Officer, to reflect current organizational structure (AIR#15-01); <strong>Element 1</strong>: DWQMS 1-01 QMS Schedule updated; <strong>Element 2</strong>: QMS Policy was re-endorsed by Top Management due to changes in personnel; <strong>Element 3</strong>: Top Management Operational Plan re-endorsement signatures updated (DWQMS 3-01); <strong>Element 4</strong>: Quality Management System Appointment created and designated as DWQMS 4-01; QMS Representative appointment removed as Appendix C; <strong>Element 6</strong>: extensive revision done to 6.2.1 General Information for the Drinking Water Distribution System; distribution system statistics updated; <strong>Element 15</strong>: reference to SOPs for maintenance activities added; DWQMS 15-01 Preventive Maintenance Schedule updated; <strong>Element 17</strong>: DWQMS 17-02 Calibration Schedule updated; <strong>Element 18</strong>: DWQMS 18-02 Emergency Response Training updated; <strong>Element 19</strong>: Internal Audit Annual Schedule updated</td>
<td>N. Glauser &amp; P. Mendez</td>
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<td>11</td>
<td>August, 2016</td>
<td>Annual review; updated “QMS Rep” abbreviation to “QMS Representative”; updated Emergency Response SOP title: First Response to a Watermain Break; <strong>Element 1</strong>: DWQMS 1-01 QMS Schedule updated; <strong>Element 3</strong>: Top Management Operational Plan re-endorsement signatures updated (DWQMS 3-01); <strong>Element 6</strong>: section 6.2.1 distribution system statistics updated; section 6.2.2 added non-municipal year-round residential drinking water process description; and, 6.2.3 description of water supplied by RMOW updated; <strong>Element 15</strong>: added section 15.2.3 regarding Form 1 procedure, added DWQMS 15-2 Form 1 Procedure to the associated documents and records list; <strong>Element 21</strong>: updated section 21.2</td>
<td>N. Glauser &amp; P. Mendez</td>
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<td>12</td>
<td>August, 2017</td>
<td>Annual review; removed Executive Operations Officer position to reflect organizational changes; include Manager of Wastewater and Construction to Top Management; <strong>Element 1</strong>: DWQMS 1-01 QMS Schedule updated; <strong>Element 2</strong>: Top Management QMS Policy re-endorsement signatures updated; <strong>Element 3</strong>: Top Management Operational Plan re-endorsement signatures updated (DWQMS 3-01); <strong>Element 4</strong>: new QMS Representative appointed; <strong>Element 6</strong>: update section 6.2.2 process flow description and diagram; <strong>Element 8</strong> (DWQMS 8-01): full 36 month review; updated Risk Assessment Outcomes table; add Detectability (AIR#14-22); review CCP and CCL definitions (AIR#16-22); evaluate and add applicable hazardous events listed in the MOECC's Potential Hazardous Events for Municipal Residential Drinking Water Systems; add climate change definitions</td>
<td>P. Mendez</td>
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<td>13</td>
<td>July 25, 2018</td>
<td>Annual review; changes to comply with DWQMS 2.0; <strong>Element 1</strong>: DWQMS 1-01 QMS Schedule updated; <strong>Element 2</strong>: Top Management QMS Policy re-endorsement signatures updated; <strong>Element 3</strong>: Top Management Operational Plan re-endorsement signatures updated (DWQMS 3-01); <strong>Element 6</strong>: updated section 6.2.1 to include procedures to maintain disinfection residuals and section 6.2.2 to include names of Operating Authorities; <strong>Element 19</strong>: removed DWQMS19-02 procedure as it is now part of DWQMS 21-01; <strong>Element 21</strong>: extensive changes to incorporate preventive corrective actions requirements and other changes as per DWQMS 2.0.</td>
<td>P. Mendez</td>
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<td>14</td>
<td>July 24, 2019</td>
<td>Annual review; updated City division title, job titles, and MECP acronym to reflect Ministry's name change; expand Operational Plan Introduction to include details on the Municipal Drinking Water Licence and Drinking Water Works Permit; <strong>Element 1</strong>: QMS Schedule updated; <strong>Element 2</strong>: Top Management QMS Policy re-endorsement signatures updated; <strong>Element 3</strong>: Top Management Operational Plan re-endorsement signatures updated; <strong>Element 4</strong>: QMS Representative endorsement updated; <strong>Element 5</strong>: Updated 4.3.2 to reflect use of Enterprise and form change process; <strong>Element 6</strong>: added 6.2.3 and updated 6.2.1 per RMOW Annual Report; <strong>Element 8</strong>: Updated Risk Assessment Outcomes per Risk Assessment review, removed references to obsolete equipment; <strong>Element 9</strong>: Removed reference to dollars in expenditure approvals; <strong>Element 10</strong>: Updated qualifications and emergency management training; <strong>Element 13</strong>: Updated 2.6.4. to include certification documents, updated file locations; <strong>Element 14</strong>: included reference to asset management plan; <strong>Element 15</strong>: Updates to dead end flushing programs; <strong>Element 17</strong>: Removed reference to obsolete equipment, records locations; <strong>Element 18</strong>: Section 4.4. merged and added section on incident debriefs, updated testing schedule; <strong>Element 19</strong>: Updated internal audit process to reflect action item process, updated auditors, <strong>Element 21</strong>: Added sections 4.3 and 4.4 BMPS evaluation</td>
<td>P. Mendez &amp; J. Varga &amp; N. Glauser</td>
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